

PANAMA CRISIS
 Noriega may change his political tack
 Page 3

Austria ... 342.2	Belgium ... 379.8	Canada ... 521.0	Denmark ... 240.10	Egypt ... 222.25	Finland ... 174.00	France ... 276.50	Germany ... 242.30	Greece ... 172.00	Hong Kong ... 103.12	India ... 100.00	Indonesia ... 313.00	Israel ... 153.50	Italy ... 179.00	Japan ... 169.00	Jordan ... 175.50	Korea ... 175.00	Lebanon ... 112.00	Libya ... 178.00	Malaysia ... 184.25	Mexico ... 240.00	Norway ... 110.00	Portugal ... 182.00	Saudi Arabia ... 107.00	Singapore ... 104.10	Spain ... 172.00	Switzerland ... 172.00	Taiwan ... 172.00	Thailand ... 182.00	Turkey ... 182.00	USA ... 100.00	West Germany ... 242.30	Yemen ... 172.00
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Thatcher stresses independence in her vision for EC

By David Buchan in Bruges

MRS Margaret Thatcher, the British Prime Minister, yesterday set out, in the hazy and most wide-ranging terms, her vision of a Europe of "independent, sovereign nations" co-operating practical-step by practical-step to build a European Community fostering free enterprise at home and free trade abroad.

Addressing the College of Europe in the Belgian city of Bruges, Mrs Thatcher staked out the ground on which she will challenge over the coming months calls by the European Commission and some other Community member states for new monetary, tax and social initiatives, and any shift in political decision-making towards Brussels.

Mrs Thatcher's speech, widely received by a generally pro-federalist audience in Bruges' medieval market hall, will come as little surprise to many of her fellow EC leaders and to the Commission, whose President, Mr Jacques Delors, is an admirer of the clarity, although not the substance, of the British leader's views.

Commission officials in Bruges for the speech said they saw nothing positive in her vision of Europe.

Mr Leo Tindemans, the Belgian Foreign Minister, called the speech "a beautiful piece of literature" but said that Mrs Thatcher could change. "She is intelligent, and when she sees some measures have to be taken, she will eventually accept them."

Nonetheless, Mrs Thatcher has flung down a gauntlet which the Commission cannot but pick up if it wants to stick to its plans to give the Community's internal market wider monetary and social dimensions.

She issued a call for Europe to be "a family of nations... but retaining our national identity no less than our common European endeavour."

"We have not successfully rolled back the frontiers of the state in Britain only to see them reimposed at a European level, with a European super-state exercising a new dominance," she said.

There had to be a Europe which "looks outward not inward and which preserves that Atlantic Community - that Europe on both sides of the Atlantic - which is our noblest inheritance and our greatest strength."

She set out five "guiding principles":

- "Willing and active co-operation" between independent sovereign states was the best way to build the Community, rather than forced centralisation.
- To try to suppress nationalhood and concentrate power at the centre of a European conglomerate would be highly damaging and jeopardise the objectives we seek to achieve, she claimed.
- Clearly directing her words to Mr Delors' recent prediction that in 10 years time, 80 per cent of economic decisions would be taken in Brussels, she said that the history of US federalism was a false parallel for Europe. People emigrated to the US to become American; Europeans, on the other hand, wanted to retain their "different traditions, parliamentary powers, and sense of national identity."

Continued on Page 22

World News

Burmese troops tighten their grip

The Burmese army tightened its grip on the streets of Rangoon following Monday's onslaught against demonstrators during which 500 people may have died. Page 22

Soviet naval plan

The Soviet Union is hoping for progress towards reductions in super power naval activity in the Nordic and Arctic seas, Mr Edward Shevardnadze, the Soviet Foreign Minister, emphasised in a Copenhagen speech last night. Page 22

Islamabad hit

Radio Kabul reported that at least 62 people were killed when Afghan rebels fired rockets into the capital. Page 22

Beirut blast

A car bomb tore through a shopping centre in Christian east Beirut killing five people and wounding 23. Jihadist warning. Page 5

Haiti army shuffles

Haiti's new ruler, Gen Avril Prosper, replaced army chief Gen Carl Nicholas with Gen Gerard Abraham, foreign minister under Gen Henri Namphy following the weekend coup. Page 22

Bulgarian defects

A member of Bulgaria's parliament applied for political asylum at a Turkish consulate in northern Greece saying she and her family wanted to join relatives. Page 22

Dutch tax cuts

The Dutch Government unveiled a moderate budget that trims taxes and eases austerity in 1989. Page 2

Poland seeks PM

Gen Jaruzelski, Poland's party leader, began the search for a prime minister following the fall of Zbigniew Messner's Government. Page 2

Howe tour ends

Sir Geoffrey Howe, UK Foreign Secretary, ended his tour of five African states with a reinforced commitment to Mozambique and a warning to Pretoria. Page 5

Delhi frees Sikhs

India said it was withdrawing charges against 138 imprisoned Sikh extremists in a goodwill gesture on the eve of Prime Minister Gandhi's first visit to the Punjab. Page 5

CIA claim

The CIA has planted operatives in Nicaragua to stir up protests and provoke the Sandinista Government into overreacting, US House of Representatives Speaker Jim Wright claimed. Talks blocked. Page 3

Armenia tension

Crowds of Armenians gathered in the republic's capital, Yerevan, after ethnic clashes in Nagorno-Karabakh which left one Armenian dead and 24 people wounded. Page 22

Sanctions spin-off

Taiwan has benefited from trade restrictions against South Africa introduced by the US and other countries, a study says. Page 6

Bear lift

One thousand teddy bears are being flown to three Latin American countries in a "bear lift" to meet the emotional needs of orphaned or abandoned children. Page 22

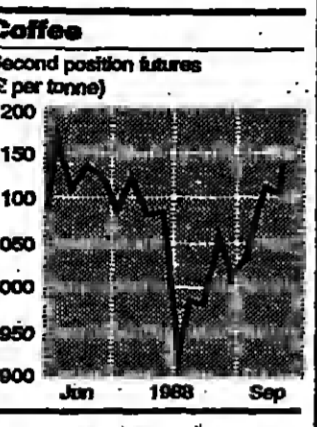
Business Summary

Specialist in buyouts offers \$4.6bn for Kroger

KROGER, second-largest US supermarket chain, has received a \$3.5 billion share proposal from buyout specialist Kohlberg Kravis Roberts that values the group at about \$4.6bn. Page 23

COFFEE prices rose sharply

in London as talks on next year's global export quota continued. The three-month robusta contract on the London Futures and Options Exchange closed at \$1.142, the highest level since June 17. Page 45



JAPAN'S national output fell

1 per cent in the second quarter compared with the first, prompting some slight concern that the country's economy might be slowing down faster than predicted. Page 22

CLYDE Petroleum, the independent UK oil company, is spending \$334.3m to buy the oil and gas interests in the Netherlands of Newmont Mining, the debt-laden US group. Clyde will fund the deal through a three-for-four rights issue. Page 23

US CONSUMER prices at 5.5 per cent were higher than had been expected in the second quarter and growth was slightly slower. GNP expanded at a revised seasonally adjusted annual rate of 3 per cent. Page 3

BATTLE for control of Donnay, the bankrupt Belgian producer of world famous tennis rackets, yesterday ended in victory for Mr Bernard Tapie, the French entrepreneur. Page 23

POLAROID, the US instant photography group, which rejected a \$42 share bid by Shamrock Holdings Inc, told regulators it expects to continue previous negotiations with unidentified third parties on a sale of a minority, non-controlling stake in Polaroid. Page 24

INTERCO, the largest US furniture and footwear maker, hopes to thwart a hostile takeover by paying its shareholders large special dividends funded by heavy borrowing and the sale of several key businesses. Page 24

ENTIRE of Bank Leumi, Israel's second biggest bank, is expected to be replaced within the next fortnight following pressure by the Bank of Israel. Page 27

SANOPI, the French pharmaceutical group controlled by the Elf-Aquitaine oil group, has reported a significant increase in its first-half consolidated net profits to FF258m (\$44m) from FF258m in the first half of last year. Page 26

PEARSON, the publishing, banking and industrial group which owns the Financial Times, announced the purchase of Rodia, the leading manufacturer of electric submersible pump systems used in oil production, from the American TRW Group, for \$300m cash. Page 29

AGIE, the Swiss machine tool company which experienced a turbulent year in 1987, reported improved sales and earnings for the first six months of 1988. Page 26

IBM products compatible with other manufacturers'

By Alan Cane in London

INTERNATIONAL Business Machines, the US computer manufacturer, yesterday brought down the curtain on a battle which engaged the computer industry for more than a decade by announcing a range of products which will make it simpler for IBM computers and those of other manufacturers to communicate with each other.

The announcement will be welcomed by computer users who are becoming increasingly frustrated and bitter at the expense and inconvenience involved in building "multi-vendor networks."

The products, special computer software programs, are designed to allow electronic letters and data files to be transmitted easily between IBM computers and computers from its competitors.

The list of products, almost 50 in number, represents the greatest compromise IBM, the world's largest computer manufacturer, has yet been prepared to make between its own design for the way computers should work together - known as Systems Network Architecture or SNA - and that favoured by the world's standards organisations and by a majority of its competitors, Open Systems Interconnection (OSI).

SNA provides a set of rules for the connection of IBM computers into networks so that they can interchange software programs, messages and information. On the other hand, sets rules for the interconnection of any make of computer to any other make.

While supporting the concept of OSI, IBM has insisted that customers wanting to attach machines of another make to an SNA network must obey SNA rules.

This leaves the competitive manufacturer inevitably at a disadvantage. IBM controls the detailed specification of SNA and has advance knowledge of how it may develop. Furthermore, SNA is designed to favour the operation of IBM hardware and software.

Vendors such as Unisys, Honeywell Bull, Siemens and ICL, have put their weight behind OSI in order to "level the playing field." Moreover, in the past few years, customers have made clear that they want to be able to connect together computers from different manufacturers into networks without paying a cost and convenience penalty.

Essentially the announcement leaves IBM with all the advantages of its investment in SNA while providing a standard "gateway" through which foreign computers can communicate with IBM machines.

Shooting raises fears for IMF, World Bank talks in Berlin

By David Marsh in Bonn

ANXIETY about violence at next week's International Monetary Fund and World Bank meetings in Berlin grew yesterday after Mr Hans Jetteimeyer, a senior official in the West German Finance Ministry, was fired at in an abortive shotgun attack in Bonn.

Mr Jetteimeyer's car was attacked as he left work from his home in the suburb of Bad Godesberg yesterday. A tyre was damaged but the official and his chauffeur were unhurt. Mr Jetteimeyer, state secretary in the ministry, is one of West Germany's key economic policy officials and is closely involved in preparations for the Berlin IMF gathering at the weekend.

Police were later hunting two masked men seen nearby. The nature of the attack seemed to rule out the professional hard-core German terrorists of the Red Army Faction. But security officials believe it could have been the work of members of the loose network of RAF "sympathisers" who are also responsible for random violence.

Anarchist German groups protesting about allegedly repressive IMF and World Bank policies towards the Third World have been threatening to disrupt next week's gathering, which will be the largest international conference held in post-war Germany. Fears of trouble have been stoked by recent arson attacks in West Berlin.

On Monday night about 30 masked demonstrators stormed a debate on the IMF meeting in Hamburg, attacking Mr Guenter Groesche, West Germany's executive director in the IMF, as well as a Social Democratic Party deputy, Mr Ingomar Heubler.

Gerhard Stoltenberg, the Finance Minister, said yesterday: "The Government, and I personally, are deeply shaken. We must assume that this awful incident is connected to the forthcoming annual meeting of the World Bank and IMF in Berlin."

Mr Stoltenberg said new ideas were needed to solve problems caused by the developing countries' indebtedness. Mr Hans Klein, the Bonn Development Minister, who will be co-hosting with Mr Stoltenberg next week's Berlin sessions, indicated that the Government was considering further measures to lower the interest rate burden on developing nations. Bonn has announced action so far, including previous years, to waive DM7.5bn (\$4.2bn) of development aid debts owed by the poorest countries.

Mr Klein called on the World Bank to adopt conditions in its lending to developing countries to guard against damage to the environment in the Third World.

Offers the Japanese job-seeker finds hard to refuse

By Stefan Wagstyl in Tokyo

UNSCRUPULOUS Japanese companies, facing a nationwide shortage of university graduates, are resorting to kidnapping potential recruits to keep them out of the hands of rival employers.

They are taking students away on week-long trips to Hawaii, Hong Kong and California, or else to Japanese resorts, to stop them attending other employers' recruiting sessions. While some students have been happy to go away on what amount to free holidays, others have complained of being bullied and harassed by recruiting managers and of being held against their will.

Those going on foreign trips have generally been given advance warning. But others have arrived at company headquarters in Tokyo or Osaka expecting to attend an hour-long introductory meeting, only to find themselves herded on to a coach and whisked off to a mansion or seaside resort for a week.

Mr Yoji Maeda, an official of Nikketren, a Japanese employers' federation, says: "We call it confinement. It is difficult to say which students are going willingly and which are not, because they are all looking for a job. But some have suffered mental depression from being treated like this."

The practice is not illegal, says Mr Maeda, but companies have signed an agreement not to treat students in this way.

With the recruiting season at its height for students who graduate next April, Nikketren is receiving calls almost daily on a special line opened this summer. So far 131 students have complained about 78 companies taking them away for a night or more. A further 94 young people have accused 50 companies of holding them against their will at day meetings which prevented them from going to see other companies on the same day.

Mr Maeda says that when Nikketren checks the complaints they usually find the students are justified. He telephoned recruiting managers urging them to abide by the Nikketren's rules, which they have previously agreed to follow. If a company persists, Nikketren telephones the chairman or the president. "That usually works," he says.

While this is not the first year that students have complained of kidnapping, the situation is particularly acute

Paris will let Renault keep state debt net

By William Dawkins in Brussels

PARIS has scrapped plans to strip Renault, the publicly-owned car group, of its state debt guarantees, Mr Roger Fauroux, French Industry Minister, yesterday told the European Commission.

His announcement, at a private meeting with Mr Peter Sutherland, Commissioner for competition policy, could prompt the Brussels authorities to withdraw the consent they gave last March for Paris to write off FF12bn (\$1.8bn) of Renault's debts. The session ended inconclusively yesterday, with both sides promising to continue contacts at official level to sort out what could become a huge political and legal row.

The Commission insists that it sanctioned the debt write-off only on condition that the Government changed Renault's status as a state-guaranteed regime, to that of a normal publicly owned company by the end of this year.

The aim was to force Renault, which cannot go bankrupt under its present regime status, to compete on the same commercial conditions as any business - a stipulation which Brussels believes the French conservative Administration accepted.

However, Mr Fauroux told Mr Sutherland yesterday that under the new Socialist Government, it would be impossible to get the French Parliament to agree to change Renault's status. He was also understood to have argued that EC competition rules give the Commission no right to enforce changes in companies' statutes.

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Mr Roger Fauroux
 Commission officials showed no signs of changing their position although they said they were happy to explain their thinking further to the French authorities.

An official said there was little chance of reopening the Renault case unless the French Government came forward with a new proposal for the car company, which could well emerge from the official-level meetings to take place over the next weeks.

Brussels is unlikely to soften its stance on Renault so soon after deciding to limit a debt write-off to Rover, the UK car group.

The Commission is also committed to cracking down hard against all kinds of anti-competitive state aid in the run-up to the 1992 deadline for a free internal market, on the grounds that the removal of market barriers will only increase the impact of unfair competitive advantages.

Ford aims to lift European output

By John Griffiths in London

FORD plans to increase its vehicle output in Europe by as much as 10 per cent over the next 12-18 months, Mr Alex Trotman, Ford of Europe's chairman and chief executive, said yesterday.

But this increase over the 1.8m units expected to be built during 1988 will be achieved by clearing production bottlenecks in the company's assembly plants rather than by expanding assembly capacity, said Mr Trotman.

At the same time, he sought to dispel a belief among workers at Ford's engine plant in Bridgend, Wales, that Ford had decided Bridgend would be the site for making a new range of engines to power many of Ford's European cars during the 1990s.

Mr Trotman insisted that no final decision had been taken on the project, which is understood to involve much more than the £180m (\$300.6m) originally spent on Bridgend plant

MARKETS

Tokyo Nikkei average (000) 28.0 27.5 27.0 26.5 Sep 1988	STERLING New York exchange \$1.5810 (1.5785) London \$1.5880 (1.5785) DM3.1425 (3.1375) FF110.8850 (10.8825) SF2.8550 (2.85) Y225.50 (224.25)	STOCK INDICES New York exchange Dow Jones Ind. Av. 2,087.50 (+8.0) S&P Comp 289.35 (+1.54) London FT-100 1,772 (+12.2) World: 125.03 (Mon) Tokyo Nikkei Ave 27,548.58 (+352.42) Frankfurt Commertzbank 1,558.7 (-8.5) DAX Brent 15-day (Argus) \$13.425 (+1.29) (Oct) West Tex Crude \$14.545 (+1.38) (Nov)
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Malaysian political crisis: a struggle with no winners Dr Mahathir Mohamed, Prime Minister of Malaysia since 1981, is presiding over a growing political crisis which is sinking ever more deeply into a continuous power struggle between factions of the ruling UMNO party Page 20	Egypt: Mubarak tries to rally his country's frustrated creditors Management: Corporate restructuring: the turnaround strategy at FKI Babcock Technology: Oil drilling industry cleans up its image Editorial comments: Mrs Thatcher on Europe; Mr Gandhi in the Punjab The CAP: Tackling the myth of low farm incomes Lent Markets: Tarmaz; Lonrho; Clyde Petroleum; Minorco West German bonds: Life attempts to hijack the Bund-wagon Page 23	Raw Materials 46 Stock Markets 47-50 Wall Street 47-50 London 41-46 Technology 18 Unit Trusts 58-61 Weather 22 World Index 50
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AMERICAN NEWS

Ecuador to take over pipeline operation from Texaco

By Sarita Kendall in Bogota

ECUADOR'S state petroleum company, Cepe, is to take over operation of the trans-Andean pipeline from Texaco in October 1988, according to Diego Tamaraiz, Energy Minister. Although the pipeline reverted to Ecuador in 1986, Texaco continued to run it. Cepe will probably start operating the Amazon oilfield owned by the Cepe-Texaco consortium in 1990.

The government decision to give Cepe a stronger role in managing the country's oil industry did not surprise other foreign companies exploring in Ecuador, and they will not be affected. Two small refineries in the Santa Elena peninsula will be taken over by Cepe as well. The state company is apparently to be restructured into several different entities, each responsible for a particular area of operation. The Government hopes this will increase Cepe's administrative efficiency.

Mr Tamaraiz announced the measures during questioning in Congress about the Government's recent 100 per cent rise in petrol prices. Cepe is not interested in domestic distribution of oil products. Ecuador's oil production is running at 310,000 barrels a day and the Cepe-Texaco consortium, working entirely in the Amazon region, is responsible for more than three-quarters of output. Cepe has a 62.5 per cent share in the consortium. The Government plans to cut 10,000 b/d in the Shushutumbi field on the grounds that it has been producing at too high a rate. To compensate, and to keep exports up, new fields will be brought into operation.

For companies exploring, it's a good sign that they're encouraging new production, said Mr Brian Williams, BP's manager in Quito. BP is hoping to develop the Tayamino field, which will be able to produce 8,000 b/d as soon as possible. The field lies partly in BP's exploration block and partly in one of Cepe's. Cepe has other small structures nearby. Although Cepe plans to build the pipeline connection, BP would build the Tayamino facilities.

Texaco's contract with Cepe finishes in 1992 and will now be renegotiated. The last government put off assuming responsibility for the pipeline and some experts had voiced doubts about Cepe's capacity to run it.

US bankers urge thrifts reform

By Anatole Kaletsky in New York

THE American Bankers Association yesterday called on Congress to restructure the country's beleaguered savings and loan institutions, declaring that a resolution of the thrift industry crisis was now the "top priority" for US bankers.

Democrats unveil health plan

By Stewart Fleming in Washington

GOVERNOR Michael Dukakis, the Democratic presidential candidate, yesterday proposed a federal programme which Democrats said would provide medical insurance to many of the 37m Americans who do not have it.

The ABA warned that unless the crisis was addressed immediately it could turn into a "\$100bn problem" which would take most of the next decade to resolve.

The ABA also noted that the insolvency of the Federal Savings and Loan Insurance Corporation had raised questions about the long-term future of the Federal Deposit Insurance Corporation, which guarantees commercial bank deposits. Proposals to merge the two insurance funds to bail out FSLIC have been seen as a serious threat by commercial banks.

The rescue plan put forward yesterday by the ABA would involve the effective nationalisation of more than 500 thrift institutions which are insolvent on the basis of accepted accounting principles.

The ABA said these thrifts should be taken over and liquidated by a new government entity.

Mr Dukakis has been thrown on the defensive by attacks on his foreign and defence views from Vice-President George Bush, his Republican rival, and had planned to turn to domestic economic issues before the nationally-televised debate between them next Sunday.

Campaign officials, outlining the health plan which is similar to a proposal before Congress and a scheme backed by Mr Dukakis and passed by the Massachusetts state legislature earlier this year, were unable to give a precise estimate of its cost.

The plan before Congress would add an estimated \$10bn to \$17bn to employers' health insurance costs.

The Dukakis proposal would require employers to pay a minimum percentage of the health insurance premiums although employees would also contribute.

Panama crisis gives birth to a radical Noriega

Tim Coone reports that US sanctions may force the Panamanian leader in a new political direction

PANAMA will never be the same again. A growing number of political and economic analysts now view the country's crisis as the prelude to profound and irreversible changes in the country's body-politic. All hinges on how the enigmatic General Antonio Noriega, head of the Panamanian Defence Forces (PDF) and the country's political strongman, plans to deal with the sharpening conflicts resulting from the damaged economy.

US economic sanctions against Panama have hit the government's finances. The suspension of some \$7m per month in royalties from the Panama Canal, a similar sum from the transisthmus pipeline, the suspension of income tax payments by US companies and the reduction in tax haul due to the economic downturn, have cut government income this year by almost half according to official estimates.

The Government has responded by slashing capital expenditure programmes, halting all debt service payments and limiting current expenditures to public sector wages. Even those are facing cuts. Last week, President Manuel Solis Palma warned of wage cuts and substantial layoffs in the public sector.

But despite every effort short of a US invasion to remove him, General Noriega remains defiantly at the head of the 16,000 strong PDF and shows every sign of staying there.

Opposition efforts have fizzled out apart from half-hearted and sporadic student protests, while the Panamanian economy has demonstrated a remarkable resilience to adapt to the pressures that economic theory suggests should by now have produced a collapse.

The commercial strikes fomented by the right-wing opposition last March and April lost momentum when the US sanctions, initially designed as short-term measures, failed to shift General Noriega from power. According to Dr Arias Calderon, head of the Christian Democrat Party and one of the principal opposition figures: "The commercial strikes could not continue because many businesses would not have survived."

That view is echoed by Mr Jaime Mizrahi, president of the Colon Free Trade Zone Users' Association, who said:

"The US is making the same mistake as it did in Nicaragua by trying to use the private sector to overthrow the Government. There the private sector was ruined, but we are not going to let it happen here. Last month the US Government imposed some of the restrictions on US companies operating in Panama, allowing them to pay import duties and social security payments for their workforces, due to pressure from the US companies themselves fearful of losing out to European and Asian competitors. Meanwhile, a further \$40m a month has continued to flow into the economy due to the presence of some 13,000 US troops in Panama and 6,000 local employees of the Panama Canal. Those dollars have been crucial in easing the liquidity crisis affecting the banks and have stimulated a partial recovery in comparison with the near paralysis of the economy last Easter."

The recent death of Dr Arnulfo Arias, the charismatic politician who dominated opposition politics for four decades, has meanwhile deprived the opposition of a figurehead. All these factors have worked in General Noriega's favour, undermining the economic sanctions and weakening the opposition. But this does not hide the fact that the economy has been badly damaged. Most experienced observers believe that it will take years, even decades to recover the living standards of 18 months ago. According to Mr Ricardo Vasquez, the former Planning Minister who resigned last April: "We can no longer talk in terms of a recovery. We have to talk in terms of a different way of life."

Gross domestic output is expected to fall by 30 per cent in 1988. One prominent businessman warned that a much deeper crisis will hit the private sector between now and the end of the year. The partial mid-year recovery cannot be sustained, he said, because there is still no credit available from the banking system to rebuild factory inventories. That will force many to close.

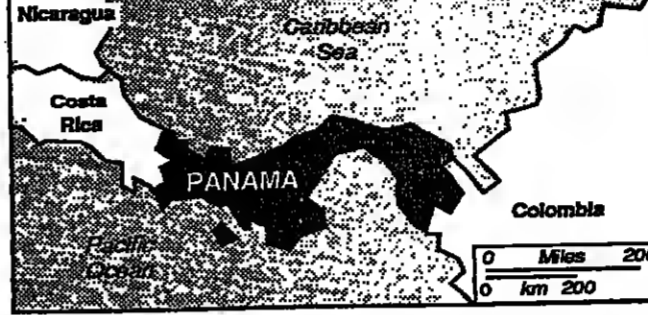
However, the labour legislation obliges employers to pay substantial redundancy payments to their workforces, which the companies are unlikely to be able to meet, which in turn could lead to a conflict between banks and unions as they fight over bankruptcy claims on remaining business assets.

That prospect has led some to wonder whether a radicalisation of the Government is on the horizon. For the answer one may have to look beyond General Noriega.

Following the coup d'etat led by General Omar Torrijos in 1968, the PDF became a powerful nationalist force within Panamanian politics and developed socialist leanings. The Torrijos concept, according to one of his biographers and closest advisers, Mr Jose Jesus Martinez, was to carry out a gradual and bloodless revolution via control of the armed forces. This would not produce immediate or pro-

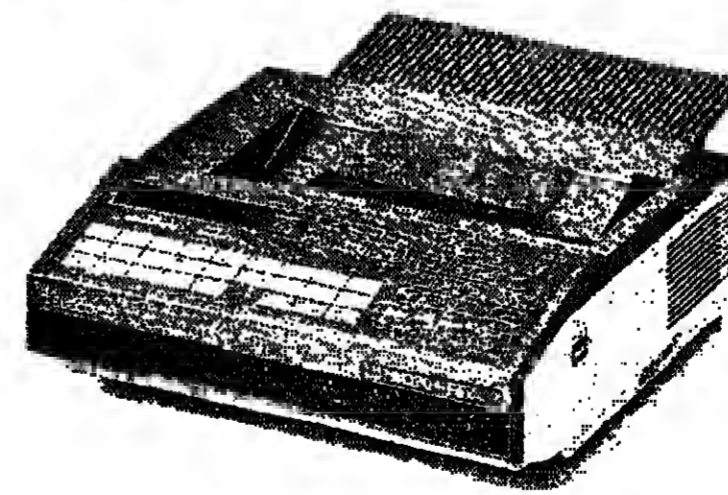
found changes in Panama, which he believed impracticable, but would begin by helping revolutionary changes in the rest of Central America, which would eventually help to influence changes in Panama.

That moment may now have come. Mr Martinez said that General Noriega may now prove to be more radical than General Torrijos, by the sheer force of circumstances. Junior officers in the armed forces now receive political education from Marxist teachers. US automatic rifles have been replaced by the Soviet AK-47 as the standard infantry weapon of the PDF. Some Western diplomats



believe these may simply be warning signals from General Noriega to the US not to push him too far. But it may also be that the enigmatic General Noriega has already decided to raise his own flag alongside that of Torrijos and not wait for the rest of Central America to lead the way.

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US inflation for second quarter revised upward

By our Foreign Staff

US inflation was higher than had been thought in the second quarter of this year, and growth was slightly slower, the US Commerce Department said yesterday.

Financial markets took little notice of the figures, focusing instead on forthcoming indicators of the economy's performance in the current quarter. Gross National Product expanded at a revised seasonally adjusted annual rate of 3.0 per cent in the second quarter, adjusted for inflation. This was down from last month's estimate of 3.3 per cent.

Higher consumer spending than estimated earlier offset

part of the downward revision. Prices, as measured by the GNP-based implicit price deflator, rose at a revised 5.5 per cent annual rate in the second quarter, compared with a 5.1 per cent growth rate estimated last month.

Mr Karl Otto Föhl, West German Bundesbank President, said in Washington yesterday that declines in long-term interest rates and a drop in the gold price indicated that worldwide inflationary expectations were starting to improve as a result of the increase in short-term interest rates last month.

Nicaragua talks blocked by dispute over venue

By Tim Coone in Miami

TALKS aimed at renewing peace negotiations between the Nicaraguan Government and the US-backed Contras have become deadlocked over where to hold the next session.

Delegates from both sides for the first time since last June met for three hours in Guatemala City on Monday evening but failed to agree on what a top-level delegation should meet later this month.

The Sandinista Government wants the talks to continue in the capital Managua, whereas the Contras have proposed Guatemala, Costa Rica or Santo Domingo. Last month, President Daniel Ortega of Nicaragua said that to move the talks away from Managua would be to downgrade the negotiations, although he indicated that he was willing to hold the next round in Washington, which in turn was rejected by the Contras.

Mr Bosco Matamoros, the Miami-based spokesman for the Contras, said that the meeting on Monday had none the less been "clear, direct, concrete and without rhetoric", echoing the view of Dr Victor Hugo Tinoco, the Nicaraguan Deputy Foreign Minister, that some progress had been made by virtue of the fact that the two sides were talking to each other again.

The Contras are also asking the Government, "as a demonstration of good faith", to release 39 opposition leaders arrested on July 10 after a demonstration.

The Contras broke off talks last June after dismissing several of their key negotiators and hardening their conditions for a permanent peace. Both sides appear willing to continue the ceasefire which has been in force since last March.

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OVERSEAS NEWS

Druze chieftain predicts endless Lebanon war

By Tony Walker in Damascus

MR WALID JUMBLATT, leader of the Lebanese Druze militia, predicts an "endless war" in Lebanon, and the break-up of the country if the present constitutional and political crisis persists.

An uncharacteristically subdued Mr Jumblatt said in an interview, that unless a last-minute compromise was worked out there would be a full-scale war in Lebanon. He said that such a development would be unresolvable if the Christians were to declare a separate government in the Christian Maronite strongholds.

Lebanon's political crisis deepened this week when Christian leaders rejected a US-Syrian accord on a replacement candidate for Mr Amin Gemayel, the outgoing President, whose term expires on September 23.

Mr Jumblatt said that General Michel Aoun, the Maronite commander of Lebanon's regular army, may seek to fill the vacuum left by Mr Gemayel.

Alternatively, Mr Gemayel may appoint a new government led by a Maronite whose authority would extend no further than the Christian enclave, which would include within its boundaries about 50 per cent of the Christians in Lebanon. Lebanon's present Administration under Mr Selim Hoss, the acting Prime Minister and a Sunni Moslem,

would continue to rule elsewhere in Lebanon.

Mr Jumblatt, whose mountain-dwelling people have a reputation as fierce fighters, bitterly attacked the Maronites whom he said "did not give a damn about the independence and so-called unity of Lebanon."

The Druze chieftain said that recent developments in the region, including the winding down of the Gulf war, had put Syria and its allies in Lebanon under considerable pressure. He noted that Iraq was now actively supporting the Maronites against Syria, and that the Palestine Liberation Organisation's mainstream Fatah group also had links with the Maronites.

Mr Jumblatt predicted that transit points between the Christian enclave and predominantly Moslem areas would be closed and that Christians may cut electricity supplies to Moslem areas. Lebanon's main power station is in Christian East Beirut. Mr Jumblatt said the Moslems could retaliate by seizing gold worth several billion dollars in the central bank located in West Beirut.

The Druze leader said Lebanon could not afford to be hostile to Damascus "whomever is in power in Syria," describing the idea of the Christians forming their own government as a "ridiculous adventure." Lebanon is not an island, he said.

Mubarak tries to rally Egypt's frustrated creditors

Tony Walker reports on the President's visit to Europe in search of new loan sources

WHEN President Hosni Mubarak travels to Europe later this week to seek pledges of assistance for Egypt's continuing battle with the International Monetary Fund he will be treading a familiar path. It is less than a year since he visited European capitals, including London, on much the same mission.

This time his plea for help are likely to have more urgency since Egypt, already facing severe balance of payments problems, is finding that the going is becoming even tougher as sources of credit are further squeezed. An IMF agreement in May 1987 which led to a Paris Club rescheduling of some \$6bn of government and government-guaranteed debt out of Egypt's total foreign debts of \$44bn, provided some breathing space.

However, Cairo's inability to adhere to the terms of the Fund reform programme - the programme collapsed in late 1987 after half of \$250m in balance of payments support had been drawn - has done little for Western confidence in Egypt's commitment to revitalise its debt-burdened economy.

Protracted, and thus far, inconclusive talks with the IMF on a replacement agreement, are testing the nerves of Fund officials and, it seems,

the equality of Egyptian politicians. Mr Mubarak, in an extraordinary outburst at a rally in a Nile Delta town early this month, likened the IMF to an unqualified doctor who prescribes life-threatening dosages of medicine.

Egypt's President is certain to tell his European hosts that IMF pressure to increase prices, reduce subsidies and slash the budget deficit risks social upheaval in a country where an estimated 40 per cent of people live on or below the poverty line, and this at a time when price increases of up to 30 per cent or more are eating away at living standards.

"We need economic reform," Mr Mubarak, who wants the Fund to allow Egypt more time to comply with a reform programme, told his Nile Delta audience. "But I tell the IMF that this reform must be in line with our social and economic situation and the standard of living."

He spoke against a background of worrying indications that various categories of credit are drying up at a time when all foreign lending institutions are adopting a much more rigorous approach to dealing with Egypt. News that the Australian Government had decided to phase out credit sales of wheat by 1992 is part of this trend and follows the



Angry reaction in the Cairo press to the US veto of a loan

sole dissenting voice.

Egypt's sources of commercial credit are also being squeezed. Western bankers report that a mountain of arrears has built up on suppliers' credits. The representative of a large European bank said Egypt had stopped meeting its obligations on its suppliers' credits in November 1985. Attempts to persuade Egypt to pay interest on the delay have not been successful.

Western bankers are especially wary of financing trade on credit that requires a central bank guarantee of payment. Examples abound of large Egyptian public sector commercial banks facing difficulties securing funds from the central bank hard currency pool to honour commitments to foreign banks.

Egypt's balance of payments deficit on its current account shrank to less than \$1bn in financial year 1987-88 (\$1.3bn in 1986-87), but this was partly at the cost of squeezing imports to the point where industrial activity is being curtailed.

Higher commodity prices - some Egyptian officials are talking about a second world food crisis - are adding to pressures on Egypt's balance of payments.

Delays in finalising bilateral rescheduling agreements with Egypt's creditors following the

May 1987 rescheduling are another factor that has curtailed the availability of new credit. The UK, which reached agreement with Egypt at the end of June, had said it would review credit arrangements once the bilateral agreement was signed.

At present, only a handful of Western European countries are continuing to cover new business with Egypt, subject to tight restrictions. These include France and West Germany. Bonn, however, halved the amount of cover available this year to DM200m (€84m). Egypt is under pressure to come to terms with the IMF, partly because it needs to return to the Paris Club for a second orderly rescheduling. The first rescheduling covered 100 per cent of arrears, plus payments falling due between January 1987 and June 1988.

The next rescheduling is expected to extend for one year from July 1 1989 - if agreement can be reached in time with the IMF. A looming concern for Egypt and for the US is the fact that, by next July, unless another rescheduling is in progress, Cairo will be obliged to resume paying big instalments on its military debt. Principal and interest payments are said to total a crippling \$700m in US fiscal 1989-90.

Talks standstill sparked Western Sahara battle

By Francis Gillies

NEGOTIATIONS aimed at settling the 13-year Western Sahara conflict have run into problems because of Morocco's apparent unwillingness to accept a compromise formula aimed at granting autonomy to the territory after a referendum of its inhabitants planned for next year.

These difficulties prompted a guerrilla attack by the Polisario Front last Friday at Oum Dreiga against the 1,000-mile defensive wall which surrounds the Moroccan-held territory. The attack killed hundreds, including one of the kingdom's most experienced field commanders, Col Abdesslam al-Ahidi.

The same difficulties led two weeks ago to a fierce exchange between Algeria and Morocco at a meeting of non-aligned foreign ministers in Nicosia.

Against strong Moroccan opposition, Mr Ahmed Taleb Ibrahimi of Algeria got the assembly to reaffirm a previous call for direct talks between Morocco and Polisario.

On August 30, both parties

accepted a plan proposed by Mr Javier Perez de Cuellar, the UN Secretary-General, to end the war and hold a referendum. The UN's hope is that Polisario will renounce its claim to full independence of the former Spanish colony in exchange for Moroccan agreement to grant it a real measure of autonomy. Mr Perez de Cuellar was yesterday pressing ahead with plans to appoint special representatives to oversee a ceasefire and referendum.

Three key problems threaten to cause endless argument. The first concerns who is a genuine Sahrawi: many of the territory's inhabitants took refuge in Morocco to avoid Spanish repression in the 1960s, and many others in Algeria when Morocco overran the territory in 1975-76. The two others relate to King Hassan's willingness to withdraw some of the 100,000 troops at present there, but also remove some of the more "political" elements of his administration in the run up to a referendum.

Commonwealth debates scheme to ease debts

COMMONWEALTH finance ministers, worried by a slowdown in lending to developing nations, gathered yesterday to discuss ways to ease the world debt crisis before the annual International Monetary Fund/World Bank meeting. Renter writes from Limassol. The 49-nation group, whose poorer members Jamaica and Bangladesh have recently been struck by hurricane and floods, will discuss a scheme to boost the flow of private investment to the Commonwealth's developing nations.

But the spotlight at the two-day formal meeting starting today will be on report by the Commonwealth Secretariat proposing a special fund to channel private investment into financial markets of the group's poorer nations.

Fiji-Australia accord

Australia and Fiji yesterday appeared to settle the row, which broke out last week before a planned visit to Suva by Senator Gareth Evans, Australia's Foreign Minister, Chris Sherrwell writes from Sydney.

Mr Bob Hawke, the Australian Prime Minister, and Ratu Sir Kamisese Mara, Prime Minister of Fiji's interim government, reached an understanding at a breakfast meeting in Nuku'alofa, capital of Tonga.

It was agreed that Mr Evans would be able to meet Prime Minister Barrera, deposed as Prime Minister of Fiji in the May 1987 military coup, later this year.

Asia bank truce

Japan and the US have called a truce in a struggle for power at the Asian Development Bank. Japanese officials said yesterday, Renter reports from Tokyo. Each country has agreed to pay an extra \$425m to the ADB to increase their individual voting share to 13.5 per cent each from 12.41 per cent, the officials said. Their combined voting stake gives them veto power over all the bank's important decisions.

Howe ends tour with commitment to Mozambique

SIR GEOFFREY HOWE, the British Foreign Secretary, ended his 10-day tour of five African states with a reinforced commitment to Mozambique as the pivotal state in southern Africa, and a public warning to South Africa expressing Britain's growing concern about Pretoria's destabilising role in the region and the slow pace of domestic reform.

By MICHAEL HOLMAN, AFRICA EDITOR

In speeches in Sudan, Kenya, Uganda, Tanzania and Mozambique, Sir Geoffrey outlined two of the fundamentals of British policy towards Africa: that British aid will continue to be conditional on adoption of "the discipline of economic liberalism", in conjunction with economic programmes endorsed by the International Monetary Fund and the World Bank; and Britain's willingness to help black southern African states reduce trade and transport links with South Africa.

Sir Geoffrey's low-key style brought no dramatic headlines, but the African leaders he met listened attentively because Britain plays a key

role in efforts to ease the burden of the continent's \$200bn or more external debt.

They also acknowledge that notwithstanding the sharp differences with Britain over the merits of economic sanctions against South Africa, Mrs Margaret Thatcher, the Prime Minister, has more influence in Pretoria than any other Western leader.

By the time he reached Maputo, Sir Geoffrey shifted the emphasis of his message. In two keynote statements in the Mozambique capital, he warned South Africa's President F. W. Botha that Britain expected him to meet the terms of a non-aggression treaty with Mozambique signed in 1984, and expressing Mrs Thatcher's impatience at the slow pace of domestic reform.

Delhi drops Sikh charges

By David Housego in New Delhi

THE Indian Government announced yesterday that it was withdrawing charges against 138 imprisoned Sikh extremists in what was seen as a substantial goodwill gesture on the eve of Prime Minister Rajiv Gandhi's first visit to the Punjab in three years.

The gesture came as hundreds of shops throughout much of the Punjab were closed down in protest at the killing on Monday of a prominent local Hindu politician. The shooting of Mr Hitt Abhila, head of the Punjab branch of the right-wing Bharatiya Janata party, and his driver in Chandigarh was believed to have been carried out by Sikh terrorists.

It was in line with an increase in violence in the province over the past two weeks apparently intended to mark the Premier's visit. *Pepee in Punjab, Page 22*

Three key problems threaten to cause endless argument. The first concerns who is a genuine Sahrawi: many of the territory's inhabitants took refuge in Morocco to avoid Spanish repression in the 1960s, and many others in Algeria when Morocco overran the territory in 1975-76. The two others relate to King Hassan's willingness to withdraw some of the 100,000 troops at present there, but also remove some of the more "political" elements of his administration in the run up to a referendum.

Sacrifices offered to cut the Games down to size

ARE The Olympic Games being out of control? Are they afflicted by gigantomania? Yesterday, the Seoul Olympics moved into high gear with action underway in 18 out of 23 official sports, all of it under intense police and military guard.

The first significant official admission that the Olympics have become too grandiose came last week from Mr Juan Antonio Samaranch, president of the International Olympic Committee. However, his proposed remedy was cautious in the extreme - a suggestion that exhibition sports be removed from the Games by 1996. The Olympics then may well be hosted by Athens which staged the first modern Games in 1896.

In 1896 there were 13 competing nations, nine sports and 311 competitors. In Seoul, there are 160 nations and 9,593 competitors.

Besides the official sports, there are exhibition and demonstration events in taekwondo (a Korean martial art), baseball, women's judo, badminton and bowling.

In theory, to hack the Olympics down to size would take only a bold pen and a few moments. But it would be an intensely subjective task, and one that would provoke furious



MICHAEL THOMPSON-NOEL IN SEOUL

international bickering.

Having thrown out all exhibition and demonstration sports and events, many observers would then round upon the horses. Out would go the equestrian events. And out would go a collection of oddities such as yachting, tennis, table tennis, synchronised swimming, shooting, judo, cycling, canoeing and archery - as well as all team sports.

That would immediately reduce the number of official events and gold medals from 237 to 158. You would be left with athletics, boxing, fencing, gymnastics, modern pentathlon, rowing, swimming, diving, weightlifting and wrestling.

This is a purely subjective choice, but the number of individual events could be further reduced, leaving a nucleus of 10 Olympic sports and about 100 Olympic events.

To house the reconstructed Games the Greeks could build a modern sports complex at Olympia. It was there last March, and could see no reason why Olympia's piles of rubble could not make way for a modern and pleasing sanctuary-cum-city dedicated to the old ideals and gods.

Unless my eye deceives me, the Greeks could build a modern Olympic stadium around the remains of the old one, without significantly disturbing it. Their main trouble, of course, would lie in fighting off an army of miscellaneous art-craftsmen, whose wrath would be severe.

To reform the Olympics would probably take a century. In the meantime, Seoul watched agony yesterday as athletes fenced their muscles in 18 official sports. The tennis started yesterday. So did fencing, handball and yachting. The weightlifters were heaving and the gymnasts were flying. Ping pong has yet to commence. But the horses and their riders were in action - conducting dressage, if you please.



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WORLD TRADE NEWS

Taiwan benefits from sanctions against S Africa

By Peter Montagnon, World Trade Editor

TAIWAN has been a significant beneficiary of trade restraints against South Africa introduced by the US and other industrial countries, according to a study by the Overseas Development Institute.

The study by Mr Roger Riddell, an ODI research fellow, says two-way trade between the two countries has ballooned from just \$135m in 1985 to \$911m last year and accounts for 2.6 per cent of total South African trade.

Mr Riddell cites Taiwanese officials as saying they expect bilateral trade flows to increase to \$3bn a year by 1990. Taiwanese companies have also invested \$100m in 120 factories in South Africa's home-lands, largely rural areas set aside by Pretoria as "independent" black states.

Arguing that sanctions have been effective in hitting South African employment and investment, Mr Riddell urges the US to put pressure on those of its allies, including Israel and South Korea as well as Taiwan, which have continued to trade with South Africa, at least to publish more

detailed statistics on their activities.

Trade figures from neighbouring countries such as Swaziland and Botswana also suggest that South African exports are being re-routed through these countries to avoid sanctions, he says. US imports from Swaziland rose 116 per cent to \$24m in 1987, while Botswana's exports increased by 173 per cent.

Meanwhile Mr Riddell says the effects of US disinvestment on South Africa's balance of payments have been less than many had expected because US firms operating there have been sold at less than their market value and because of restrictions on the outflow of funds generated by the sales.

US companies are still able to supply South Africa via subsidiaries located in countries which do not have restrictions on trade with South Africa, he says.

ODI Development Policy Review, SAGE Publications, 29 Banner Street, London EC1Y 9QE. Annual subscription £50 for institutions and £22 for individuals.

Aid donors 'reluctant to co-ordinate activities'

By Peter Montagnon, World Trade Editor

FRESH evidence of the reluctance of aid donors to co-ordinate their activities with other donors and with recipient governments emerges from a study published this month by the Overseas Development Institute.

The study chronicles efforts by Sudan to set up a data base of pending aid projects.

Among organisations which failed to reply to a request for information from Sudan's Under-Secretary of Planning, it lists the World Bank, the UN Development Programme, the European Community and the governments of West Germany, Italy, the Netherlands and Switzerland.

Especially curious in this respect is the attitude of the World Bank which had already urged Sudan to create such a

data base before the attempt was initiated in 1984, the study says. The German Government replied to a follow-up letter saying it did not have time to fill in the forms.

More recently the World Bank has again urged improvements in donor co-ordination in this year's World Development Report in which it warns that failure to co-ordinate can lead to duplication of effort.

The fear that releasing information might lead to good project ideas being financed by others was cited in the study as one reason for donor unwillingness to co-operate.

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Shell links non-metallic subsidiaries in Britain

By Lynton McLain

SHELL has linked its main US and UK non-metallic material subsidiaries. The aim is to make the UK the main manufacturing and technical base for the growing European market for structural composites.

These are synthetic materials that can replace metal. The UK company, Fibreforce Composites, of Euncorn, Cheshire, a member of the Royal Dutch/Shell group since last year, has signed an agreement with Morrison Molded Fiber Glass, a US subsidiary of Shell Polymers and Catalysts Enterprises. The agreement involves the mutual transfer of products and manufacturing technology between the subsidiaries.

Fibreforce Composites is one of the new venture operations of Shell in the UK, where it claims to have 40 per cent of the market for its type of structural composite materials. MFGC in the US has 30 per cent of the US market, the company claims.

The market for structural synthetic composite materials in the US is worth \$300m a year and growing at between 12 per cent and 15 per cent a year. In Europe, applications of the materials are more recent and the market is worth about \$75m a year, but is growing at 20 per cent a year.

Mr Alan Webb, the managing director of the company, said in London yesterday that metal products were well established in the market. In many cases the use of metal for new products was in decline, but "products in composite materials are at an early stage of growth".

McDonnell Douglas of the US has awarded a contract to Hamilton Standard's Space and Systems company, for work on hypersonic vehicle programmes, including life-support systems and thermal control for the \$3.3bn US National Aerospace Plane.

The NASP programme is a joint project between the US Department of Defense and National Aeronautics and Space Administration, to develop and demonstrate technologies for future air/space vehicles that may attain speeds of up to 25 times the speed of sound.

How Niger's uranium boom lost its glitter

Nicholas Woodsworth on the economic hurdles facing this landlocked Sahelian state

EARLY this decade Gen Seyni Kountché, then President of the landlocked West African state of Niger, went on record as saying that his uranium-rich country would sell its mineral wealth "even to the devil".

By the rights of the International Atomic Energy Agency, a body much concerned with nuclear weapons proliferation, the country was doing just about that: among its eager customers were Libya, Pakistan, Iraq, and Algeria.

Shortly after the President's statement in 1982, the world price of uranium collapsed, and with it Niger's hopes of rapid modernisation based on uranium sales. The legacy of that heyday remains, in the form of expensive, half-completed development projects, a top-heavy public sector and a large national debt.

The futuristic buildings today fronting the Niger River in the dry and dusty capital of Niamey, form the backdrop to a more realistic indicator of the country's state of development - ragged camel caravans making their way in from the desert to the city's central markets.

Not even the devil seems interested any more in Niger's uranium. The country's financial transactions these days are conducted rather with the likes

of the International Monetary Fund, the World Bank, and bilateral development agencies.

Niger still relies on reduced uranium exports to a small number of countries which have invested in its mining industry. But now it looks to structural adjustment and accelerated agricultural development for the creation of a secure future.

The precariousness of Niger's economy is evident

fantastic. It's raining." For the first time in eight months the sky over Niamey is grey and wet. Far below, the river, which for months has been shrinking, and in July stood at dangerously low levels, is at last beginning to rise. For Mr Mody and his 6m Nigerien countrymen - the vast majority of whom depend on subsistence agriculture - developing farming and water resources in this arid land means the difference between survival and disaster.

Niger began concentrating greater attention on agricultural development when it became apparent that lower uranium prices were not just a temporary phenomenon. The reason is excess capacity and overproduction in such uranium mining leaders as the US, Canada, Australia, and the Soviet Union (Niger is currently the world's fifth largest producer and the fourth largest holder of uranium reserves).

In the 1970s, with petroleum prices high and nuclear power projects being undertaken throughout the industrialised world, uranium had a high strategic and market value. In today's post-Chernobyl world with hydrocarbons once again inexpensive, uranium has lost much of its glitter.

The metal is presently available on the spot market for \$14

per lb, about half Niger's selling price. Only a small percentage of uranium is spot traded, however: those who are producers are also consumers, and most regular international customers prefer to arrange reliable contracted supplies despite the higher cost.

Currently Niger sells uranium to only three buyers - French and a Spanish state-owned companies and a private Japanese firm. Along with the

In 1982, the world price of uranium collapsed, and with it Niger's hopes of rapid modernisation based on uranium sales. The legacy of that heyday remains.

Nigerien Government, all are shareholders in the country's two mining operations.

According to the proposition of its investment, each company buys a percentage of Niger's annual 5,000 tonnes production at contracted prices negotiated yearly. France's Cogema, with the largest share in both operations, is the country's biggest customer. About two-thirds of France's nuclear fuel purchases are from Niger.

With the French uranium stockpile continuing to grow,

the buying price is being constantly edged down.

Production costs - energy, transport, processing and capital equipment - continue to increase. Export volumes have declined drastically.

With heavy debt servicing obligations and declining prices in the mining sector, in 1983 and 1984 Niger signed two IMF stand-by loans giving it access to Paris Club rescheduling and concessional aid. In 1986, with World Bank loan agreements worth a total of \$140m, it undertook the first phase of a structural adjustment programme involving public sector reform and the development of private enterprise.

Increased agricultural production remains the key to Niger's economic future. The second phase of the adjustment programme, due to begin next year, will concentrate on reducing some of the major shortcomings of the agricultural sector in the past.

Niger is still a long way from food self-sufficiency. In 1985, a particularly bad year, it had to ask for more than 350,000 tonnes of international food aid. Until the country develops an adequate agricultural infrastructure there is no guarantee that such a crisis will not recur.

THE DANISH Government yesterday won the right under European Community law to use environmental protection as a legally acceptable reason for denying market access to potentially harmful products.

That is the implication of a European Court of Justice ruling which allows Danish safety authorities to continue a ban on imports of drinks in non-returnable bottles.

Legal officials believe this is the first time an EC member state has been given the go-ahead to restrict imports for environmental reasons - and as such could set an important precedent.

However, the Court did declare that the Danish authorities had no right to force foreign drinks companies to get

mark as environmentally sound before selling them in the country. That restriction was out of all proportion to the need to clamp down on litter, it argued.

Copenhagen has insisted since 1981 that all bottled drinks must be sold on a deposit and return system to discourage the dumping of empties on the streets.

Foreign brewers are convinced that this is no more than an excuse for keeping their beers out of Denmark, where the consumption of foreign brews is just 0.01 per cent of the total. They and the Commission claimed that the Danish bottle laws contravened Article 30 of the Treaty of Rome.

But it represents no change in the EIA's stance that its goal remained only improved market access, not greater market share for US firms. Disagreement over this point caused the June talks to fail.

Mr John Stern, vice-president of the American Electronics Association's Asian operations, said the plan was "constructive".

Japan's microchip makers yesterday announced plans for closer ties with US suppliers to improve foreign access to the Japanese semiconductor market.

The plan, announced by the Electronic Industries Association of Japan, is Japan's first response after the collapse of talks with the US Semiconductor Industry Association in June.

However, with Congress due to go into recess by October 5, Democratic leaders saw the possibility of a valuable election issue getting lost amidst a last-minute avalanche of bills. The House has agreed to vote on Friday on the Senate bill and send it to the President who will have to exercise his veto within 10 days.

Europe and Canada - instead of concentrating, as the first bill did, on the major textile exporters.

It would limit the growth in all textile and apparel imports to 1 per cent a year and freeze footwear imports at slightly more than 80 per cent of the US market. Countries which increased their purchase of US agricultural products would get a larger quota share.

Protectionist bill sped up to force poll showdown

By Nancy Dunne in Washington

DEMOCRATS in the House of Representatives have agreed to speed up the passage of protectionist textile-apparel legislation to force a pre-election show-down on trade.

The legislation, which would set quotas for textiles, apparel and footwear, has passed both the House and the Senate by less than the two-thirds majority needed to override an expected veto by President Ronald Reagan. It was due to go to a House-Senate conference committee to iron out the minor differences.

The legislation has been carefully modified to meet many of the objections of its detractors. It would set quotas on imports of textiles, clothing and footwear from all countries - including Western

Japanese plan for US chip ties

By Our World Trade Staff

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Danes' ban on imports of non-returnables is upheld

By William Dawkins in Brussels

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UK NEWS

Money supply figures give mixed picture of economic activity
Lawson cautious on trade deficit

By Philip Stephens and Simon Holberton

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday cautioned financial markets not to expect a rapid narrowing in Britain's trade gap as official money supply figures gave a mixed picture of the pace of borrowing and spending in the economy.

Speaking at a press briefing ahead of the next week's meeting of the International Monetary Fund in Berlin, Mr Lawson said that the dampening effect on the economy of sharply higher interest rates would come through in stages. The impact on the housing market would be seen relatively quickly but, "inevitably," he said, "the current account will be one of the last (economic indicators) to be affected."

Mr Lawson said that he had not yet seen the trade figures for August, which will be published next Tuesday, but his comments appear to confirm that the Treasury is bracing itself for further large deficits over coming months.

The Bank of England yesterday published figures for the money supply in August which showed a smaller than expected rise in bank and building

Home loan rates increased

HALIFAX, Abbey National and Nationwide Anglia, the three largest building societies, yesterday raised their mortgage rates from 11.5 to 12.75 per cent after last month's rise in banks' base lending rates from 11 to 12 per cent, David Barchard writes.

National Westminster, the largest of the big four clearing banks, said it was also putting society lending. However, M0, one of the Treasury's key monetary indicators, still growing well outside its target range.

UK financial markets reacted positively to the lending figures, which showed that banks and building societies lent £5.8bn in August, compared with an average for the last six months of £7.8bn. Analysts had been expecting a lending figure of about £6bn.

Prices of long-dated UK Government securities closed a point higher. The FT-SE 100 Share Index closed 12.2 higher at 1,772.1 and the FT Ordinary Index up 11.3 to 1,429.9. The pound firmed half a penny to close at DM3.1425 and almost

his mortgage rate up to 12.75 per cent for new borrowers.

NatWest's increase, announced after the three building societies had moved, is well below that made last week by three other banks - Barclays, TSB, and Midland - which raised their mortgage rates to levels between 13 and 13.2 per cent.

half a cent to close at \$1.6860. M0, the narrow measure of money supply, rose by 0.8 per cent in August, compared with July, to give an annual rate of growth of 7.9 per cent. This is higher than its previous high in June when the Treasury had expected to be the peak.

Mr Lawson said that last month's rises in interest rates had not been reflected in the M0 statistics, but the effect would show up in future months. He was cautious about the broad money supply figures, saying that it was not "sensible" to draw conclusions from one month's figures.

His caution was shared by analysts in the City. They said

the fall in bank lending provided scant evidence of any moderation in the pace of economic activity.

Mr Lawson added that he was satisfied with the pound at its current levels against other major currencies. Although it was higher now against the D-Mark than earlier in the year, when he had suggested that such level would be unsustainable, the West German currency had itself weakened against the dollar.

That meant that measured against a basket of currencies sterling was slightly weaker than it had been.

Referring to the IMF meetings, which are preceded on Saturday by talks among the Group of Seven nations, the Chancellor voiced confidence that finance ministers and central bankers would re-affirm their commitment to exchange rate stability. "I think most of us are comfortable with the rates there are at the present time", he said.

With the US Administration preoccupied with November's election, no major initiatives should be expected in Berlin.

Analysis, Page 9

Link-up by Lloyds puts shadow over Access card

By David Barchard

THE FUTURE of Access, the second largest credit card group in the UK with 12.2m cardholders, was thrown into question yesterday by news that one of its largest members, Lloyds Bank, had applied to join MasterCard International as an independent member.

Until now, MasterCard International, the smaller of the two international credit card systems, has been represented in the UK only by Access. However, last week Barclays, the leading UK member of Visa International, announced that it had applied to join MasterCard International and to issue MasterCard products in the UK without the Access branding.

Both Barclays and Lloyds' applications are to be taken up next month at a special board meeting of MasterCard International in New York. National Westminster and Midland, the other two large members of the group of six banks which issue Access cards through the Southend-based Joint Credit Card Company, yesterday said that they were also considering the possibility of making individual applications to MasterCard for membership.

Other options under consideration appear to include the possibility of an application by Midland and NatWest to join Visa International - a step taken last spring by Lloyds, which began issuing a Visa debit card in July.

Independent membership of MasterCard would give them the right to issue MasterCard products alongside their Access cards. More importantly, they would also be able to negotiate terms separately with retailers, enabling them to compete more directly with each other and also with Barclays, which will soon be able to offer merchants access to both credit card networks.

All three banks were indicating yesterday that the situation was still highly fluid. They are unlikely to want to jettison their common facilities at Southend in the JCC, which is the largest credit card processing operation in Europe.

Clowes company assets sale falls short of £11m expected

By Ian Hamilton Fazey, Northern Correspondent

THE SALE of the assets of James Ferguson Holdings, the group into which Mr Peter Clowes injected his fund management companies in order to go public, has failed to make the £11m expected. Only £7.5m or less is likely to find its way to Barlow Clowes investors.

This emerged yesterday at the final meeting of James Ferguson's creditors at the company's headquarters in Poynton, Cheshire. Although sales of subsidiary companies and other assets are still in the final stages, £7.5m is the best figure likely to be realised after fees and expenses have been deducted.

This was accepted by creditors, who agreed that Peat Marwick McLintock (PMM), the accountants acting as James Ferguson's administrators, should now petition for the company to be wound up. This will take place in about six weeks time.

Once James Ferguson is in liquidation, PMM will have to consider whether any of the professional advisers who acted for the company when shareholders were asked to approve its absorption of Barlow Clowes were negligent.

Mr Tony Richmond, the PMM partner responsible, said: "I don't want to anticipate anything at this stage. We are tak-

ing one step at a time and proceeding towards liquidation."

Mr Richmond said that the forecast of £11m from the sale of assets was based on Mekom Computer Products, the Ferguson subsidiary which marketed laser printers, keeping its licence for the sole UK rights to Kyocera machines from Japan.

Kyocera had the right to terminate the licence if Mekom's circumstances changed. It had now decided to do so and set up its own UK subsidiary.

The prospective buyer for Mekom was only interested in the company as long as it kept its licence from Kyocera. The sale, which was to have been for slightly more than £3.5m, had now fallen through.

Although the maintenance division of the company has been sold for a small sum, the main division, which had the Kyocera licence, is now being liquidated with no residual value. James Ferguson's principal creditor is the Bank of Credit and Commerce International (BCCI). It advanced £10.5m for James Ferguson to bid for Buckley's Brewery last year, accepting a deposit of £10.5m from another Ferguson company, Lycett Holdings, to support the loan. The deposit came from Bar-

low Clowes investors' funds and has been frozen in BCCI since the investment companies collapsed following the move by the Securities and Investments Board in May to stop the UK operation doing business. It was this action which led to the appointment of administrators for James Ferguson.

BCCI will get the bulk of the £7.5m and will repay an equal sum from the deposit into the Barlow Clowes liquidation. It will be entitled to keep £3m of the depositors' money used by Mr Clowes to guarantee the BCCI loan, thus recovering the full amount it had at risk.

Legal action by FMM would have to prove that James Ferguson Holdings, which was then chaired by Mr Clowes, the largest single shareholder, suffered from its acquisition of the Barlow Clowes investment companies and that Barlow Clowes was not really what the prospectus proposing the acquisition said it was.

Mr Clowes, who knew what Barlow Clowes was doing because he was running it, is one possible target, but so are any of the professional advisers who drew up the prospectus recommending the acquisition and who negligently failed to find anything untoward

AFV Beltrame to establish rolling mill in Britain

By Nick Gamble

AFV BELTRAME, an Italian steel maker, is planning to set up a 100,000 tonne rolling mill in the UK, one of the most significant recent moves across national boundaries in the steel industry.

The company said yesterday that its initial plans did not involve steel making but it wanted to keep all possibilities open.

Beltrame has paid £10,000 for an option on 44 acres of riverfront at Boston, Lincolnshire. It will carry out feasibility and environmental studies over the next six months.

The intention is to take up the option and spend £5m on land, buildings and equipment to begin producing so-called flat products in 1990.

nearer industries. This is a very competitive product area in which there are at least six significant steel producing or rolling companies in Britain.

The Italian family-owned company claims to be one of the most efficient mill producers in Europe. It produces 450,000 tonnes of steel, mainly from scrap at plants in Vicenza and Friuli.

Cullen Turner, the UK distributor for Beltrame steel in which the Italian company has a 53 per cent stake, said Beltrame wanted to build the rolling mill to cut transport costs to markets in northern Europe.

The plan was to export 75 per cent of production from the UK to the rest of northern Europe. The river wharf at Boston is expected soon to

have capacity to take vessels up to 7,000 tonnes and there is already a shipping line linking Boston with Duisburg, West Germany.

Beltrame claims a 5 per cent share of the UK market for flats. Production plans for Boston Britain indicate that this would double.

The move by Beltrame will increase price pressures for British-based suppliers. Mr John Safford, director general of the British Iron and Steel Consumers Council, said there were indications that British prices for light steel products have been higher in the UK than on the Continent.

The Beltrame plant would compete with companies such as Sheerness, Allied, United Merchant Bar and Martins and Bromford.

Eurotunnel forecasts revised

By Kevin Brown

REVISED traffic forecasts to be issued shortly by Eurotunnel, the Channel tunnel consortium, will show a fall of about 5 per cent in the number of rail passengers expected to use the link when it opens in 1993.

A report produced by independent consultants for Eurotunnel's bankers concludes that between 15m and 15.25m rail passengers will use the tunnel in its first year.

That compares with a forecast of just over 16m passengers in Eurotunnel's prospectus issued last November.

However, the report, likely to be published early next month, indicates that the number of passengers might reach 16.5m if rail links between the tunnel and central London were improved substantially.



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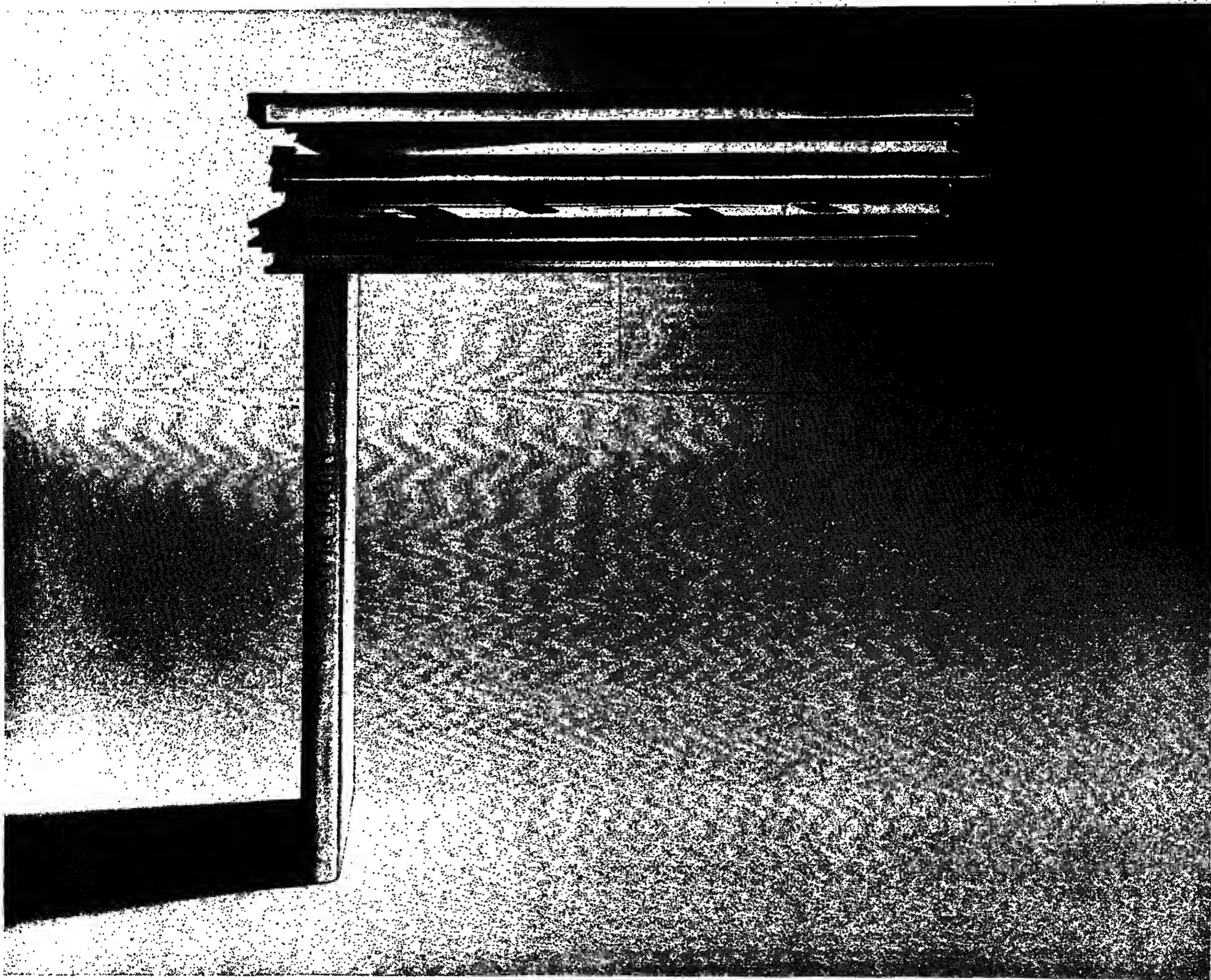


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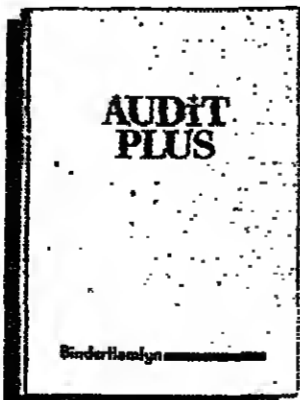
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UK NEWS

Hurd prepares crackdown on terrorist cash flow

By John Mason

NEW MEASURES to combat the fund-raising activities of the IRA and other terrorist organisations were announced yesterday by Mr Douglas Hurd, the Home Secretary.

Powers enabling courts to seize assets destined for terrorist groups will be included in the Prevention of Terrorism Act when it is renewed next April, he said.

The new laws will aim to tackle the large-scale racketeering which is the main source of IRA funding, but will also allow the police and courts to act against other terrorist organisations.

The handling of money and property to be used for terrorist purposes will be outlawed, even if the fund-raising is through otherwise legitimate businesses. The definition of terrorist purposes will be widely drawn to maximise the effectiveness of the new laws.

Like current legislation against drug traffickers, the burden of proof will be reversed, allowing courts to assume that money and property would be used to finance terrorism unless defendants could prove otherwise.

Police will get new powers to investigate funds under suspicion, including the granting of



Douglas Hurd: legal powers

warrants to examine bank records and banks will not be restricted by contractual obligations from alerting police to their suspicions of transactions by terrorists.

Courts will be able to freeze assets from the moment a person is charged to prevent them being moved out of the UK.

Mr Hurd announced the new measures to the annual conference of police superintendents. He said the annual income of the Provisional IRA was

between £5m and £4m with most of this coming from "Mafia-style" racketeering.

Mr Hurd said that while the racketeering involved much crude violence and extortion, the use of apparently legitimate fund-raising through pubs, hotels, taxis and other businesses was on the increase.

He said other international terrorist groups were known to try to use the UK for laundering and banking their funds.

The new measures are believed to have the full support of the Irish Government and were discussed at last week's meeting of the Anglo-Irish inter-governmental conference in Dublin.

Legislation in the Republic already exists to permit the examination of bank accounts and Irish accountants and taxation experts are expected to work alongside British attempts to track down IRA funding schemes.

However, the new measures were dismissed by Protestant politicians in Northern Ireland as likely to have little effect.

Mr Ken Maginnis, Official Unionist MP for Fermanagh and South Tyrone, said: "The cash will be very difficult to trace."

Faster line for new cordless technology

By Terry Dodsworth

THE Government is planning to move as quickly as possible into the exploitation of the latest generation of cordless telephone technology despite pressure to delay introduction for the development of common operating standards.

Although ministers have yet to make a final decision, it is now almost certain that the new cordless phones will be introduced early next year. They will be accompanied with a revolutionary system that will allow customers to use the handset for making calls from selected points in the street — a form of mobile telecommunications which the UK is eager to lead.

Discussions over the future of the cordless system have become increasingly tense during the past few months because of a conflict between manufacturers who want to introduce their own proprietary systems and the need to develop common standards.

The Government believes that the UK industry will have to marshal itself around a universal standard in the near future if it is to sell the technology in Europe. But some of the manufacturers, led by Ferranti, the electronics group which has led the investment effort in the new cordless technology, want to go ahead with the proprietary systems they have developed in order to consolidate their market lead.

Information on the technical criteria for the proposed system are due to be issued by the Department of Trade and Industry over the next few days.

Analysts take the measure of M0

A maligned money guide is winning friends, says Simon Holberton

THE TREASURY'S much maligned measure of the money supply, M0, has suddenly found favour with economists analysts in the City of London. There is, it seems, something in nothing after all.

M0 measures the amount of notes and coins in circulation and banks' deposits with the Bank of England. Changes in M0's rate of growth tells analysts by how much the cash holdings of the community is growing — cash that is available for spending in shops and stores and elsewhere — in short, the sharp end of the spending boom.

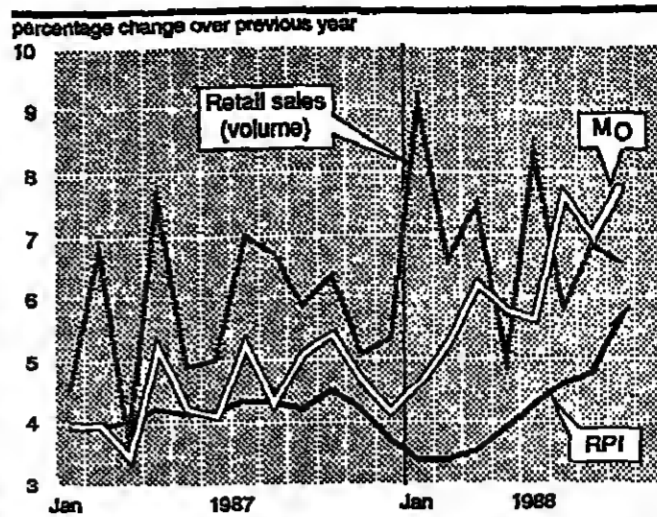
City economists, eager to identify the time when the economy will slow down, have now taken to scrutinising the Bank's weekly banking returns which includes a measure of notes in circulation.

Notes account for about 85 per cent of M0, so fairly accurate, and up-to-date, predictions of the whole aggregates' growth rate can be made.

Mr Stephen Hannah, economist at Country NatWest, says: "M0's quality derives from the indication it gives of what is going on in the economy. It is also timely, you get weekly information. We are all looking for turning points in the economy and here we have a week-by-week check on it."

M0 is the last remnant of the Government's early fixation with monetary aggregates and the only measure of money which the Treasury still targets. In his March Budget, Mr Nigel Lawson, the Chancellor of the Exchequer, set a growth target of between 1 per cent and 5 per cent for M0 this financial year.

Until recently, M0 has been impervious to Goodhart's Law, named after a former adviser to the Bank, which states that



once you begin to observe a monetary aggregate it starts to misbehave.

The extent of M0's misbehaviour was underlined yesterday when the Bank released figures which showed that it grew at an annual rate of 7.9 per cent in the year to August, well above the upper limit of the Treasury's target and higher than the June annual rate of 7.7 per cent which the Treasury said would be its peak rate of growth for the year.

Those analysts who watch M0 on a weekly basis have detected a pick-up in its rate of growth. In the second week of September it was growing at around 10 per cent. The Bank suggested that this may have something to do with the recent postal strike, but when pressed admitted that it was at a loss to explain why.

If independent economists agree on anything about M0 it is that the measure is one of the best 'coincident' indicators of UK economic activity; it

gives analysts a good idea of what is happening now. But the recent acceleration in M0 would suggest that economic activity is also picking up, and no one really believes that.

Where their views diverge, however, is over M0's predictive ability. The Treasury takes a lot of notice of M0 and seems to regard it as an important indicator of future economic activity.

It watches not only the aggregate's yearly growth rate, but its rate of growth over shorter periods of time such as six months.

At the time the economic forecasts for the March Budget were being worked, a steep fall in the six monthly growth rate of M0 was recorded and this was one of the reasons why the Treasury thought the economy was slowing down and would continue to do so.

Mr Gavyn Davies, economist at Goldman Sachs, the US securities house says, however, that this proved to be a far too mechanistic judgment.

"M0 is a downright liability and to have had it outweigh all other evidence was crazy," he says. "A fall in its growth rate does not necessarily tell you that spending is moderating. M0 fell towards end of last year but retail sales kept on rising."

The aggregate's capability to predict the future course of economic growth and inflation is also hotly disputed among independent analysts.

Mr Davies says: "I wouldn't be surprised if M0 reached double digit rates of growth over the coming months, but that doesn't tell you what's going to happen."

"For money to have any effect on inflation it has to be exogenous to the system; M0 is just a reflection of the economy so there can be no causal relationship. You can't ascribe causality to something that it entirely passive."

Mr Hannah's research shows, he says, that the growth rate of M0 is 85 per cent accurate in predicting money gross domestic product growth three months hence, and 75 per cent accurate in predicting inflation trends nine months in advance.

"The case for focusing on M0," he wrote recently "is not that there is a causal link between cash holdings and inflation. Rather it is that M0 responds more quickly to overheating pressures than many other indicators."

Countering this, Mr Davies claims that the pick-up in the rate of growth of M0 may not be telling us any more than that the "black" economy is Britain is booming as well as the rest.

"Cash rises rapidly when people pay their painters and plumbers cash," he says. "The recent surge in the growth of M0 is in no way unconnected with the construction boom."

Fraud detectives 'devalued'

By Clive Wolman

A LEADING City of London fraud squad officer yesterday admitted publicly to the depth of suspicion and hostility with which the police have greeted the new structure introduced in April for tackling large or complex frauds under the Serious Fraud Office.

Detective Chief Superintendent Gerry Squires said that he and his colleagues viewed the change "as an attempt to undermine the status and areas of responsibility of the police and to devalue their role and their experience in terms of the criminal judicial process."

Speaking at the police conference, Mr Squires said that by giving the Director of the SFO the duty to investigate serious fraud, the Government was challenging the traditional exclusive right of the police (or occasionally other specialist agencies) to investigate crime.

"There was general suspicion among policemen, everywhere, about the nature of their possible association with the SFO," he said. "There were dark rumours that seasoned fraud investigators were to

become bag carriers to a bunch of know-nothing accountants and lawyers."

However, Mr Squires said that his own views had been modified over the past few months.

A partnership had been established between the lawyers and accountants of the SFO and the policeman who had joined the investigative team on a particular case. Mr Squires said that the police continued to make operational decisions; for example over when, where and how to make arrests and searches.

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JOBS

What executive perks are worth in money

By Michael Dixon

TO JUDGE by the inquiries that reach this column, there can be no doubt about what you readers typically see as the ever interesting question. It is pay. But to judge by the brusqueness which sometimes greets my failure to give a clear-cut answer, what some of you don't see is that pay is a highly complex question too.

One of the complications, although far from the most perplexing, arises of course from the awarding of fringe benefits. Perks like company cars and pension entitlements clearly make up an important part of the reward for the job. But wide variances in such benefits make it difficult for people to divine how they compare for total rewards with others doing similar work even in the same country, let alone with counterparts overseas.

Fortunately, today brings a pioneering effort to lighten the darkness within the United Kingdom at least - by the pay consultancy branch of the Noble Lowndes group. The branch has produced a survey which besides indicating the pay UK executives receive in money, goes into great detail about their perks. Moreover it sets a 5-year value on all but one of the kinds awarded in anything short of distinctly eccentric circumstances. The exception is share options.

The survey covers 181 assorted companies in Britain, and the table above shows a

Position	Industry and commerce other than the finance sector		Finance sector	
	Lower quartile	Median	Upper quartile	Average
	Money pay	Total rewards	Money pay	Total rewards
	£	£	£	£
Chief executive	50,000	61,501	64,000	77,498
Finance head	32,924	42,653	41,848	53,490
Sales & mktg h'd	30,288	39,732	35,650	45,982
Admin. head	29,375	34,149	36,228	49,447
Production head	31,488	40,238	33,245	40,260
Personnel head	27,544	35,283	36,700	45,243
Co. secretary	27,670	34,132	35,500	48,012
R & D head	23,661	30,040	36,000	46,876
DP head	23,003	31,353	32,190	42,288
Engineering head	22,009	28,294	24,788	32,884

few of the results. Anyone who wants the full report, which as well as containing codes more data explains the methods used to value fringe benefits, should contact Don McClune, the branch's director (telephone 01-686 2466, fax 01-681 1458; address PO Box 144, Norfolk House, Walsley Rd, Croydon CR9 3EB).

My sample is confined to chief executives and the heads of nine functions: financial management, sales and marketing, administration, production, personnel, company secretariat, research and development, data-processing, and engineering. In each case the table gives indicators of the money pay - basic salary plus bonuses mainly of the incentive type - and of the total rewards including the value of fringe benefits.

The first pair of columns of figures show the money sums and the totals for the lowest quartile person, who would be placed a quarter of the way up from the bottom of a ranking of all in the same kind of job. The next two pairs respectively do likewise for the median person in the middle of the ranking, and for the upper quartile a quarter way down from the top. Then come the averages among the people in each group.

All the columns mentioned so far refer solely to chiefs and function-heads in businesses outside the finance sector. But the final two columns give comparative averages, where practicable, for equivalent executives in banking and the like.

One thing suggested by the comparisons is that the finance

sector tends to value the heads of in-house financial functions sharply lower than other kinds of businesses do. Perhaps City-type companies' familiarity with risking other people's money breeds contempt for the work of managing their own.

Otherwise, however, the finance-sector equivalents do better not just in money pay but - with the exception of data-processing heads - in the worth of fringe benefits enjoyed. That is especially so in the case of chief executives. The 'City-types' parks add nearly half as much again to the cash element on average, compared with less than a quarter as much again for their counterparts in different fields of activity.

Moreover, as the following list shows, the finance-sector chief executives tend to receive

a lower percentage of their cash pay in bonuses, including the results-related kind which Noble Lowndes approvingly says are in growing vogue among UK employers overall.

Position	Bonus as % of cash pay
Chief executive	17.5
Production head	13.8
Personnel head	10.9
Finance head	10.0
Sales & mktg h'd	9.4
R & D head	9.3
Co secretary	9.1
DP head	8.6
Admin head	5.9
Engineering head	5.9
Finance sector:	
Finance head	18.3
Admin head	17.3
Chief executive	16.0
Co secretary	9.6
DP head	9.0

Construction

RECRUITER Tim Entwistle seeks a commercial director with copious experience of the construction industry for a group of consulting engineers which he may not name. Accordingly, like the other headhunter to be mentioned later, he promises to abide by applicants' requests not to be identified to the employer at this stage.

Candidates for the London-based job should be familiar with not just the drafting but

the financial and commercial practicalities of construction contracts, so as to be able to keep effective check on the progress of the work without needlessly needing the people doing it. Skill in producing and using management accounts is also wanted, as is a relevant paper qualification.

Pay indicator is £35,000. Perks include a car.

Inquiries to Entwistle and Partners, tel 01-639 3143, fax 01-639 3149, address 46-47 Pall Mall, London SW1Y 5JG.

Chief dealer

DUDLEY EDMUNDS of the Roger Parker Organisation is hunting a chief foreign exchange dealer to sharpen an international bank's London dealings in major European and Far East currencies together with US and some "exotics". As well as being successful hands-on traders themselves, candidates should have proven ability to motivate and otherwise manage a team of around 15 people.

Salary negotiable around £70,000, plus usual munificent City fringe benefits.

Mr Edmunds's telephone number is 01-247 7632, fax 01-247 1411, address Bowl Court, 231 Shoreditch High St, London E1 6PJ.

Credit Analysts

To £30,000 + Benefits

A number of major city based institutions are currently seeking experienced credit analysts. Suitable candidates will have a minimum of 2 years' relevant experience perhaps coupled with a knowledge of counter-party or country risk. Ideally, candidates will be aged between 24 and 32 and looking to make a progressive career step within the credit field.

Interested candidates should contact Niall Macnaughton or Mark Hartshorne on 01-831 2000 or write to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Brussels Sydney

CAPITAL MARKETS ASSOCIATE

Our client is a leading US bank with a first class reputation in the international capital markets. Vacancies exist within the capital markets group for able individuals to assist the marketing officers through the provision of research, analysis and technical assistance in the structuring of complex transactions, involving derivative products and syndication work.

Applicants should be graduates aged in their mid 20s with approximately 2 years previous quantitative experience gained with a leading capital markets house. We would be particularly interested in talking to those with either a legal background or fluent French.

INVESTMENT ANALYSTS

To £45,000

We are experiencing demand from a number of established UK brokers for talented investment analysts. Experience in the following sectors would be of particular interest:

- Property
- Motors & Mechanical Engineering and Metals

Aged in their mid to late 20s with 3-4 years experience within the sector individuals may currently occupy a No 2 role and may now wish to develop their careers within fully committed and stable environments.

For a confidential career discussion please contact Alexander Hartree or Julian Fox on 01-583 0073 (or on 01-584 1685 outside office hours) or write to them at:

16-18 NEW BRIDGE STREET, LONDON EC4V 6AU

BADENOCH & CLARK
RECRUITMENT SPECIALISTS

CORPORATE FINANCE ASSISTANT DIRECTORS MANAGERS, EXECUTIVES

We represent a variety of British, European and US investment banks and securities houses who are active across a wide range of corporate finance transactions, with an increasingly international bias.

As a result of increasing volumes of business, a number of challenging career opportunities have arisen at Executive level and above.

For consideration at AD level candidates must have significant experience gained with a major financial institution.

For appointments at Executive and Management level it is likely that applicants will be Chartered Accountants or Solicitors aged 25-30 with strong academic and technical credentials, ideally combined with corporate finance related experience gained in a practice environment.

To find out more about specific opportunities or to arrange an informal, confidential discussion about your career in corporate finance, please contact Jon Michel or Robert Digby on 01-583 0073 (or on 01-673 0839 outside office hours) or write to them at:

16-18 NEW BRIDGE STREET, LONDON EC4V 6AU

BADENOCH & CLARK
RECRUITMENT SPECIALISTS

Associate Members

Fully authorised Stock Exchange Member firm would like to hear from Associates with existing business who wish to continue servicing their clients from the City at competitive commission rates. Comprehensive settlement and valuation service.

Phone in confidence to: 01 638 7422

Could you use?

20 yrs banking experience in London foreign exchange, trading spots, forwards, deposits, letters and options. Knowledge of F.A.A. and B.A.S. Set up and ran corporate desks, written and produced treasury newsletters via DTP, and been responsible for the detailed review aspects of FSA. Computer literate with good knowledge of technical analysis. If you are looking for an interesting position in the City, if you think you fit the bill call Chris Williams 0162-52007

CHARTERHOUSE APPOINTMENTS

for Commodity and Financial Recruitment 01-481 3188

Europe House, Workley Trade Centre London E1 6AA

British FCA, Cambridge graduate (21), 17 years on the Colonial, based in Germany, Italian, French, extensive experience in acquisitions, valuations, investigations, negotiations, is now looking for a new challenge. Can I help you establish or expand on the Continent? Write Box A8992, Financial Times, 10 Cannon Street, London EC4P 4DF

Bankers Trust Company is at the forefront in providing merchant banking services in Africa. Our excellent reputation is founded on our innovative approach to the business and the strength of our commitment to the Emerging Markets. As a result of the continued expansion of our business in the region, we now seek a highly motivated professional to join our successful London-based team.

Merchant Banking

Your role will be to formulate solutions to our clients' finance and advisory needs and to develop and maintain important client relationships. These include financial institutions, governmental organisations and corporates. Product areas encompass structured trade finance, debt conversion, capital markets, project finance and portfolio management. You will be expected to take early sole responsibility for a client base in an assigned group of countries in Sub-Saharan Africa.

A good grounding in merchant banking products, gained either in a merchant bank or multi-national company, is essential, as is an aptitude for financial engineering. Ideally in your late 20s, fluent in French and Portuguese and an MBA will be an advantage. The ability to communicate effectively at all levels is vital. You must be readily available to travel to Africa and demonstrate a business interest in the region.

This will be a key career move offering substantial challenge and opportunity. The position provides a highly competitive salary and benefits package, including significant bonus potential. Telephone Helena Molynoux, Vice President Personnel, on 01-382 2266 for a confidential discussion or write to her at Dushwood House, 69 Old Broad Street, London EC2P 2EE.

Bankers Trust Company

Manager - Credit Analyse your Future Prospects

Following extensive expansion and development of this major international bank, the European headquarters, based in London, has undergone a restructuring to accommodate and keep pace with the bank's commitments in the global markets. This has resulted in the creation of a new position within the Financial Markets Credit Department.

Reporting directly to the Senior Manager, you will prioritise, analyse and prepare all bank and corporate credit analysts. Liaising with colleagues at all levels, you will work through proposals for approval prior to submission to Credit Committee. You will also have full responsibility for the supervision, training and development of five analysts within the Financial Markets Credit Department.

Aged late 20's to early 30's, you are a graduate with a solid credit training and a minimum of 4-5 years' credit

analysis management experience coupled with the knowledge of treasury and capital markets products gained from working for a leading international bank. You also have the ability to respond quickly and thrive under pressure.

This is a key role within the Financial Markets Credit Department and salary is highly competitive, reflecting both your experience and potential. Prospects for progression within the bank are excellent and the remuneration package includes a company car, mortgage subsidy, bonus, BUPA, etc.

Please write in complete confidence, to Carmine Leon Ogle, Simpson Crowden Consultants Limited, Specialists in Executive Search and Selection, 97/99 Park Street, London W1Y 3HA. Telephone: 01-629 5909.

Simpson Crowden CONSULTANTS

SALES EXECUTIVE

We are a leading speciality stockbroker providing independent research services to institutional clients in the United Kingdom and on the Continent. Our expansion plans include offering new products and services and trading in new markets.

We seek an experienced salesperson, either an institutional stockbroker, or a sales executive supplying research services, who has a solid client base and a thorough knowledge of fund managers' requirements. A good salary plus a liberal incentive related to results is offered. Future prospects for this sector of the market and growth potential for the Company are excellent.

Please reply in confidence including c.v. to the Managing Director
Powell GRC Limited
16 Hanover Square, London W1R 9AU

STOCKBROKERS

Collins Coombs & Co. Limited is an independent member firm of the International Stock Exchange, and fully authorised by The Securities Association. The firm enjoys the backing of substantial Scandinavian financial institutions, who are also major shareholders.

We believe in providing a traditional personal service to our Clients and are looking for others, with a similar approach, to join our expansion-minded team.

We consider our computerised settlement and valuation systems to be amongst the best and most cost-effective in the industry. The system is now being developed to provide a range of value added services.

Financial terms are by negotiation and should not prove a problem for the right persons.

The Firm has modern offices with all facilities.

Please reply in confidence to:
Harald Hansrud-Stov, Chairman, Collins Coombs & Co. Limited, 4/5 Bonhill Street, London EC2A 4BX. Tel: 01-628 1500

CJA RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 5PJ
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

PENSIONS MARKETING EXECUTIVE - FUND MANAGEMENT

£22,500-£35,000 + BANK BENEFITS
MAJOR INTERNATIONAL INVESTMENT HOUSE

We invite applications from economists, business graduates, accountants or other numerate individuals, who must have had a minimum of 3 years' experience in a bank, insurance, or similar fund management environment, marketing to UK finance directors, treasurers, pension fund managers/trustees and pension consultants. Pensions market knowledge of index funds is desirable. The successful applicant, who will report to the Pensions Marketing Director, will be responsible for building new business with key named potential clients. Essential qualities are numeracy, sound analytical ability as well as strong oral and written presentation skills. Initial remuneration negotiable £22,500-£35,000 by way of high basic salary and guaranteed bonus, plus profit share related to performance, mortgage subsidy, non-contributory pension and free life assurance cover. Applications in strict confidence under reference PMMFM4629/FT to the Managing Director, where possible either by fax on 01-256 8501 or 01-638 9216 or by telephone on either 01-638 4313 or 01-638 2185: CJA.

Scope exists to considerably widen experience and to take on a management position in 24-36 months.

PENSIONS ADMINISTRATOR

£17,000-£22,000 + MORTGAGE SUBSIDY
MAJOR FINANCIAL INSTITUTION FUNDS IN EXCESS OF £100 MILLION

This vacancy calls for candidates aged 25-36, who have acquired a minimum of 3-5 years practical administration experience and possess the potential to control a small team. The successful candidate will be responsible for a wide variety of pension fund administration activities, through a small team and personally interpreting pension schemes to members, counselling, research for meetings, annual employee statements etc. Some U.K. travel will be necessary. Continuation training will be provided where necessary. The qualities of a firm diplomatic and kind manner are important. Initial salary negotiable, £17,000-£22,000 + subsidised mortgage, non-contributory pension, free life assurance, free family B.U.P.A., assistance with removal expenses if necessary. Applications in strict confidence under reference PAS41/FT, to the Managing Director: ACP

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE 01-588 3588 or 01-588 3576. TELEFAX 887374. FAX: 01-256 8501. ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE 01-628 7838

مكتبة لائبر

Jonathan Wren

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MERCHANT BANKERS

Salary negotiable

We present the following requirements for senior bankers keen to participate in a truly challenging and entrepreneurial business development strategy. Already a major player in global trade finance, this City based international bank is poised to dominate a rapidly growing portion of this business into the 1990s and beyond.

JOINT VENTURES MANAGER

Will have the task of setting up an innovative team to exploit newly created opportunities in a market-place which has immense potential. The Joint Ventures Manager will be expected to rapidly develop this business to ensure that the bank is a key player. This will involve identifying appropriate business opportunities, negotiating with major clients and counterparties, and tailoring financial packages to fund a wide range of industrial and commercial joint ventures.

A FORFEIT TRADING MANAGER

Will have the responsibility for increasing an already substantial forfeiting business, for developing relationships between corporate clients in the UK and overseas, and with banks actively participating in the secondary market. The Forfeiting Manager will be responsible for both the design and implementation of an ambitious trading strategy which will enable the Bank to occupy the leading position in the London market.

PROJECT FINANCE SPECIALIST

Will be responsible for substantial development of the Bank's leadership and involvement in major international project finance transactions. The Project Finance Specialist will research, evaluate and negotiate specialist financial packages with major corporates and government agencies. Typically, these deals will incorporate a mix of components, including export credits and eurodollar loans.

SENIOR TREASURY MANAGER

Will have the responsibility to expand dramatically the range of treasury services offered to customers across the foreign exchange, deposit and off-balance sheet markets. After formulating plans with senior management outlining the steps which will be necessary to enable the Treasury area to make a larger contribution to profits, the Senior Treasury Manager will then be responsible for implementing this agreed strategy.

Applicants who feel that they have the necessary experience and qualifications for any of these opportunities, should contact Norma Given or Roger Steare on 01-623 1266 (Fax 01-626 5258), or send a full cv to them at the address below.

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

Manchester London To £28,000 + Car + Benefits + Share Options New Business Managers Invoice Discounting

Can you sell financial services to the corporate sector? Our client is a leading London development and venture capital organisation. It is opening an Invoice Discounting operation in the North, based in Manchester, and is extending its activities in the South East based in London. It needs two New Business Managers to drive this expansion. The successful candidates are likely to be aged late 20s upwards and already successfully selling financial services, possibly working in the invoice discounting and related market now. Accountancy or banking training to supplement a good general education would clearly be useful, but top flight selling ability is vital. In each case this is a truly unique opportunity for the right person. We seek fully self-reliant, determined, initiative, resilient, analytical skills and above professionalism. In return we offer an exciting rate of growth in a ground floor position that rewards additionally via an executive share option scheme. A mortgage subsidy and necessary relocation expenses will be payable. Sell yourselves to us in a letter of application which you should send without delay and together with CV, salary progression and any other relevant data, to the Managing Director, Performance Management Limited, 9th Floor, Peter House, St. Peter's Square, Manchester M1 5BB, quoting reference P150.



MARKETING AND COMMUNICATION SKILLS CONSULTANT

LONDON & TOKYO

A rapidly emerging, privately-owned consultancy is searching for an

EXPERIENCED CONSULTANT

destined for partnership within 18 months. The firm is based in London with a subsidiary in Tokyo.

The client base is primarily financial but has an expanding commercial element.

The chosen executive will have an impressive array of talents, including:

- A highly visible ability to communicate orally and in writing.
- Confidence to advise clients' senior management on how to get the best out of their resources.
- Quickness of wit in mastering an increasing number of markets and products.
- Ability to market the firm and to complete major training and consultancy.
- The stamina and tolerance to work long hours with a small, but highly dedicated team which is determined to succeed.

£20 - £25,000 + early access to equity
For further information please contact: Mrs Purvis on 01-405 0337, or fax personal details direct on 01-531 8593. All replies will be treated in strict confidence.

Economists

A dynamic environment; involvement worldwide

Within the BP Corporate Planning Department we now have openings for one or more high quality economists. Each position offers the opportunity to apply proven skills within a dynamic business environment and to be involved in issues across the full range of BP's worldwide operations.

Usual activities will include analysis of world and regional economic and business environments, macroeconomic forecasting ad hoc studies of relevant economic issues and regular inputs into the Group's strategic and developmental planning.

Suitable candidates who are likely to be in their late 20's or early 30's will hold a post-graduate qualification in Economics and have a record of success in industry, government, finance or research.

A competitive and attractive salary package will be offered and, although initially based in Moorgate, London, career development prospects are excellent with opportunities likely to occur across the range of BP's international businesses.

Please write with full cv., quoting ref. B.421, to Susan Faircloth, Recruitment Branch, The British Petroleum Company p.l.c., Britannic House, Moor Lane, London EC2Y 9BU. Fax: 01-920 8263.

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The British Petroleum Company p.l.c.

INTERNATIONAL BANKING

DEPUTY TO HEAD OF MARKETING to £35,000	SCANDINAVIAN MARKETING £25-40,000	ACQUISITION FINANCE c.£30,000
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Recent reorganisation and a new branch strategy at this leading international bank has led to an expansion of both the client and the product base. To control this expansion a No 2 is required to supervise the day to day marketing effort, as well as taking responsibility for an active client portfolio. The emphasis is on relationship banking, product knowledge and team management skills. An in-depth knowledge of building societies, insurance companies and other financial institutions would be an asset.

Contact: Jocelyn Bolton

Due to continuing growth in this sector opportunities exist with a number of Northern European banks. The primary requirement is for Marketing Officers with a track record in the provision of commercial banking and/or corporate finance products to corporates in Sweden, Norway and Denmark. In addition to a minimum of 2 years' relationship management experience, candidates should have a knowledge of at least one Scandinavian language. An attractive remuneration package is assured for those whose experience and qualifications match the criteria.

Contact: Loreta Quigley

Our client is prime US investment bank with a strong commitment to acquisition finance. Recent restructuring has led to the need to recruit an additional Account Manager to get involved in both originating and closing a range of UK leveraged transactions including LBOs, MBOs and Public Acquisitions. In addition to having substantial experience in these areas, candidates will ideally have gained some exposure to syndicated leveraged lending. The successful candidate is likely to be aged between 25-35 with a high level of self motivation and the ability to communicate at all levels.

Contact: Loreta Quigley

For further information please telephone 01-606 1706, or send a Curriculum Vitae to Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Corporate Treasury Analyst

VICTORIA

Eneg

One of the world's largest enterprises, B-A-T Industries has worldwide interests in financial services, tobacco, paper and retailing. The Group achieved turnover last year of £19bn, and has a market capitalisation of around £6.5bn. We now seek a talented individual for our Group Treasury which is part of the small headquarters team of this dynamic and rapidly changing company.

This challenging role will include evaluation of new financial products, developing management information systems, project analysis, the negotiation of debt facilities, and some money market dealing.

Candidates will ideally be graduates and have experience in a Corporate Treasury department. Student membership of the Association of Corporate Treasurers would be an advantage. An attractive remuneration package will be offered for the successful candidate and prospects for personal development in the Group are excellent.

Please write with full C.V., or telephone for an application form to: Mark Parker, Personnel Manager, B-A-T Industries plc, Windsor House, 50 Victoria Street, London SW1H 0NL. Telephone: 01-222 7979.

BULLION TRADER

Prime European Bank

Our Client, one of the world's top 10 banking institutions and a major trading name, seeks to develop still further its bullion trading presence in London.

We have been retained to locate and identify a senior trader, probably aged 27/34, to assume control of the department within a short time.

This is an outstanding opportunity for a professional dealer to join an organisation of substance and integrity, and benefit wholly in line with performance and ability.

Contact Norman Philpot in confidence
on 01-248 3812

NPA Management Services Ltd

12 Well Court London EC4M 9DN Telephone 01 248 3812/3/4/5

Management Consultants Global Search

FINANCIAL OPPORTUNITIES

SENIOR MANAGER

Eurobonds/Fixed Income. Excellent opportunity for person with several years experience in Fixed Income Sales to U.K. Institutions. Set up and develop a team. Major Investment House. Please quote reference number DF/443.

SALES
Italian Nationals or Italian speaking with Eurobond Sales Experience and good Italian contacts. Top package available. Reference DF/191.

TRADER
Convertible Bonds. Experienced in U.K. (Non U.S.) Convertible Market. Minimum 2 years experience. Prefer graduate but not essential. Excellent salary and package. Top International House. Reference DF/713.

SALES
Eurobonds. German National or fluent German to market to Germany/Europe. Must have good contacts and experience. Major International House. Reference DF/909.

SCANDINAVIAN SALES
Experienced Eurobond Sales to Scandinavia. Must have top Investment House background. Reference DF/742.

EUROPEAN EQUITIES - TEAM SITUATION
Experienced Equity Sales people with either fluent French and/or German to market European Equities to U.K. and Europe. Major International House. In complete confidence quote Ref: DF/015.

MULTI CURRENCY EUROBOND SALES
Minimum 3 years sales experience required for reputable house. Good UK institutional client base essential.

CANADIAN EQUITY SALES
To UK - Minimum 2 years experience with an established client base. Quality House. Please call Karen Gray.

CANADIAN DOLLAR EUROBOND SALES
Quality House seeks Canadian dollar sale people with good European client base. Please call Karen Gray.

AUSTRALIAN EUROBOND SALES
Good House requires person specialising in Aussie Dollar Eurobond sales to UK or Europe. Minimum 3 years experience required. Please call Karen Gray.

U.S. EQUITY SALES £Neg.
Minimum 3 years experience. U.K. and European coverage. Languages useful.

AUSTRALIAN DOLLAR EQUITY SALES £Neg.
Minimum 2 years experience. U.K. coverage.

CANADIAN EQUITY SALES £Neg.
Minimum 3 years experience. European coverage.

JAPANESE EQUITY SALES £Neg.
Minimum 3 years experience. U.K. Coverage.

JAPANESE EQUITY SALES £Neg.
Minimum 2 years experience. European coverage.

U.S. EQUITIES - GRADUATE MIN 5 YEARS
Institutional Sales experience. A senior position with top U.K. Securities House. Please quote Reference DF/616.

ILLIQUID PAPER TRADER/SALES
The ideal candidate should have 2 to 3 years experience in the Illiquid Paper Market, Sales & Trading in major currencies. Please call Richard Ward.

CONVERTIBLE BOND SALES
The ideal candidate should have 2 to 3 years experience in Eurodollar & Eurodollar Convertibles. A client base would be an added advantage. Please call Richard Ward.

FUTURES TRADER

The ideal candidate should have a good track record or desk trading of all Financial Futures. Please call Richard Ward.

FUTURES BROKER
Experienced required of Broking Gills, Bonds, Short Sterling etc. to Banks & Institutions. Please call Richard Ward.

E.C.U.'s TRADER
2 years experience required in trading ECU's. The candidate should have been with a quality House. Please call Richard Ward.

BOND RESEARCH
Fluent German & French required for this position. The candidate must have in depth knowledge of the German & French Bond Markets. Please call Richard Ward.

EQUITY SALES £Neg.
2 years experience. Fluent Japanese to sell U.K. and European Equities to Japanese Institutions in the U.K.

EQUITY SALES £Neg.
Minimum 2 years experience. Selling U.K. and European Equities or Equity related products into Europe, or European Equities into the U.K.

MANAGER - BOND SALES £Neg.
Minimum 5 years experience. European coverage.

BOND SALES £Neg.
2 years minimum experience. Must speak fluent Japanese, U.K. or European coverage.

BOND SALES £Neg.
3 years experience. U.K. coverage.

BOND SALES £Neg.
2 years experience. European coverage. Emphasis Central Banks.

MULTI-CURRENCY BOND SALES £Neg.
3 years experience. Fluent in German or French.

FIXED INCOME SALES £Neg.
3 years experience. Fluent German. Servicing German client base.

FIXED INCOME SALES £Neg.
3 years experience. Languages useful. Scandinavian coverage.

TEAM SITUATIONS - EXCELLENT PACKAGES
1. Gilt Sales.
2. Foreign Exchange Sales.
Enquiries treated in the strictest confidence.

DOMESTIC DANISH KRONER SALES
European House seeks experienced person preferably with Scandinavian client base for sales of Danish government bonds. Please call Karen Gray.

AUSTRALIAN EQUITY SALES
Good institutional UK client base essential with two years sales experience in the Aussie equity market. For further information please call Karen Gray.

TREASURY SALES £Neg.
4 years experience for a major Investment House.

CONVERTIBLE BOND SALES £Neg.
Minimum 3 years experience.

WARRANT SALES £Neg.
Minimum 3 years experience.

MANAGER £Neg.
4 years experience. Sales of all Japanese equity related products. European coverage.

For details of the above please call Sue Stevens.

TEL: 01-377 6488 FAX: 377 0887.
Cambridge Appointments, 232 Shoreditch High Street, London E1 7HP

01-377 6488

Senior Business Analyst

London

c. £26,000 plus bonus

The Post Office wishes to recruit a qualified Accountant to lead a Performance Appraisal Section in its Corporation Headquarters.

Reporting to the Head of Group Performance Evaluation you will be required to analyse, interpret and comment on all aspects of financial performance, reporting monthly progress towards the achievement of business objectives to the Post Office Board. You will also be responsible for the Group's Corporate review of Letters and Parcels annual budget plans.

The person we seek will have a proven track record of achievement in performance evaluation in large organisations. Professionally qualified, dynamic, with five years or more post qualifying experience, you

must have excellent analytical and communication skills and be able to work under pressure to tight deadlines.

In return we offer a competitive salary of around £26,000 pa. Benefits include performance related bonus, contributory superannuation scheme, 5 weeks holiday together with relocation assistance where necessary.

To apply please send a full CV or phone or write for an application form to Martin Gibson, Post Office Headquarters, Room 536, 33 Grosvenor Place, London SW1X 1FX. Telephone 01-245 7083. Closing date for applications is 5 October 1988.

The Post Office is an equal opportunities employer.

The Post Office

BANKING OPPORTUNITIES

Hill Samuel & Co. Limited, one of the Country's leading Merchant Banks, with branches in several major cities, is seeking to fill two senior positions at its Midlands Regional Office based in Birmingham.

DEPUTY MANAGER

The successful applicant is likely to be a University Graduate and in the age range 28-34; candidates must be professionally qualified, ACIB, and already holding a position of responsibility either in a clearing bank or other financial institution.

CHARGED SECURITIES OFFICER

Ideally candidates should be in their early 20's, qualified or currently studying for ACIB, with sufficient experience of charged securities to enable them to work with minimum supervision. The ability to communicate and maintain relationships with clients and other professionals is most essential.

Both positions offer an immediate challenge in a corporate banking environment. Hill Samuel is currently engaged upon a major programme of expansion of its branch network, and it is anticipated that for the right people, the Birmingham positions will be the first step in a rewarding career with the Bank.

The posts will carry with them remuneration packages appropriate to appointments at these levels together with the usual fringe benefits provided by the Banking sector.

If you believe that you have the ability and experience to match the demanding standards expected by a major Bank you should in the first instance request an application form from:

The Secretary to the Local Director
Hill Samuel & Co. Limited
71 New Street,
Birmingham B2 4DU
Telephone: 021-632 4341



HILL SAMUEL & CO LIMITED

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EXPERIENCED VENTURE CAPITAL PROFESSIONALS

ARE YOU READY TO MEET THE INVESTMENT CHALLENGES ONLY THE MARKET LEADER CAN OFFER?

As the leading company in venture capital, 3i is able to offer a number of outstanding and unique opportunities for talented Venture Capital Specialists. These positions will match the level of experience and seniority of the individual who will be able to look forward to the high status and career expectations that 3i alone can offer.

We work with people to develop imaginative responses to business opportunities and share the risks in realising them. Investing at all major points of change in the life of a company from start-up to flotation, last year, we made more than 80 investments every month and backed 5 new businesses every week whilst supporting our investment activities by a wide range of business services.

Our continuing growth means we now have opportunities for Venture Capital Specialists throughout the country. If you're in your late 20s/mid 30s, with an impressive record of investment achievement or well developed corporate finance skills across a broad spectrum of companies, you should be looking to move to the next stage in your career, an opportunity that 3i can offer. You are now confident of your entrepreneurial and marketing instincts, financial acumen, matched by strong communication and analytical skills.

As the leaders in venture capital, we are naturally ready to discuss performance related remuneration of a generous order including a substantial benefits package.

For an initial, confidential discussion please call Lindsay Sugden ACA or Penny Bramah on 01-404 5751 or send your c.v. to them at Michael Page City, 39-41 Parker Street, London WC2B 5LH.

Michael Page City

A WEALTH OF EXPERIENCE

PIONEERS in DANISH OPTIONS & FUTURES

The imminent opening in Copenhagen of an options and futures market heralds a new era for Denmark's fixed income securities industry. The volatility, liquidity and yield characteristics of the Danish bond market are well known to the international investment community; the availability of options and futures will stimulate this demand in Denmark's fixed income market still further.

Den Danske Bank, the country's largest bank, is committed to become the dominant player in the new market. It has the balance sheet strength and the market presence in domestic bonds to achieve this objective. To complete the picture it now needs:

Two Options and Futures Dealers

Aged 25-35, you should have at least two years' good quality experience trading options and futures, and arbitraging in well-established fixed income markets. You will spend approximately the first 3 months in Copenhagen learning about the Danish bond market and adding your expertise to the Bank's launch into the new market. You will then join the Bank's London Branch which is to be a centre for dealing in Danish options and futures (as well as in Danish bonds, US Treasuries, Gills and other fixed income securities).

This is your opportunity to be in at the very start of a significant new market. Attractive terms, including bank benefits, will be negotiated and the implicit intellectual challenge will add extra appeal.

To apply, please forward your cv to Lynda Pearce, Den Danske Bank, Danske House, 44 Bishopsgate, London EC2N 4AJ. Tel: 01-628 3090. Or telephone Henrik Normann in Copenhagen, on 010 45 1 936510 for further information. Strict confidentiality is assured.

DEN DANSKE BANK

Senior Economists

The United Nations Development Programme, which provides and coordinates technical assistance to developing countries through a network of 112 offices in 152 countries and territories, is seeking experienced senior-level economists for posting in Africa.

These field economists will supplement UNDP's efforts to improve economic analysis and policy, planning and aid coordination. They will report to the UNDP Resident Representative of the country to which they have been posted, but will also be backstopped by economists in UNDP's Headquarters, in New York.

Qualifications: A postgraduate degree (minimum Masters) in economics with a development orientation. Fluency in English or French. A minimum of 15 years practical experience in macro-economics, economic consulting, or advising governments and inter-personal skills appropriate for high-level discussions/negotiations essential.

We offer an attractive benefits programme. For immediate consideration, send your resume and salary history to: Chief, Recruitment Section, Division of Personnel, UNDP, One United Nations Plaza, New York, NY 10017, USA. An Equal Opportunity Employer.

Assistant Investment Manager

Unquoted Investments

Globe is the UK's largest investment trust with assets in excess of £1 billion. A growing proportion of Globe's assets are represented by investments in unquoted companies, generally through management buy-outs, development capital or venture capital transactions. Indeed, Globe represents one of the largest and most active unquoted portfolios in the UK.

Globe is expanding its small unquoted team by the addition of an Assistant Investment Manager. The successful candidate is likely to be in his/her twenties and should be a Chartered Accountant, an MBA, or a similar professional with 2 years post qualifying experience, possibly in corporate finance or banking. The job will involve analysing new propositions in detail, executing transactions and monitoring the existing portfolio in close collaboration with other investment managers.

This appointment is seen as a rare opportunity for the successful candidate to develop a career in the field of unquoted investment.

Starting salary will be negotiable and will be part of an attractive financial package.

To apply, write in confidence with full c.v. to: Mr. J.P. Craze, Secretary, Globe Investment Trust P.L.C., Electra House, Temple Place, LONDON WC2R 3HP.



Globe Investment Trust P.L.C.

CONSULTANT - FOREIGN EXCHANGE

Fintech (U.K.) Ltd provides technical analysis models on major currencies and interest rates, together with high level consultancy services, to major international companies and financial institutions in Europe.

You will join our experienced consultancy and marketing group and your primary responsibility will include liaising directly with our many clients, providing succinct analysis of events in the international currency markets, as well as to initiate and follow through marketing plans which will lead to the continuing successful development of our client base in Europe. In addition, you will be involved in strategic and tactical dealing in our successful fund management operations.

You should ideally have a degree in economics and/or finance, together with a minimum of two year's experience in the international currency markets gained within a bank or the treasury department of a large company. With good verbal and written skills, you will be self-confident and numerate, with language ability a further asset. We offer a competitive salary package.

Please send a detailed C.V. to:

Mr. D. R. Lewis, Managing Director, Fintech (UK) Ltd, 14 High Street, Windsor, Berkshire SL4 1LD, Tel: 0753 842022

Give the right environment, it isn't always necessary to sacrifice security for a challenging fund management position. Zurich Insurance, is part of the £32 billion Zurich Group. We now wish to strengthen our City investment team and can offer a talented individual a secure base from which to progress their career.

Gift Fund Management

We are seeking someone with at least 2 years experience of the UK gift market to join the team responsible for the management of the bulk of the Group's growing starting assets. Working as part of a small group you will be responsible for the day-to-day management of our gift portfolios and will also be involved in our money market and related activities.

Ideally aged 25-35 you will need the attitude and initiative necessary to justify an early promotion and a good educational standard will preferably include a degree or relevant professional qualification.

In addition to a supportive environment in which to develop your ability and first class promotion opportunities, we offer an excellent salary and benefits package which includes mortgage assistance, non-contributory pension scheme with life insurance, permanent health insurance, accident allowance and generous insurance discounts.

The location assistance is also available where appropriate.

Please write with full personal and career details to:

Mr. P. F. Fenn, Assistant Manager for UK, Zurich Insurance Company, Third Floor, Chesterfield House, 25-28 Fenchurch Street, London, EC3M 3BA.



مکتبہ اسلامی

PROPERTY FINANCE

LONDON

circa £40,000

YOU are a property finance specialist familiar with the UK market. Probably aged between 25 and 35, you have the drive and enthusiasm to build up the portfolio of medium and large ticket business with an organisation already active in this area.

THE ORGANISATION, a major international bank, has created an opportunity for a pro-active banker to take responsibility for the development of this area of their business, operating within a supportive senior management structure.

THE ROLE presents an attractive opportunity to individuals who would wish to progress their careers within a high profile team. The emphasis is on the origination and evaluation of property development and investment financing business with particular reference to the London market.

If you are looking for an environment where the only restriction to the growth of the property book will be the quality of the deal, then contact in confidence, Susan Milford, Divisional Manager, quoting ref. CG8438.

MANAGEMENT PERSONNEL 25 City Road London EC1Y 1AA

Tel: 01 256 5041 (24 hours)

Fax: 01 374 8848



COMMODITY TRAINEES

Urgently required for city based finance houses. Excellent prospects and unlimited rewards for money motivated, ambitious and well spoken graduates.

Please contact Julian Partridge-Pigott on 01-4048299

MARKET MAKER

An established and profitable British Investment Bank is currently expanding their Domestic and Euro Convertibles team.

CHIEF ACCOUNTANT £21K plus. + car & extensive benefits. Qualified ACCA or equivalent for successful subsidiary of large group. Based in London. 2-10 yrs post qual. exp. in industrial environment. Age 25-40.

Banking Commission to join expanding Finance Division of well-established small privately owned consultancy. Dynamic, self-motivated graduate, preferably with city experience. Age 20-30. Tel: 020 1561 2828 (days) 876 7245 (evening - answerphone)

Samuel Montagu & Co. Limited - part of Midland Montagu - is now recruiting additional executives for its expanding Corporate Finance Division.

CORPORATE FINANCE

Chartered Accountants or qualified solicitors are required, preferably with a year's post qualification experience with a major City firm or merchant bank.

Self-motivation is essential, together with high standards of professionalism and a strong determination to succeed.

Prospects for progression are excellent. The remuneration package is highly competitive and will include the usual banking benefits.

Please write with full personal and career details to Ian McIntosh, Managing Director, Samuel Montagu & Co. Limited, 10 Lower Thames Street, London EC3R 6AE.

Samuel Montagu & Co. Limited

A member of The Securities Association

UK BUSINESS DEVELOPMENT

The City • from £35,000 + car

Since its inception six years ago, the London International Financial Futures Exchange - LIFFE - has established itself as one of the world's leading exchanges in financial futures and options contracts.

Following an internal promotion, we now wish to appoint a manager in UK business development, who will be responsible for a small team and for the further development and implementation of the Exchange's strategy in the UK. The role will involve:

- supporting Members' use of the market
- developing and maintaining relationships with UK financial industry bodies
- designing technical research and literature promoting the use of LIFFE products by UK financial institutions

researching and supporting products encouraging a favourable taxation and regulatory environment for domestic users of LIFFE contracts

Candidates will preferably be graduates, should be able to demonstrate a thorough knowledge of derivative products and their underlying cash markets, and should have extensive experience of the UK institutional environment. Direct knowledge of fund management techniques will prove a distinct advantage. Excellent communication skills - both verbal and written - and the ability to liaise effectively at the most senior levels are, naturally, essential.

Please send your full CV to Helen Jenkins, Personnel Manager, LIFFE, The Royal Exchange, London EC3V 3PJ.



The London International Financial Futures Exchange

PORTFOLIO MANAGER

DUBLIN

The Investment Bank of Ireland Limited is a wholly owned subsidiary of Bank of Ireland. Its investment department is the leader in its field in Ireland. It manages a wide range of funds on behalf of insurance companies, pension funds, unit trusts, charities and private clients. Funds under management are in excess of £2,000 million.

Due to the continuing expansion of our business we wish to recruit an additional Portfolio Manager.

The successful candidate will be expected to manage a wide variety of investments - international and domestic fixed interest securities, equities and other financial instruments. They will be individuals of high calibre, capable of developing a good working relationship with our institutional clients. They will also have an extensive knowledge of the financial services industry and their experience will probably have been gained in a merchant bank, insurance company or a stockbroker. The position will be attractive to an energetic, innovative and ambitious person who desires to live and work in Dublin.

The salary for the above position will be extremely competitive and will reflect the importance of the position. In addition, we offer fringe benefits normally associated with a major financial institution.

Please write, in complete confidence, enclosing details of career to date to:

Mr. F.J. Healy, Associate Director - Personnel, The Investment Bank of Ireland, 26 Fitzwilliam Place, Dublin 2.



THE INVESTMENT BANK OF IRELAND LIMITED

THE ASHRIDGE MBA INTERNATIONAL FACULTY

£28K-32½K

PLUS CAR AND BENEFITS

PLUS OPPORTUNITIES FOR PRIVATE CONSULTANCY

Ashridge Management College is one of the world's leading independent management development centres. Ashridge's work embraces short residential programmes, consulting and research, as well as the highly innovative, executive MBA Programme. The MBA is set for considerable growth as it is being supported by an ever increasing number of international organisations. This creates the need for additional faculty with a good record of academic and organisational achievement to work with a highly motivated MBA tutorial team. Applicants from a wide range of business disciplines and with a good overall grasp of strategic business issues are invited to join the Ashridge faculty. Applicants with an interest in the following areas, however, will have a distinct advantage:

- International Business Environment
- Comparative Corporate Strategy
- International Human Resources & Personnel Management
- Comparative Organisation Behaviour
- International and Corporate Finance
- Strategic Information Systems

Experience of supervising or managing practical projects which form an important part of the MBA programme, together with international experience and ability to communicate in a European language in addition to English will also be an advantage. Successful applicants will be encouraged to contribute to the College's range of other services. Ashridge offers an excellent remuneration package in addition to which successful applicants will be able to pursue consultancy for their own benefit. Typical age range 30-45. Short listed candidates living outside the UK could be interviewed in their country of residence.

Please apply in writing with a full curriculum vitae to The Personnel Department, Ashridge Management College, Barkhamstead, Herts MK44 1NS, England.



TRAINEE WANTED

for Foreign Exchange Brokerage Firm. Must be fluent in English and Japanese. Excellent business opportunity and room for advancement. Inquiries to Dave McCarthy (212) 935-6254 USA.

INSTITUTIONAL FUND MANAGEMENT

A number of our clients continue to seek Fund Managers with at least four years' experience of investment management and/or analysis, to take responsibility for managing funds invested in UK, European or Far Eastern equities or Fixed Income markets.

PRIVATE CLIENT FUND MANAGEMENT Several Merchant Banking and Stockbroking clients wish to expand their Private Client departments by attracting high calibre teams or individuals with successful business. Discretionary Portfolio Managers with sound UK equity knowledge are of particular interest.

SECTOR ANALYSTS Our clients, well ranked UK firms of Stockbrokers, require Key Research Analysts with 2-10 years' experience in most UK/European sectors. Of particular interest are Chemicals, Brewing, Leisure, Property, Engineering or Smaller Companies.

Whether you are actively looking for a move or simply wish to be kept informed of relevant situations in the future, we are pleased to advise you in confidence at 20 Conduit Lane, London EC4R 3TA. Telephone 01-236 7307, Fax 01-486 1130.



SEARCH & SELECTION IN SECURITIES & INVESTMENTS

SENIOR MANAGER - OPERATIONS £35,000 + CAR Top tier US Bank requires a highly experienced Senior Manager with solid international banking experience, particularly in the areas of Loans, Documentary Credits and Payments together with proven team-management skills to oversee three managers and staff in the Operations area. This is an excellent opportunity for a senior graduate banker as it is envisaged that the successful candidate will assume broader responsibilities in line with career advancement within 2-3 years.

ASSISTANT MARKETING MANAGER £25,000 Established European Bank currently seeks a Senior Assistant Manager to develop and maintain existing relationships with the UK/Ry 200. Educated to a high standard, with a thorough knowledge of corporate finance, you will have a minimum of 5 years experience which will have enabled you to develop excellent credit skills coupled with the well developed interpersonal skills normally associated with such a position.

CREDIT ANALYST £25,000 A high calibre Credit Analyst with a minimum of 3 years experience in UK/Overseas Corporates and Financial Institutions is sought by a prestigious international Bank. Aged 25-30 you will possess a good degree and ideally be American bank trained. Primary responsibilities will include assisting the senior manager, evaluating business propositions and making regular presentations to the Credit Committee.

ACCOUNTANT £24,000 Major US Securities House requires a newly qualified ACA/ACCA to undertake all accounting functions including intercompany accounting, reconciliations, management accounts, balance sheet commentary and budget analysis. The successful candidate will possess a good degree, a sound knowledge of financial accounting and significant previous exposure to PCs coupled with excellent communication skills.

JOSLIN ROWE

21 Woodfield St., London EC2A 4TL. Tel: 01-404 1226. Fax: 01-404 9427. RECRUITMENT CONSULTANTS

The way ahead in an expanding business

Trust Executive

Enfield c £16,200

In the fast-expanding financial services sector Midland Personal Financial Services is well ahead - a dynamic business enterprise with a nationwide network of outlets and a team of consultants servicing the complex and changing needs of an ever-discriminating market.

We now have an opening for a forward-looking professional in an enthusiastic team handling trust services and products at our Financial Services Centre in Enfield. The ability to identify potential new business as well as the administration of estates to the highest professional standards are the essential requirements of this post. Candidates should have 2 years' Trust Administration experience and qualifications relevant to the Financial Services industry together with a confident manner in communicating at all levels.

Starting salary will be c £16,200 (including a territorial allowance). Benefits include preferential mortgage and loan facilities (after a qualifying period), non-contributory pension and annual bonus schemes plus generous annual leave.

Write in the first instance, enclosing a comprehensive CV, to John Fish, Financial Services Centre Manager, Midland Personal Financial Services, 47 London Road, Enfield, Middlesex EN2 6BX. Alternatively, please telephone 01-367 4666.

A MIDLAND GROUP COMPANY



QUANTITATIVE ANALYST

Salomon Brothers International Limited is seeking a high calibre individual to join a group which provides in-depth quantitative analysis to our Corporate Finance and Capital Markets Groups and to their clients.

As such you will be joining a well established analytical team at one of the world's leading securities firms.

Suitably qualified candidates will have a quantitative degree, be capable of providing computer assisted analysis and have highly developed communications skills. Applicable experience may have been gained in a corporate treasury or corporate planning environment. An MBA is an advantage but not a requirement.

We offer a generous package including an attractive salary and a full range of fringe benefits. Please write in confidence, with full career details, to Pandit Crite, Salomon Brothers International Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB.

Salomon Brothers International Limited

MEIKO EUROPE LIMITED

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Challenging positions offered to qualified persons with at least two years experience. Your enthusiasm and performance will be rightly rewarded.

Meiko Europe Ltd is a subsidiary of Meiko Securities Co Ltd, a member company of Sumitomo Group and one of the fastest growing securities companies in Japan.

Please send CV to: Mr Elgo Kudo, President and Managing Director, Meiko Europe Limited, 5th Floor, 2 Honey Lane, (off 167 Cheapside), London EC2V 8BT. Telephone: 01-600 0290

Private Client Portfolio Managers

Our client, a City based institution and subsidiary of a prominent Scottish investment house, is seeking to expand its Private Client discretionary and advisory management activities through association with Investment Managers with their own Private Client base.

The company currently manages £50m of discretionary portfolios and £100m of institutional funds.

Equity participation related to funds under management, attractive remuneration packages and profit sharing participation will be offered to potential partners.

The company has sophisticated in-house administrative, valuation and custodian facilities but its systems are sufficiently flexible to accommodate existing external arrangements.

Please reply to: **James Cook**
Baines Gwinner Ltd.
1 Gracechurch Street
LONDON EC3V 0DD

Tel 01-283 9801



JANSSEN
PHARMACEUTICA N.V.

Janssen Pharmaceutica is the world's most productive drug R & D Company. To reinforce our Middle-East operations, we are looking for a (m/f)

Marketing Support Manager

Based in Beerse (Belgium), he will initiate, coordinate and execute promotional activities to support our local marketing groups.

Profile: 30 - 40 years of age; education: university degree; experience: at least 3 years of marketing experience in one or more countries in the Middle-East; fluency in English; experience in a pharmaceutical company and good command of the Arabic language are an advantage.

Candidates reply to Janssen Pharmaceutica N.V., Personnel Department, Turnhoutseweg 30, B-2340 Beerse (Belgium), mentioning reference number 88.248.

Graduates

Challenging Treasury Opportunities London, W1

A major international publisher, Reed International ranks among the UK's top 35 public companies. Our Group Treasury Department handles large amounts of money, amounts which are set to increase as we are now depositing more than £0.5 billion of cash arising from the sale of our paper and packaging interests, and are planning to centralise foreign exchange dealing.

It's in this growing Department that we now have the following openings:

Treasury Executive **Region of £20,000**

You're likely to be either a recently qualified MBA or a Graduate with some banking experience who is also a party or fully qualified AIB.

Graduate Trainee **Up to £13,000**

Highly numerate, you'll probably have a recent degree in any discipline. Both roles will bring close involvement in dealing in the money markets and in developing highly sophisticated micro computer support systems.

We'll give you thorough in-house training and encourage you to study for the professional examinations of the Association of Corporate Treasurers.

If you think you'd enjoy this challenge, please find out more by writing, with a full C.V., to Angela Barrett, Personnel Manager, Reed International PLC, Reed House, 8 Chesterfield Gardens, London W1A 1EJ. Tel: 01-499 4020. Fax: 01-491 8234.



REED INTERNATIONAL

ASSISTANT MANAGER Audit up to £20,000

The Bank of Nova Scotia, London, is the UK and European Banking centre of this highly successful Canadian Bank. The London operation continues to expand its Investment and Corporate Banking activities and will be looking for continued future growth in these areas.

To support this expansion, we are seeking an assertive individual with good communication skills. Primarily responsible for Treasury Audits, you will ensure the effectiveness of procedures and controls of merchant banking products and deputise for the Audit Manager when the need arises.

Ideally you will be aged 25-35, have a number of years experience of auditing in a banking environment and have a knowledge of PC based audit systems.

A salary of up to £20,000 plus excellent benefits including non-contributory pension are offered.

Please write, enclosing a full CV to Mrs Gillian Harris, Manager, Personnel, The Bank of Nova Scotia, Scotia House, 33 Finsbury Square, London EC2A 1BB.



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FINANCIAL MARKETS

Sales Executives Tokyo

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Twenty-four hour markets. Global investment alternatives. Thousands of securities to be priced and analysed. Increasing volatility and rapidly changing portfolios. Out of this complexity emerges a simple response, THE BLOOMBERG, the most complete and integrated professional on-line investment service now available.

Whether you are already selling on-line financial information services or systems, or are experienced in the bonds or equity markets we can offer an outstanding opportunity to develop your career with this rapidly growing US Company.

Having recently opened our Pacific Region branch in Tokyo, we now seek high calibre professionals to sell in Japan with the motivation and dedication to succeed in this dynamic environment.

Aged 25-35 you must be a fluent speaker of Japanese with previous experience of living in Japan a distinct advantage. You should have a considerable background of achievement in a sales role and a good understanding of the financial markets.

In return we can offer a highly competitive salary plus a bonus scheme involving the possibility of profit sharing.

For an initial discussion contact our Recruitment Consultant Paul Chambers on:

01-379 8282

(TODAY and office hours)

01-989 4766

(weekends and evenings)

Alternatively send your CV to him quoting Ref: PC/2209/8 at:

Greenfield Human Resources

Norman House 105-109 Strand

London WC2R 0BZ

01-379 4797 (fax)

Green Field
HUMAN RESOURCES

Abu Dhabi Investment Authority - London Office Portfolio Manager - UK Equities

The Authority is seeking to recruit an experienced investment analyst who feels ready to advance his/her career with a move into a portfolio management role. The main responsibilities will be, firstly, in collaboration with the Chief Investment Officer, to devise from time to time the strategy to be followed by the Fund in relation to the asset categories available to it; and secondly, to implement the strategy as agreed by the London Office Director insofar as it relates to the UK equity component. In addition, the Portfolio Manager will control the work of a growing team of analysts, some of whom are relatively new to the investment field.

Persons interested in applying for this position should, in the first instance, send a curriculum vitae to The Manager of Finance & Administration at the address shown below. This should demonstrate how they measure up to the following requirements:-

- first or second class honours degree
- success at the examinations of the Society of Investment Analysts (or equivalent)
- three or more years sound experience as an investment analyst
- aged late twenties or early thirties.

An attractive remuneration package will be negotiated: salary is unlikely to prove a barrier for the candidate best able to match up to the Authority's ambitions for the future of its operations in the City of London.

99 Bishopsgate
LONDON, EC2.

EXCITING STOCKBROKING OPPORTUNITIES IN SOUTH EAST ASIA

We are the leading Malaysian institutional stockbroking house and one of the largest privately owned stockbroking companies in South East Asia. Based in Kuala Lumpur, Malaysia's capital, the company has a well established international client base in South East Asia, the UK and Hong Kong and due to the continued expansion of our international institutional coverage we require two senior positions to be filled.

Head of Research

To head a team which currently consists of eight professionals covering a broad range of Malaysia/Singapore listed companies and covering the major macro-economic developments in the region. A knowledge of South East Asia is preferable but not essential. More important is a strong analytical background and the ability to lead and motivate a young and enthusiastic team of investment analysts.

International Institutional Sales

To widen the firm's sales coverage in the major investment centres the firm is looking to appoint a highly motivated and professional head of sales who can enhance the firm's international exposure. Experience of the South East Asian markets is preferable but not essential. The successful candidate will be able to demonstrate a successful track record in equity sales and a high degree of independent thinking.

Generous emoluments and housing benefits will be available for each position.

Kuala Lumpur is a modern and comfortable Asian city. These appointments should appeal to individuals with suitable stockbroking or investment experience and could particularly suit an individual with a young family seeking an exceptional career opportunity in one of the most exciting growth areas in the world.

Please reply with full personal details in confidence.

Write Box A0994, Financial Times, 10 Cannon Street, London EC4P 4BY.

What's Your Future?

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London based

Stationary position? Static Salary? If you wish to break out of this rut and revitalise your career you may be the person we want. Do you have an agile mind, a flair for organisation, the ability to communicate at senior level and the ambition to succeed?

Our client needs a meticulous professional with extensive knowledge of the financial market who understands its workings and the systems that support it. You must have the ability to make use of this information.

If you fit this profile your future could be bright, enhanced by a competitive package, good car and excellent future prospects.

Contact Giles Johnson or Peter Scott-Bowden now on 01-493 2430 or send a full curriculum vitae to Guy Redmayne & Partners, 18 Grosvenor Street, London W1X 9FD. Fax 01-493 7576.

GRP is the General Recruitment Division of EAL International



Manchester Business School
University of Manchester

LECTURER/ SENIOR FELLOW IN STRATEGIC MANAGEMENT

The Manchester Business School is seeking to recruit an additional Lecturer/Senior Fellow in Strategic Management in line with the School's agreed strategy of focussing on this area. At present there is one full-time Professor and three visiting Professors associated with the Strategic Management area and a further full-time Professorial Appointment is pending. The appointee should have a well developed record in the area. Whilst a higher degree is desirable, this can be compensated for by suitable managerial experience. The appointee will be expected to play a full role in teaching and research in the area, making a significant contribution to the School's wide range of post-experience programmes. Candidates with experience in financial services and/or retailing can be expected to be especially well served.

Salary range: for Lecturer within £9,260-£19,310 p.a.; for Senior Fellow within £20,270-£22,910 p.a. Superannuation.

Further particulars and application forms (returnable by October 14th, 1988)

from the Registrar, The University, Manchester M13 9PL
(Tel. 061 275 2028)

Quoted Ref. 226/98/FT.

The University is an equal opportunities employer.

INVESTMENT LIAISON/MARKETING

The Target Group, a fast expanding life assurance and unit trust group, is looking for an investment orientated person to join their investment marketing department.

The position requires a keen interest in international current and economic affairs. Ideally candidates will be educated to degree level and will have previous experience in this area. The salary will reflect this experience.

Responsibilities will be focused upon the formulation of an international investment strategy from a wide range of investment instruments. The ability to lucidly communicate this strategy to a broad range of Target's customers will be of key importance.

Please write with full details to:
The Investment Marketing Director, Target Group PLC, Alton House, 174-177 High Holborn, London WC1V 7AA.

TARGET
TARGET GROUP PLC

ECONOMISTS

A major international bank wishes to appoint two young economists to join its London-based Economics Group.

One vacancy is for a financial markets analyst, to specialise in monitoring and forecasting events in the major European money markets. The other is for an international economist with interests in macroeconomics and in international monetary economics.

Applicants should be in their twenties with a good economics degree(s), training in quantitative methods and (ideally) knowledge of a second European language. Although some experience in a financial environment would be a substantial advantage, recent graduates are not excluded.

The posts carry attractive salaries plus the usual benefits associated with a large international bank.

Please apply in writing, giving full details of qualifications and experience, together with names of referees to:

Box A0991, Financial Times, 10 Cannon Street,
London EC4P 4BY

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London 01-415 0903

Connought-Mainland

22 Savile Row
London W1X 1AG
01-734 3879

22 Suffolk Street
Birmingham B1 1LS
021-643 2204

PRINCIPAL ASSISTANT - INVESTMENTS

POD/E/F £12,884 - £15,921 (pay award pending)
This is one of four professional posts dealing with the investment of the Council's £600m Pension Fund, which is managed entirely in-house. The post holder is responsible for company research and investment dealing on a substantial part of the UK and overseas equity portfolio, and is also expected to make a contribution to overall fund strategy.

Candidates should have a good academic record, and an accountancy or investment-related background would be an advantage. Previous fund-management experience is not essential as training can be given. Commencing salary will depend on experience.

The post offers an invaluable opportunity to gain a rounded experience of fund management. Previous incumbents have gone on to hold senior posts in private sector investment institutions.

Application forms and further details can be obtained from the Personnel Officer, County Treasurer's Department, P O Box 2, County Office, Macclesfield, Derbyshire, DE4 1AH, telephone 0529 39000 ext 7711. For an informal discussion, contact David Coleman, Principal Assistant County Treasurer on ext 7704. Closing date - 14 October 1988

The Council's policy is that all people receive equal treatment regardless of their sex, marital status, sexual orientation, race, creed, colour, ethnic or national origin or disability.

FIRST CAREER MOVE?

- Rewarding career moves are still possible for those with a good degree and interesting experience in stockbroking and banking.
- Our clients, who are all blue chip names in the City, are still seeking high calibre people who can achieve in the toughest markets.
- Would you like the opportunity to meet two City recruitment specialists for one hour to discuss your next move? (There are no costs involved and meetings are without obligation to proceed further if that is your choice.)
- All replies will be treated with the utmost confidentiality.

If you are interested please telephone John Lord on 01-977 8105 or David Jones on 0444 452209 or send C.V. to:

The City Recruiting Partnership
266 Bishopsgate
London EC2M

تذاكر السفر

MELLON BANK N.A.
London Branch

TRADE BANKING OFFICER
Middle East/Africa

Position requires calling in support of U.S. and European clients who export to region. This post also involves the continued development of an existing correspondent bank network. Country risk analysis and the monitoring of credit facilities is required.

Candidates should have substantial experience in trade banking including credit analysis and marketing (three to five years). Fluency in French is required and familiarity with Arabic beneficial.

A competitive benefits package is offered, together with a negotiable salary.

Please apply in writing enclosing a current Curriculum Vitae and salary details to:

David Blackman, General Manager, 6 Devonshire Square, London EC2M 4LB

INDUSTRIAL ENGINEER/
MARKETING EXPOSURE

Applications are invited from experienced graduate Engineers with Several years of practical experience in:

- Construction
- Industrial Projects
- Feasibility Studies
- Marketing Techniques etc.

Exposure to Middle East markets would be a distinct advantage.

The successful candidate will receive an attractive remuneration package consistent with a major International Company.

Please reply to: Gulf Development Company Ltd
Gulf House
128 Park Lane
London W1Y 3AE

TWO SENIOR ECONOMISTS

with

A) LEGAL BACKGROUND
B) OIL & GAS EXPERIENCE

We are an active and expanding International Company operating worldwide. Several important new positions have been created for experienced economists.

Suitable candidates who are likely to be in their 30's or early 40's will hold a postgraduate qualification in Economics and have a record of success in oil & gas industry, industrial research, government and legal.

A competitive and attractive salary package will be offered, and although initially based in London, career development prospects are excellent with opportunities likely to occur across group international business.

Please reply to: Gulf Development Company Ltd
Gulf House
128 Park Lane
London W1Y 3AE

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For an application form for this position, please telephone our Personnel Department on: 07-307 9494. Alternatively, you may send in a comprehensive Curriculum Vitae to 305-316 Euston Road, London NW1 3BS. Applications should be received by no later than the closing date, Friday 30 September 1988.

Thames is an equal opportunities employer and welcomes all applications regardless of sex, ethnic origin and marital status.

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If your experience matches our requirements, please telephone or write for an application form to Rosemary Hill, Head of Personnel, Furness Withy (Shipping) Limited, Furness House, 53 Brighton Road, Redhill, Surrey RH1 6YL. Telephone: 0737 775015.

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This announcement appears as a matter of record only

BEAUTY INTERNATIONAL FRAGRANCES LIMITED and CROMBIE EUSTACE LIMITED

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Advisers to European Brands Group Limited were
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July 1988



CONSTRUCTION CONTRACTS

Trowbridge shopping centre

SIR ROBERT McALPINE & SONS has been appointed by Shearwater Property Holdings for the £11m Phase 2 of Trowbridge town centre redevelopment scheme, known as The Shires. Construction, already underway, is scheduled for completion by Spring 1990. Phase 1 is also being built by Sir Robert McAlpine & Sons.

Located on a 16,000 sq metres site bounded by Castle Street, Wicker Hill and the River Blis, this second phase

will provide a shopping centre together with catering/restaurant facilities, accommodation for a museum, area and car parking. The listed buildings on the site will be refurbished to provide a further 1,050 sq metres of retail space and 500 sq metres of restaurant accommodation.

Other buildings on the site will be demolished to make way for 9,500 sq metres of retail accommodation, 10,200 sq metres of car parking and 2,850

sq metres of connecting malls. Construction will be of steel frame on part pad and part piled foundations.

The buildings and car parks will be linked by pedestrian malls. These will converge and form a central atrium, of steel frame construction three storeys high, containing four escalators, lifts, public amenities etc. The work includes the construction of access roads and service areas, footpaths and landscaping.

Refurbishing Aberdeen courthouse

Contracts totalling £12.5m have been awarded to **MOWLEM SCOTLAND**. Two of the main projects are for the **PSA (Edinburgh)**. The largest contract is a £4.4m scheme involving refurbishment of the Aberdeen Sheriff Courthouse on Union Street, Aberdeen. Work comprises replacement of internal walls, doors and trims, alteration and provision of window openings, strengthening floors, installing proprietary and plastered ceiling finishes and fitting most rooms with a

mechanical supply and extract system. The project started in early September and is scheduled for completion in 33 months.

The other contract for the **PSA** is a £2.4m scheme to upgrade accommodation facilities at **RAF Lossiemouth**. It involves construction of two-storey accommodation blocks to replace old prefabricated units.

At Heriot Watt University, in Edinburgh, a £2.52m contract

has been won for the construction of a main entrance complex. The work comprises the erection of a 2,500 sq metres single-storey building and a steel-framed, multi-purpose hall together with other ancillary accommodation. Work is scheduled for completion in early 1990.

Other contracts include work for the Common Services Agency (Dundee), SSEB (Glasgow), Edinburgh District Council and four further contracts from the **PSA**.

Georgian mansion restoration plan

Following its acquisition of Old Government House, Chester, **NORWEST HOLST DEVELOPMENTS**, has been granted planning permission and listed building consent for a £2m development of the well-known landmark.

The Grade II listed Georgian

mansion in Dee Hills Park was built in 1814, and occupies a site on the banks of the River Dee with views over the meadows to the Welsh hills. Until recently it was occupied by a succession of government departments.

Norwest Holst proposes a

sympathetic restoration and extension providing 16,000 sq ft of offices which will be offered for sale, freehold, in suites of varying size.

Norwest Holst Construction has started work, and the project is due to be completed by February 1989.

Offices at Hull marina development

GLUGSTON CONSTRUCTION has won three design and build contracts spanning Yorkshire, Humberside and East Anglia, together worth £25m. The biggest is the £14.6m Marina Court office development overlooking Hull marina, now a burgeoning business district of the Northern fishing port. The contract involves the construction of 17 one and two-storey

office units with a total floor area of 2,600 sq metres for English Estates.

The second largest contract, at £540,000, is also for English Estates. Three factory and warehouse units with a combined floor area of 2,800 sq metres are being built on the Hellaby Lane Industrial Estate. Glugston's Peterborough office has received a £480,000

contract with Dow Chemicals at King's Lynn, Norfolk, another design and build scheme.

The contract combines heavy civil engineering and building works with the construction of foundations for a chemical containment plant and a building extension. A lagoon and containment works are to be provided.

City of London offices project

HIGGS AND HILL BUILDING has started work on a £3m contract for the complete fitting out of an office building at 65 Clifton Street, London EC2, for Taisei Europe on behalf of the owner, Quick Corporation of Japan.

The building, which has been completed to shell and core stage, comprises two wings, one of five storeys and the other of two, providing more than 3,500 sq metres of office accommodation. The 26-week fitting out programme includes the installation of a computer room and the provision of raised floors to accommodate the services. Complete mechanical and electrical services will also be installed. Project manager is Taisei Europe.

Building North Devon hospital

RUSH & TOMPKINS has started work on a £21m hospital to be built on a greenfield site at Holsworthy, near Bude, North Devon for North Devon District Health Authority. The single-storey hospital will comprise a 28-bed ward and a 15-place geriatric day hospital and small outpatient unit, including physiotherapy and occupational therapy departments. The structure is of traditional brick and blockwork, with pitched roof of slate tiles. Total floor area is 2,225 sq metres. The hospital has been designed by the Regional Design Service of the South Western Regional Health Authority, who is also supplying mechanical and electrical engineering and quantity surveying services. The contract is due for completion in February 1990.

Californian sports complex

TAYLOR WOODROW CONSTRUCTION CORP., of New York, has been awarded a \$4.7m (£2.75m) contract to build sports facilities for the City of Ontario, California, on the 23-acre Westwind Sports Park, near to the municipal airport at Ontario - 30 miles west of Los Angeles. The contract calls for the construction of a 25,000 sq ft main gymnasium and separate buildings for retail units, maintenance equipment and rest rooms. All the buildings will be single-storey with load bearing brick-work walls. The gymnasium will have a pitched standing seam roof.

West End hotel expands

Work has started by **MANSELL** on a refurbishment of the Viceroy Hotel as an annex to the Plaza on Hyde Park at London's Lancaster Gate in a £2.4m contract for Ladbroke Hotels. To double the amount of accommodation with 65 bedrooms, a steel frame will be brought up through the building to make 10 floors where only four originally existed. The Viceroy is adjacent to Ladbroke's Plaza on Hyde Park hotel.

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“It’s growing nicely.”

“It’s growing nicely.”

“It’s growing nicely.”



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MANAGEMENT

Corporate restructuring

Too many cooks in the boiler

David Waller explains the turnaround strategy at FKI Babcock



In March last year, the market capitalisations of FKI and the former Babcock International briefly coincided. "It didn't seem too cheeky to make an approach," Tony Gardland, (left) FKI's chief executive, recalls, even though Babcock's turnover was five times as great as that of FKI. "Babcock was in a blind corner with a bull market raging around it," Gardland says. "They knew they needed severe rationalisation. But they were highly geared and couldn't get a rights issue away to pay for it."

the quality of the product and its desirability for customers is expressed in that ratio; quite what percentage constitutes a "good" gross margin will vary from industry to industry. A broad rule of thumb is that normal electrical and light mechanical engineering companies, direct costs will work out at between 40 to 45 per cent of sales.

In Gardland's eyes, poor management will express itself in the relationship between net profits and sales. The ideal acquisition will thus be a company with an excellent gross margin, but a loss at the bottom line. By chopping overheads until they conform to a rough blueprint for the ratio of costs to turnover, the company will make the net profit appropriate to the level of gross profit. According to the Gardland formula, overheads should absorb between 25 and 30 per cent of sales.

An early example of the theory in practice is furnished by the acquisition of four transport equipment subsidiaries of the TUC group in November 1985, for a total of \$5.7m. The gross margins for the four companies stood at 35-40 per cent on turnover of \$1.7m, while at the pre-tax level profits stood at only \$1.3m in the year to December 1983, sinking to a loss of \$538,000 in the 10 months to October 1985.

The strategy was to scrutinise the gross margin, assign a suitable overhead, cut the overhead to those levels, and then give control back to the local management. In moves typical of the approach later adopted with Babcock, the central sales force was removed and responsibility for sales passed to the individual companies. Out of a starting workforce of about 900, 220 people lost their jobs, including 63 out of 66 salesmen. In the 15 months to March 1988, the three companies made a profit of £235,000; in the following year, they made £2.5m on turnover of £21m.

With turnover of £1.2m, over 30,000 employees and 128 factory sites spread across all five continents, Babcock was a rather different proposition. Sheer size was not the only problem; the rationalisation process was complicated by the fact that Babcock was not engaged simply in the straightforward manufacturing activities to which the FKI ratios could be applied. It had a large contracting arm, which handled long-term heavy engineering and construction projects. And it operated the 125 acre site at Renfrew in Scotland, where the vast boilers for conventional and nuclear power stations are made.

The day-to-day control of the rationalisation was left to Jeff Whalley, managing director of FKI and, like Gardland, an

accountant and a Yorkshireman. "If we had tried to rationalise the factories sequentially, it would have taken until the end of the century," Gardland says. "The most we had done at the same time was eight; now we were faced with 128. Jeff and I went through each site's accounts and devised a rationalisation plan for each one. Could it be maintained on its own or should it be amalgamated with another. Or should it be shut down altogether. Most of the economies revolved around two features: you need full factories, and you need the correct manning levels."

Crucial to the process was the personality of the managing director at site level. "The problem here was basically one of human nature," Mr. Whalley agrees, and then finds that it's not very pleasant to rationalise those of his colleagues doing administrative jobs. They rebel, but not openly. They get back to base camp, and convince themselves that Jeff didn't really mean what he said. So they cut direct labour, and not overhead.

The MDs were policed by consultants from PE-Inbacon, sent to each site during the rationalisation process. There were many MDs who chose not to face the challenge; between 30 and 35 per cent of Babcock employees at this level left the

company. One who did stay on recalls: "Whalley came in only the once. He asked what I'd done with the business and where I wanted to take it. It was obvious that you were going to get some accolade or get the chop. I think I got to stay on because we were trying to do the right things anyway but were being held back from doing them under the old regime."

The planning took two months to the beginning of November last year, and the exercise was largely completed by the end of March. Trades unions were dealt with at site level. "In some cases, they actually welcomed the redundancies. The sword of Damocles is worse than execution."

Dealing with the contracting side, which included Claudius Peters in West Germany and Woodall Duckham in the UK, required a totally different methodology. In this business, the company is selling engineering skills rather than products. The trick was to classify engineers' salaries and bought-in services as direct costs, and label everything else as an overhead. A net margin of 5 per cent was settled upon as acceptable - lower than in the manufacturing businesses, but justifiable because of the potentially immense return on a contracting company's capital. FATA, the Italian contracting company, was sold off for a

net \$85.5m.

The Babcock Power division, at the core of which was the boiler-making site at Renfrew, consisted of eight companies employing 2,800 people. A rationalisation process was under way before last summer, but was accelerated under FKI. The workforce was cut by 800, the PED pipework manufacturing business was relocated from the Midlands to Renfrew, while Babcock Robey, industrial boiler makers, were relocated from Lincoln to Oldbury in the Midlands, the site of the Stone Energy Systems plant.

Gardland had intended to sell off the Renfrew site, but changed his mind after three months. "We rationalised it. We realised that it was making a respectable net margin despite operating at a high turnover. If other people could have shared that view, we would have sold it. It came off the sale list in February."

In total, £18m was lopped off the energy division's cost base. Turnover in the current year should amount to £200m - £250m, on which the operating profit could exceed £15m. The FKI approach to rationalisation has attracted criticism in the City, where some brokers' analysis has concluded that Gardland is the arch-exponent of short-term cost-cutting at the expense of long-term industrial strategy.

Another point is that FKI could not have rationalised Babcock without the help of acquisition accounting rules, which allow a company to write off the costs against reserves rather than the profit and loss account.

Gardland likes to hark back to the days of his very first management buy-out: "We cut the overhead staff by two-thirds and fully expected to be worked off our feet for three months. But within three weeks we found that we were able to do all sorts of things we never had time to do before. The engineering department, cut from 10 to 2, which hadn't come up with one new product in the last four years, suddenly came up with ideas like nobody's business."

"People are totally wrong to think that FKI is just squeezing the pipes to keep the business staggering on. Our philosophy is that with the correct manning levels, you sell more products."

The FKI approach to rationalisation boils down to a reworking of the old saw: too many cooks spoil the broth.

Training

Companies prepare for a leading role

Charles Leadbeater on UK government plans for local employer involvement

When, last week, Norman Fowler, the Employment Secretary, announced that the Training Commission's governing body was being abolished, most attention focused on the demise of union power. But it marks a significant change for both the TUC and the Confederation of British Industry as they come to terms with the end of national tripartism.

This autumn Fowler will publish a White Paper which is expected to suggest that local employer training councils should be established, with responsibility for developing training in their areas; and the CBI will complement its traditional presentation to member companies on pay trends with a set of regional presentations on training.

The plan is one indication of the expanded role the CBI is likely to play in training, for courses for the unemployed to management development.

The Confederation hopes the regional presentations will lead to smaller local meetings, at which employers will draw up plans for joint action.

In this context the CBI plan for training presentations takes on much greater significance. For it seems to be preparing companies to take on the responsibilities Fowler has planned for them.

The move dovetails with the plan drawn up by Bill Hughes, a leading CBI member in Scotland, to bring together the Scottish Development Agency and the Training Commission, the Government's job training agency, to form a single agency for job creation, inward investment and training. It would partly operate through local industry councils.

Fowler's commitment to set up local industry training councils partly explains why the CBI did not complain when he removed the policy-making powers of the Training Commission's ten-strong governing body.

The CBI has three commissioners on the governing body. Its powers were removed because the TUC, which also has three commissioners, had voted to boycott the Employment Training programme, the Training Commission's largest programme.

At first sight it seemed the CBI was being unjustly stripped of its policy-making role, because of a decision made by the TUC. But there was no outcry from the CBI because it expects to play a potentially much more important role in setting up the industry councils.

However, the Confederation will face a number of obstacles as it seeks to play a more direct role in training.

Hughes' plan has come in for strong criticism from other senior CBI leaders in Scotland. Local Employer Networks, the forerunners to the local industry councils, which were launched when the CBI's base lay in 1986, have not yet taken off.

None of the 105 Networks has yet become self-financing. Senior figures within the Networks project believe it will require a merger between the Confederation and the Association of British Chambers of Commerce to develop effective local business organisations to match the West German chambers of commerce, which play a central role in training.

Finally, the CBI is closely associated with the Management Charter Initiative to encourage companies to adopt a code of good practice on management development.

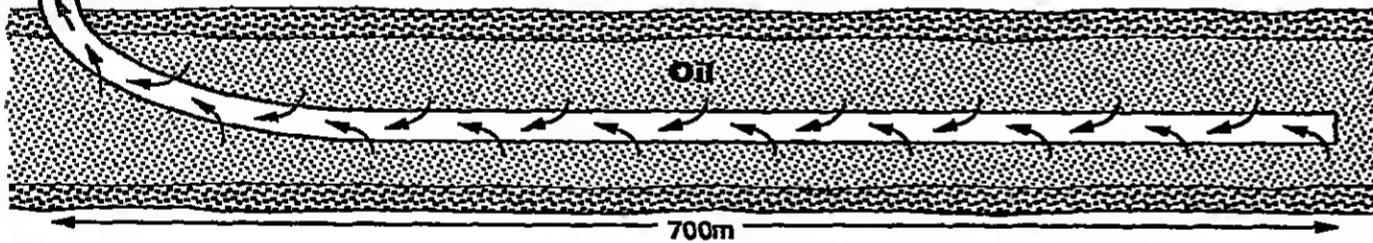
About half the 500 large companies approached have agreed to sign. However, there seems a danger that the charter group could become a club for companies which already follow good practice.

The TUC is increasingly attempting to focus its activities on services for its member unions, for instance by co-ordinating recruitment drives in selected towns. In tandem, the CBI wants to take both a more strategic role in developing management training and a more direct role in organising the delivery of training locally.

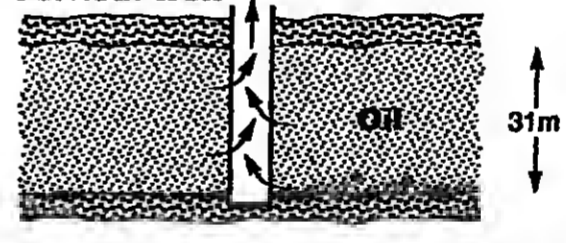
Both the TUC and the CBI are seeking to justify their roles by moving away from representing their members in national policy making towards more localised initiatives which directly benefit their members.

TECHNOLOGY

Horizontal well



Vertical well



Offshore drilling for oil has always been seen not only as a high risk, high prize affair, but also as the technology end of the business.

"Anyone could wield the hammer, and the bigger the hammer you had, the better job you could do," says Reg Minton, of British Petroleum's management technology group. Now oil companies are trying to change that image.

The impetus to introduce more sophisticated and economical drilling techniques was provided by the belt-tightening which followed the rapid drop in oil prices in 1986. They plunged from more than \$30 a barrel to less than \$10.

In offshore oil exploration, the cost of drilling accounts for between 40 and 60 per cent of the total budget. But that proportion is rising as oil companies try to develop smaller fields. The large ones, such as Brent and Forties, justified the construction of expensive production platforms. With smaller deposits, satellite fields are being tapped by putting wellhead equipment on the sea bed and piping the oil to existing platforms.

Any development which reduces the drilling time is an

Drilling cleans up its image

Della Bradshaw reports on techniques born of oil industry austerity

obvious way to cut expenditure. Every day spent drilling costs an oil company \$50,000.

For BP those figures are particularly significant. Its acquisition of Eriboll last year has nearly doubled the amount of exploration work it will do in the North Sea. In 1989, an average of 20 rigs will be in production at any one time. BP's budget for research and development in drilling has risen from \$500,000 in 1981 to \$5m this year and will be \$8m in 1989.

All companies involved in North Sea oil exploration are introducing techniques which will enable them to drill more quickly and cheaply. Several are automating the process, so that the lengths of drill pipe, which make up the drill string, are handled mechanically rather than manually.

They are also installing "top drive" equipment, in which the drill string is rotated by a machine sitting about 35 m above the surface of the platform. This means that drill

pipe can be added in 27 m sections, instead of the 9 m lengths of previous methods. Top drive equipment costs about \$1m per platform to install, but Marathon Oil, for example, estimates that it has cut the drilling time at each of its two Brae fields in the North Sea by up to four days.

Down hole motor drilling, or turbo drilling, is one of the more established techniques and involves only the drill bit rotating, not the whole string. As drill strings can be up to 30,000 ft long, this adds up to substantial energy savings.

Also coming into favour is measurement while drilling equipment, which can monitor the direction, inclination and weight of the drill string without stopping the drilling. It improves accuracy and control and prevents expensive mistakes.

The traditional vertical oil well is also being complemented by lateral drilling, in which the drill string bores into the sea bed at an angle.

The aim is to reach smaller fields, at some distance from the main drilling platform, which do not commercially merit an installation of their own. Conoco, part of the American Overseas Oil group, has announced its intention to drill a six-mile lateral well into the floor of the North Sea early next year, at an angle of 72 to 75 degrees and a cost of \$41m (\$24.5m).

A similar development is horizontal drilling, although the aim of this technology is to increase the yield from smaller fields, rather than simply to reach them. BP is the first oil company to use horizontal drilling in the North Sea, although it has been done previously in the Mediterranean. The exploratory well BP drilled at its Cyrus field in August was 770 m long through oil-bearing sands of 31 m in depth. The length of the horizontal well meant BP had much better access to those oil sands, and the flow rate was considerably higher than it would have been

with a vertical well.

BP is also looking at other techniques to help improve efficiency. Making sure exploratory drills can be converted into commercial wells is one of its priorities. At the moment, when commercial drilling begins a new well is sunk into the sea bed and the exploratory well used to find the oil is abandoned. That is because the subsea wellhead equipment is built to different specifications by different manufacturers.

By developing a standard for the equipment, BP believes the commercial drilling of smaller oil fields will become economical if the exploratory well can be converted to full production. It has decided to specify a 18½-inch wellhead system, which both development and commercial equipment is made.

BP spends more than \$2m a year on wellhead equipment. Although the introduction of the standard designs adds about five per cent to its cost,

BP is confident that there will be savings overall.

The company already has 15 wells "spudded" (in service) using equipment complying with the standard. Two Aberdeen-based equipment manufacturers, Drill-Quip and National Oil Well, are already manufacturing to the specification. Hans Hopper, BP's senior subsea engineer, also believes the standard will give smaller companies a way of entering the drilling equipment market.

One other development which will make marginal oil fields profitable for BP is its single well oil production system (Swops). Swops, which is being manufactured for BP by Harland and Wolff in Belfast for introduction next year, is a floating production vessel which can extract oil from a number of small wells on a rotational basis. A single wellhead, installed on each well, is used to milk the oil. By the time of the next Swops visit, the oil pressure has built up again naturally.

Also under development by BP is a diverless subsea production system (Dispe), which incorporates valves for activating the oil flow. Together Dispe and Swops look set to perform a profitable double act for BP into the 1990s.

The musical box that can create tunes

By Eric Silver

YA'ACOV KIRSCHEN, a cartoonist with the Jerusalem Post, used to play the piano badly. An American-born Israeli, he had no musical education and, in his friends' opinion, little apparent talent.

What he did have was a passion for computers and an inventive streak. A few months ago he sent a piece of original music to the Israel Composers' Union, which immediately elected him to membership.

The piece was the first fruit of five years of research and development in an improvised laboratory at the back of his home. He wrote it with the help of an electronic box hooked up to a home computer, which can produce instantly any permutation of musical style, from the blues to Handel.

Kirschchen, who calls his branch of technology artificial creativity, says: "The Beatles could not have written their music without all kinds of sources - baroque, Indian, skiffle, music hall." He claims his machine does what the Beatles did. "It can make coherent blends from divergent sources."

Kirschchen used it recently to compose an incidental music for a 50-minute BBC television documentary on the Demjanjuk war crimes trial. The commission was completed in 7½ hours, without musicians. It would have taken almost as many days by conventional means.

He explains how he did it: "A child is a blend of two parents. It takes characteristics from both of them. That is what we do with music."

"Our machine is first an analyst. We feed it humanly composed music. The machine extracts all kinds of relationships in that music - not the notes - and it stores these relationships in a memory.

"In order to produce an original piece, one goes to these memory banks, selects a set of 'parents' and the machine makes a new coherent pattern out of patterns that had formerly existed in diverse pieces."

The director of the Demjanjuk film asked first for something with an air of mystery and tension. Kirschchen pulled out three tense pieces from the memory bank and blended them to create a new piece of tense music. He was then able to supply the director with variations appropriate for scenes in Russia, the US and Israel by calling on ethnic mood parents."

Next he recorded it on suitably melancholic and dramatic instruments - the cello and oboe - then set at the computer terminal and recombined each piece to the exact frame length requested by the director. The result was a score that could be recorded straight on to the videotape.

The \$25,000 device is being manufactured and marketed in partnership with Alan Wales, a Long Beach (California) businessman, under the banner of a new company, Just For You. It is known affectionately as the Jiffy Box and more formally as the Post-Production Music Generator. Among the customers so far are film production studios in the US and Israel.

The Japanese companies, Yamaha and Roland, are exploring the Jiffy's potential for the home music market.

A NEW laboratory at Liverpool University, in the UK, is developing a screening technique that should be able to detect which people are most likely to succumb to back trouble - one of the commonest causes of absence from work.

The work is being done at the university's £2.5m magnetic resonance laboratory, which was officially opened this week. The laboratory is equipped with a combined magnetic resonance imaging and spectroscopy system, developed by General Electric of the US. It is the first system of its kind in Britain.

The equipment enables an internal picture to be produced and, through spectroscopic analysis, the chemical composition of the tissue is analysed at the same time.

Magnetic resonance works by passing a proton patient through a powerful, doughnut-shaped magnet. The field - which is 30,000 times stronger than the earth's - is disturbed by a pulse of radio waves, also emitted by

Pioneering a test for workers' backs

the machine. This makes the nuclei of the molecules in the body resonate, producing changes in energy levels. These are analysed by computer and a picture of the inside of the body is built up on a high definition screen.

The technique is harmless and enables comprehensive testing to be done in about 40 minutes. This compares with traditional methods which require days in hospital and complicated injections or minor surgery.

Workers from the Ford motor company's Halewood plant are acting as guinea pigs for the three-year study, into which the Health and Safety Executive is putting £100,000. Professor Graham Whitehouse has already produced detailed pictures of the spines of the first group.

These show that people with back problems usually have at least one disc of tissue between the vertebrae with less water in it than the others. This disc is the one most likely to slip or collapse, pinching nerves and causing lumbago or sciatica.

The screening method involves analysing the water content of the discs to identify any dehydrated ones. Then the discs are tested under pressure as the person pushes down on a footbar while the shoulders are anchored.

The Ford workers being studied are those who have to do assembly work in awkward positions, such as lying in a contorted way to fix dashboard components.

Comparisons are being made with Ford workers in other jobs and with people from elsewhere who do not have back problems, or who do not do jobs exposing them to back stress. Hundreds will be studied.

Whitehouse believes it will be possible to develop a screening test which

would decide whether some people have discs that might eventually give way under the strain of certain types of job. These people would then not be employed in heavy labouring jobs or in ones involving awkward positions.

The spectroscopic element of the equipment will also help in the study of cancer and diseases of the muscle, nerves or brain. It will also enable scientists to follow the way in which drugs enter soft tissues and the chemical response of those tissues.

For example, one piece of research has shown that anaesthetics may remain in the brain for days longer than was previously thought - which has implications for the time lapse before people should drive or operate machinery after surgery.

Finance for the new laboratory, which has been set up as a private company, has come from the Cancer

and Polio Research Fund and the North West Cancer Research Fund, each of which has given £500,000. Another £750,000 has come from the university. The machine cost about £1.5m.

Half of the working week will be given to clinical work for the National Health Service at a cost of £2,000 a day, during which up to 12 patients can be dealt with. This is likely to save the NHS considerable sums because the tests can be done on an out-patient basis.

UK hospital administrators are deterred from buying scanners, even the less sophisticated ones, because the NHS's accounting system does not allow them to offset the purchase cost against the savings made by their use. This is one of the reasons why Britain only has one scanner per 2m of the population, while the US has one per 300,000 and in West Germany the figure is one per 100,000.

Ian Hamilton Fazey

The search for a continuous way to cast sheet steel

By Robert Gibbins

THE CANADIAN steel industry has formed a research consortium to develop a process for the continuous casting of sheet products.

The objective of the \$10m (£5m) research programme is to bypass the reheating and some of the rolling steps, which would mean considerable savings.

Under present methods, molten steel is continuously cast and then cut into slabs and reheated for rolling into sheet. The consortium wants to perfect a process that goes directly from molten metal to the rolling stage. It will also try to develop direct casting of rod, bar and other shapes.

The companies involved in Project Bessener are Dofasco, Hamilton, which includes Algoma steel, Inco, Montreal, Ipeco, Regina, Sidbec, Montreal, and Stelco, Toronto. Government and university laboratories will assist.

ARTS



Sheila Gish and Owen Teale

When She Danced

KING'S HEAD THEATRE CLUB, ISLINGTON

The "soul union" between Isadora Duncan and the Russian peasant poet Sergei Esenin was curious and no doubt hilarious... The "soul union" between Isadora Duncan and the Russian peasant poet Sergei Esenin was curious and no doubt hilarious...

Wunder and devotion. Belzer had seen Isadora on her first tour in Petersburg and has never cried since... This destructive relationship has been best charted by Gordon McVay in his fine 1980 book Isadora and Esenin...

Michael Coveney

Messiaen's Bird Catalogue

WIGMORE HALL

Olivier Messiaen will be 69 on December 10, and the celebratory events are beginning to crop up with some regularity in the London concert schedules... The concert was a happy reminder of the richness, originality, and self-sufficiency of the musical language this composer forged for himself out of so many disparate - and, on the face of it, mutually unlikely - elements...

Max Loppert

Beethoven Plus

FESTIVAL HALL

After a false start at the weekend the "Beethoven Plus" series is up and away. In three concerts this week it will be providing performances of all the piano concertos by Murray Perahia and the Academy of St Martin-in-the-Fields under Neville Marriner... The concert had begun with the spruce-up of the orchestra...

Richard Fairman

TELEVISION

Global mix of soap and drama

Christopher Dunkley reports from the 40th Prix Italia festival

The end of the first week of the 1988 Prix Italia festival, spent in my case almost entirely in the drama viewing rooms, six conclusions come to mind... 1. All over the world naturalism is even more dominant in television drama today than it was in the seventies...

the age of satellites and multi-channel systems. The more channels there are, the more difficult the viewer has in identifying what he really wants to see... Some of the dramas shown this week will almost certainly reach the general public in Britain willy nilly...

of their culture. The French entered a variation on this theme called Sacrifice which featured a boatload of shipwrecked Carthaginians wandering about a Mediterranean beach in designer-styled minis...

Events such as this are more vital than ever if we are to have a chance of sorting out the quality from the quantity

and then becomes desperate to meet the child twelve years later, is much less likely to get a British screening because it is made in Dutch...

Experience suggests that the excellent Israeli entry, Mishalim Bahoref ("Winter Camp-Firestory-teller left off passing on to a new generation the legends and history...

An Ideal Husband

RICHMOND THEATRE

This Farnham-argued production of Wilde's comedy of principles and blackmail, intolerance and forgiveness, has passed in mid-tour on Richmond Green... Patrick Sandford's lockstep production fails to redeem the basic miscasting of Jeremy Sinden as Sir Robert...

moral dilemma is lightweight to the point of irrelevance with Belinda Carroll's Lady Chiltern (the most self-righteous figure in Wilde after Margaret Winckler) emerging as a pleasant housewife who would be a leading light in the neighbourhood...

Martin Hoyle

ARTS GUIDE

September 16-22

THEATRE London South Pacific (Prince of Wales). The great Rodgers and Hammerstein musical, with Gemma Craven falling to wash the horizontal Battle Gallop out of her hair... Amsterdam Importance of Being Earnest (Stadsschouwburg). The Berlin Play Actors with Oscar Wilde's play, directed by Rik Maevick...

and pathos brings to Broadway lessons in pugnacity and drama... Tokyo Kabuki (Kabuki-za). The morning programme, Uta no Uta... Washington Les Misérables (Kennedy Center Opera House). The touring company of the international hit of the season brings to Washington the historical sweep of Victor Hugo, set to music and an insistent contemporary beat...

SALEROOM

Big price for baby house

A "baby house," a late 17th century four-roomer of the doll's house variety, was sold at Sotheby's yesterday for £25,800. Such houses are very rare and one of this date, around 1675, has not appeared at auction since the 19th century... Another very rare item, a George IV swivel head wooden doll, almost 16 inches high, missing the odd joint, sold just within forecast at £7,150...

Antony Thorncroft

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Wednesday September 21 1988

Mrs Thatcher on Europe

UK POLICY towards the European Community has long earned the reputation of being too little, too late. Mrs Thatcher, it is often said, is a fitting leader of so dilatory a nation. Certainly, she lacks enthusiasm for ideas of a supranational union. As she asserted in her speech yesterday: "Willing and active co-operation between independent sovereign states is the best way to build a successful European Community union. It would be folly to try to fit (the individual members of the EC) into some sort of identikit European personality."

Given the history and traditions of the nation whose attitudes she embodies, it is hardly surprising. More important, it need not be harmful. The ultimate destiny of the EC is unknowable. It may even evolve into the United States of Europe that Mrs Thatcher so abhors. Such a union will, however, only follow long years of successful co-operation among the existing states.

What is necessary now is to take those practical steps by which Europe can ensure its future prosperity and the security of its people. Here she mentions three guidelines for reform of EC economic policy: that Community policies must tackle present problems in a practical way; that enterprise must be encouraged; and that the EC should remain open to the world. On all three points she is right.

Disruptive It is immensely important not only for the EC but for its relations with the rest of the world to secure further reform of the common agricultural policy. The agreement of last February was essential, but only the first step. The EC has been too long identified with a mismanaged, internationally disruptive and economically wasteful agricultural policy.

She is equally right to emphasise the need to keep regulation in the internal market to a minimum. Perhaps most important, she is right to emphasise the need for the EC to remain open to the world. The internal market of the EC is big, but that of the world far bigger still. It would be a betrayal if, while breaking down constraints on trade to create the Single Market, the Community were to erect greater external protection. The EC will thrive by meeting

the challenge of the more dynamic economies of the world in the open field, not behind protectionist ramparts. Despite all these sensible thoughts, Mrs Thatcher professes to much. There are real problems that she ignores. For example, the arguments again advanced for keeping frontier controls "to protect our citizens" are unconvincing. If controls at borders are necessary, why then are there none between Northern Ireland and the rest of the UK?

Harmonisation Equally, she seriously misrepresents the European Commission's approach to harmonisation, which has been based on the mutual recognition of standards, a liberal idea, rather than of harmonisation for its own sake. The Commission's point is that there are legitimate differences, for example there will have to be agreement on certain minimum standards as a necessary political condition for liberalisation. There can be legitimate argument about where the minima are to be set. There can be legitimate objection to the Commission's quote unnecessary desire to set maxima as well. What cannot be denied is the need for some common standards.

Mrs Thatcher's position is perhaps weakest of all in the area of monetary co-operation. The abolition of exchange controls is the vital step to a free internal market in finance, but the full benefit of the internal market programme is unlikely to be achieved without currency stability. With capital market liberalisation in the offing, the European Monetary System must be strengthened, a development from which the UK is virtually debarred by remaining outside the exchange rate mechanism "until the time is right." At least, the intransigence of the UK is mainly a self-inflicted wound.

There is much in what Mrs Thatcher has to say about the development of the EC which even those who disagree on the ultimate ends should accept. She articulates an attractive vision of a liberal, outward-looking EC. The pity is that the over-simplification, indeed the break-through occurred with the signing of the Punjab Accord which aligned the central government and moderate Sikhs behind a policy of substantial devolution; this fell far short of an independent Khalistan but was enough to isolate the tiny minority of extremists. The Sikh Akali Dal Party was elected to form the Punjab state government and for a time there was hope of peace.

Mr Gandhi in the Punjab

MR RAJIV GANDHI, the Indian Prime Minister, today makes his first visit since 1985 to the Punjab, his most violently troubled state. His visit will include some of the strongholds of extremist Sikhs fighting for an independent Khalistan and is the latest attempt to find a peaceful resolution to the long-running dispute which has cost more than 1,500 lives this year alone.

The fact that Mr Gandhi is taking the risk of a personal visit underlines his determination to continue with a broadly conciliatory approach. He has promised a budget package for the Punjab; the difficulty has been to construct one and he may have little more to announce today than a plan by Pepsi-Cola to site a major soft drinks plant in the Punjab, to the great advantage of the state's fruit farmers.

But the Punjab's problems are not primarily economic. It is the country's richest agricultural state, providing food for much of the rest of the country. The Sikhs are neither deprived nor persecuted as a minority - although individual members of the predominantly Hindu army and police force have sometimes forgotten the necessary racial objectivity. Sikhs have prospered in all fields and professions to achieve a prominence in India beyond their 2 per cent of the population.

Fanatics However, insensitive blunders by successive Indian rulers have corrupted a legitimate Sikh call for a stronger identity within a united India into a campaign for independence led by fanatics who have slaughtered and terrorised Hindus in the hope of driving them out of the Punjab.

Amritsar's Golden Temple, with the loss of around 1,000 lives. It is an attack which remains unforgotten and unforgetting by even the most moderate of Sikhs. Mrs Gandhi paid for it with her life.

Setbacks Bad luck, mismanagement, corruption, broken promises by Mr Gandhi, combined with the internal feuding of the Akali Dal had the effect of pushing moderates back towards the extremists whose yellow triangular flag began to flutter widely again. Last year a depressing train of events restarted: Mr Gandhi suspended the state government and reimposed direct rule; terrorism escalated; the army became increasingly heavy-handed.

In spite of these setbacks Mr Gandhi has so far avoided his mother's fatal mistakes. An army operation earlier this year against extremists in the Golden Temple was more restrained. He has combined the stick with the carrot, arresting terrorists but also releasing from jail 45 militant priests, hoping that they would unite their followers in advocating a settlement within the Indian constitution. So far the strategy has not been very successful, but Mr Gandhi cannot be blamed for trying.

Roger Matthews looks at the deepening political crisis in Malaysia

A struggle with no winners

The political crisis into which Malaysia has been sinking ever more deeply for the past 18 months has now been reduced to the most easily understood of all political concepts: a struggle for power.

These are, of course, other important strands. Personalities, policies and performance are all issues. But they are secondary to the nub of the argument which is the growing power wielded by the executive, the manner in which challenges to authority may be made and, ultimately, whether the democratic process can survive.

Malaysia was until recently a model for other developing countries. Multiracial, multilingual and multi-religious, it momentarily lapsed into internal conflict in 1969 but still emerged as the most vigorous practitioner of democracy in south-east Asia.

One of its great strengths and weaknesses has been that it is a strongly traditional nation. For three of the four decades since the Second World War political life was dominated by the aristocracy. They were for the most part amateur politicians, not necessarily gifted intellectually but born to authority and at ease with power.

The Tunkus, or Princes, many of them British-educated, felt at ease in dealing with the British establishment and this helped them fight for and win independence in the 1950s without ever seeing the inside of a British jail. The authority of aristocracy is still a powerful political force, especially among the rural Malays.

Unlike the country's Chinese community there is no concept of rebellion in Malay society and the nine Sultans of West Malaysia, who take it in turn to be King, still exert considerable influence in their home states, award their own titles and remain, sometimes controversially, above the rule of law.

Just as the princely Prime Ministers and the Sultans together embodied hereditary and political power, so they also reassured the Malay population of their status in a country where they have long felt vulnerable to other races, primarily the commercially powerful Chinese and the Indians, who make up more than 40 per cent of the total. That reassurance was most emphatically expressed politically through the United Malays National Organisation (UMNO), a party born in the southern city of Johor Baru in 1946 and the bedrock of Malaysia's stability.

The present political crisis stems from the partial shattering of that traditional mould. Some of the Tunkus are now in their chagrin in the opposition, the Sultans are divided among themselves and the greatly revered UMNO is at best in limbo, at worst in tatters.



Dr Mahathir Mohamad: abrasive advocate of Malay advancement

1985. Planners are now more than ever anxious about its future direction as they cast envious eyes at the industrial miracles being wrought in other parts of Asia.

Malaysia was until recently a model for other developing countries The man at the centre of this storm is Dr Mahathir Mohamad, son of a teacher, a medical doctor, abrasive, ambitious, a passionate advocate of Malay advancement and, since 1981, Prime Minister. Tunku Abdul Rahman, the octogenarian father of the nation who led Malaysia to independence, has since the end of last year been publicly decrying Dr Mahathir

who is convicted of revealing an official document which is deemed "secret" faces a mandatory jail sentence of one to 14 years, a huge disincentive to investigative journalism.

The amended Police Act has made it far more difficult to organise public meetings, while the changes to the Societies Act placed additional obstacles in the way of forming political parties.

The Internal Security Act, designed by the British to help defeat the communist threat, has been used to imprison political opponents who were accused of encouraging racial strife. Those imprisoned under the Act can remain in jail indefinitely. The leader of the Chinese opposition party, together with four other MPs, have now been held, along with over 25 others, for more than nine months.

The Act was amended in July to prevent detainees from challenging the reasons given for their detention, thereby removing the most fundamental right of habeas corpus.

Last month, the Lord President of the Supreme Court, Malaysia's most senior judge, was removed from office having been accused by the Prime Minister of interfering in politics. The Lord President, Tun Abbas, said he had merely been attempting to defend the judiciary against attacks by Dr Mahathir. Five other Supreme Court judges have also been suspended. The Bar Council in Malaysia and groups of international lawyers have alleged that the action against the

judges was overtly political and is highly damaging to the credibility of the judiciary.

Article 121 of the constitution had earlier been amended to reduce the judiciary's scope for independent action and to make it more subservient to parliament and the executive.

Taken together, these actions over a period of 18 months would appear to form part of a concerted plan to reduce individual political rights and to concentrate power in the hands of the Prime Minister. That is certainly what has happened, but it was not the result of any plan.

Dr Mahathir has wanted to change Malaysia, dramatically and rapidly. He chafed under the lack of professional achievement by much of the Malay community and at the relatively small proportion of the country's commercial wealth controlled by them.

Positive economic discrimination in favour of the Malays became more pronounced, decisions were taken to expand the heavy industrial base, foreign policy initiatives urged Malaysia to "Look East" and to "Buy British Last." (The latter policy has been all but reversed: Dr Mahathir is in Europe this week and arrives in London at the weekend. Ostensibly it is a private visit, but he will call on Mrs Thatcher, who has been instrumental in promoting an arms deal with Malaysia which could be worth at least \$1bn (\$585.7m) and which may be signed during the visit.)

The Mahathir style irritated and then alienated some of his Cabinet colleagues. They claimed decisions were taken without consultation. Some wanted to distance themselves from the whiffs of corruption which arose from a series of banking scandals. They were uneasy at the acceleration of UMNO into the world of big business and the role played by Mr Daim Zaiduddin, the Finance Minister, in helping to make the party a multi-billion dollar concern which controls hotels, property and some industry.

The closed door tradition of Malay consensus politics was finally thrown open to the public gaze in April last year when Dr Mahathir was challenged for the presidency of UMNO - a post which automatically confers the premiership - by Tunku Razaleigh Hamzah, the former Trade and Industry Minister.

The inter electoral struggle split UMNO in two, so narrow was Dr Mahathir's victory. It was not followed in the Malay tradition by soothing words and olive branches, but by purges, recriminations and challenges which were to take the issue into the courts and finally, and most dangerously, to the grassroots supporters of the party.

At each stage of the challenge Dr Mahathir has sought to choke off the threat to him, believing, as he does, that it is motivated by personal hatred and a ruthless pursuit of power. The immediate losers have been those channels through which the challenges to his authority have been made: the press, the courts, political parties, individual critics, social action groups and parts of the constitution.

The latest probing of Dr Mahathir's defences has been made through the ballot box, a process which simultaneously revealed both how little the conflict has so far damaged Malaysia and how much greater the dangers could eventually be by carrying the struggle to the Malay masses.

The split in UMNO, revealed by the leadership battle last year, was subsequently widened by the courts' decision that the party was itself an illegal organisation because 30 of its branches had not been properly constituted. Dr Mahathir sought not to raise it from legal death but to head a New UMNO from which would be excluded his more vociferous opponents.

How much support there is for New UMNO was put to the test in the birthplace of Old UMNO at the end of last month. A former minister and friend of Tunku Razaleigh resigned his parliamentary seat to force a by-election in Johor Baru with Dr Mahathir's

popularity the sole issue. The Prime Minister's in-laws characteristics were never better illustrated. Instead of sitting quietly at home and ignoring this challenge, Dr Mahathir charged the cape, straight and true, spending three days campaigning in the constituency. His candidate was massively defeated.

Several conditions can be drawn, some of which must be tentative and most of which are double-edged. Most important, it showed that the democratic process itself is still alive and functioning. But, as the Johor Baru result demonstrated, this could pose a risk to Dr Mahathir if his opponents choose to force a string of similar by-elections. He might then be tempted to change the rules again or face a slow erosion of support in parliament and an even slower rate of recruitment to his new party.

Studies of the by-election also reveal that the opposition candidate attracted a great deal of Chinese support which has prompted speculation that a fascinating, if also alarming, realignment in Malaysian politics could be on the cards. Instead of the previous UMNO Malay dominance, the prospect has been raised of two Malay parties rivaling each other for Chinese and Indian support and the general election result depending on their relative success in achieving it.

This week Tunku Razaleigh led a group of 15 MPs from the former UMNO in formally announcing to the Speaker that henceforth they would call themselves independents, a move seen by some as the start of a grand opposition alliance. There is nothing to suggest that further shattering of the traditional mould would recommend itself to Dr Mahathir. He has shrugged off the by-election result as of little significance. As Prime Minister it has not dented the power and the patronage which he enjoys. The economy has picked up strongly this year, largely on the back of higher commodity prices. Although domestic private investment remains disappointingly sluggish (primarily due to a lack of confidence by the Chinese community), there is, as yet, little firm evidence that foreign investors are being frightened off by political uncertainty.

Against that Dr Mahathir must know that his opponents are unlikely to give up, that he will never be able to relax, or be able to concentrate his energies on running the country. And there is not such a plentiful supply of able ministers that unswerving loyalty can be placed above other qualities without further diluting the authority of the Cabinet.

Most Malays appear to believe that the rift within their ranks could still be repaired, which the majority favour, but the more likely prospect is for a continuing struggle with neither side capable of decisive victory. If there is near unanimity in Malaysia on one thing, it is that the country deserves better.

Hard times for Lawson

Nigel Lawson, the Chancellor of the Exchequer, wants all future annual meetings of the IMF to be held in Washington. The annual meetings take place in the American capital two years out of three. This week the Finance Ministers and their numerous hangers-on are off to Berlin. Lawson says that the longer he has been around the more convinced he has become that such excursions are an enormous mistake. The places are not geared for IMF conferences, they are very expensive, the security gets in the way and life becomes even less civilised than usual.

All but PM There was a time when Vegreville's only claim to fame was the world's largest Ukrainian Easter egg which nestles nearby. Now the deeply unfashionable west Canadian township is more readily associated with Donald "Mac" Mazankowski, its local MP.

Rare speech Margaret Thatcher's address in Bruges yesterday is a reminder of how seldom the British Prime Minister makes big set-piece speeches now-

OBSERVER

Mazankowski has transformed the role of deputy PM from that of a powerless understudy to one of arch political fixer. He has become the chief channel of communication between Mulrooney and his cabinet and is genuinely the second most powerful figure in Ottawa.

Odd figures A chart on the front page of the second section of yesterday's Financial Times has attracted considerable interest. It tracks the sales of bras and girdles/corsets in Western Europe and the US from 1983. The chart reveals major differences between American and European habits, especially when you remember that the population sizes are not that dissimilar.

The Elviscard The cult of Elvis Presley has reached the financial services industry. Fans were enthused some months ago when several tabloid newspapers ran front page stories claiming that Elvis is still alive and well and living somewhere in the US.



"What would you suggest for someone I'm paying compensation money to?"

Japan's secret Yasuhiro Nakasone, the former Prime Minister of Japan, said at Chatham House yesterday that Margaret Thatcher had once asked him how his country developed its technology. He explained that one of the secrets lay in the wide use of robots. It had something to do with the Japanese perception of godhood "not only in the sun and stars, but also in mountains, rocks, large trees and other inorganic things". Thus workers accepted robots as colleagues with whom to share their joys and sorrows. On special days, Nakasone went on some workers took beer or sake to their robots and greeted them: "Hey, brothers! Let's carry on together!" Thatcher responded at once: "Please serve your robots scotch whisky."

Good club Notice in a Wiltshire women's club: "Talks for October, Wednesdays 3 pm. 5th. What will 1992 mean for Britain? 12th, AIDS. 19th, Glasnost. 26th, Pine-cone decorations."

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Nick Garnett wonders if history will repeat itself in the lithographic plate industry

When Fuji, the Japanese photographic company, recently decided to build a new plant to make lithographic printing plates in South Carolina, it seemed of limited interest. Japanese "transplants" are an increasingly typical feature of manufacturing in North America.

But the move - which adds 10 per cent to world capacity - is a fascinating throwback to the 1960s. The lithographic plate industry, which produces the plates used in the production of newspapers, magazines, books and similar material, looks like so many sectors did two decades ago: British companies are still world scale players; West German-based operations control more than 25 per cent of the world market; the Japanese are just beginning to move abroad; and US suppliers are heavily confined to North America, without much competition.

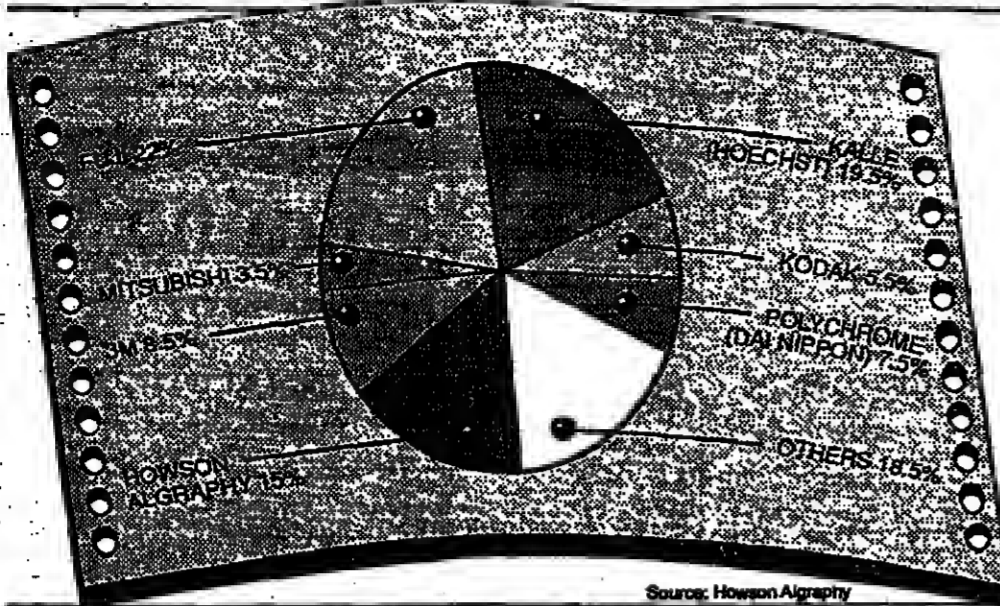
The competitors include some of the world's biggest corporate names, such as the West German chemical giant Hoechst, the Japanese engineering group in the UK and Kodak and 3M in the US.

But things are beginning to look overcrowded. Fuji is breaking into the US, its new plant is capable of producing 6.5m sq m of plate a year, compared with world demand of 130m. BASF, another West German chemical giant which slowly entered the market in the early 1980s, is trying to expand quickly and introduced a new facility last year, capable of churning out 6.5m sq m of plate. Meanwhile, a host of small-scale producers are springing up in protected domestic markets from Brazil to South Korea.

One question is whether the Japanese, principally Fuji, can brush aside US competitors as they have done in so many other industries. Another is whether the Germans, in the shape of Hoechst, the aggressive Polychrome, and BASF, will again demonstrate their tremendous resilience. The answer partly rests on the ability of US plate makers to erect better defences than those offered in the past by other North American industries. And when the going gets tough, will the two British suppliers, Vickers Howson Algraphy and the much smaller but very aggressive graphics division of Cookson, take the fight to the competition or watch their position erode?

The good news for lithographic plate makers is that demand is rising at about 7 per cent a year. The bad news is that margins are getting

World market for pre-coated lithographic printing plates



Source: Howson Algraphy

Throwback to an earlier age

tighter and the boom in printing and publishing might level off in three to four years time.

To produce an image, aluminium printing plates, divided into positive and negative types, come with quite sophisticated chemical coatings. These coatings can be bought in, so there are scores of plate makers. But there are also about 10 world-class suppliers who claim to offer more in terms of delivery and printing quality.

West German-based operations control more than 25 per cent of the world market. Hoechst's subsidiary Kalle has plants in Europe and South America and owns Enco, one of the three leading US suppliers. Polychrome, actually part of Japan's Dai Nippon but which is managed by Germans, is next, followed by BASF.

In the UK, Howson Algraphy, which Vickers put together from acquisitions in the 1960s and 1970s, has been growing at twice the speed of demand. It now claims 25 per cent of the European market, just behind Kalle, and 15 per cent of world sales. Cookson's division, the former Horsell Graphics which Cookson bought three years ago, has

come from nowhere in the late 1970s to take about 8 per cent of European sales.

The two US companies, 3M and Kodak have together about 14 per cent of world sales and, along with Enco, have a near stranglehold on the US market. Fuji, with a dominance of its domestic market but with small penetration elsewhere, is probably the world's biggest supplier with around 22 per cent of global sales.

Fuji's new Y10bn (£45m) plant appears to be directed at the heart of Enco and at the position of the German parent, Hoechst - Fuji's main competitor for world leadership. Fuji has also set up a co-operation agreement with Dupont in graphic equipment as part of its attack on the US market.

Fuji is not known as a particularly aggressive company (unlike Polychrome) but some European companies have questioned the long term position of Kodak as a result of the move. "If someone is going to drop out in the long run it could be Kodak," says one industry manager. "You wonder if printing plate is just an annoyance to Kodak as they make so much money in other

areas," says Derek Wyse, Howson's marketing manager. This view was reinforced when Kodak dispensed with a quarter of its North American dealers last year.

However, Kodak says it intends to stay in plate. The reduction in dealers was the result of consolidation and strengthening its sales network. "This was not a cutting back. We are committed to being a full line manufacturer and marketer of graphic arts products," says a Kodak spokesman.

BASF spent DM 70m (£22m) at its new plant at Wilstedt and new technology imported from Japanese companies Mitsubishi and Konica. The industry says BASF has run into problems with this technology and has developed much more slowly in lithographic printing plate than it wanted.

The German company says the impression of quality problems arises from customers using its web-offset, Nyloolith bromide, negative plate for the wrong applications. This is largely because BASF does not yet supply a full range of negative plates. "Within two years we will close this supply gap," BASF says. Few doubt that

with BASF's huge capital base it will become a key supplier sooner rather than later.

In the UK, Howson is by far the largest producer. Vickers has taken the long term view with this business, spending £25m on a new plant in Leeds, opened six years ago. The company has production facilities in Spain and the Netherlands and recently acquired Imperial, a small US plate maker which gives Howson direct access to the North American market.

Mr Tony Wright, Howson's managing director, says Howson is determined to fight its corner and grow. Like many managers though, he believes Stock Market pressures in the UK are detrimental to the long term health of industrial companies and recognises that this could make life difficult for Vickers if margins get even tighter. Already 59 per cent of Howson's business is in the UK comes from marketing printing-related products of other companies, the rest from its own manufacturing. However, he rejects the suggestion that in the long term Howson managers are getting out of plate making. "Just the opposite."

The Cookson operation has a reputation for the most vicious pricing policy in Europe. "In positive plate they have destroyed pricing structure in the UK and are trying to do the same in Europe," says one competitor. This kind of aggression sometimes comes unstuck. However, since Cookson's takeover of Horsell three years ago, the company is becoming a broader and more international operation. It has taken on Advances, a US company, and Coats in the UK, purchases which take it into North America and into negative plate where it has not been before.

Small producers are drifting away from plate making all the time. But many in the industry believe that if market growth flattens, perhaps around the turn of the decade, at least one big producer might give up.

The competitors are, in many ways, evenly balanced. Many sections of manufacturing looked a lot like this 25 years ago. But not any more. The Japanese and West Germans have tended to stick the course; British companies have disappeared from the rankings in many industries. Hundreds of US companies have been forced into retreat.

The real test in the lithographic plate industry will come if the boom in printing and publishing levels off, perhaps in three to four years time.

The Common Agricultural Policy

Tackling the myth of low farm incomes

By Berkeley Hill

The Common Agricultural Policy, like many other policies, is built on a myth - that without support the incomes of farmers and their families would be unacceptably low. No doubt some farmers need assistance, but this does not justify continuing a policy by which farmers receive special treatment. Under the CAP consumers and taxpayers find themselves paying for a regime that is widely attacked but has proved to be very resilient.

One reason why change is so slow is that information about the incomes and living standards of farmers is notoriously difficult to obtain. Few members of the public are able to tell how the incomes of their farmers compare with those of other people, or even how many low income farmers there are. Now the myth is being challenged with evidence. A new report, *The Total Incomes of Agricultural Households* (Eurostat, theme 5, series D), on the total income of farmers in the EC has presented what information currently exists. It looks at the opportunities for setting up a reliable information system, a move which threatens the illogical foundations of the CAP and promises the possibility of fundamental reform.

The CAP is no longer uniquely agricultural in the production sense. Security of supply, stable prices, trade, productivity and other issues have had periods of particular relevance in the history of agricultural policy. However most of the problems associated with food supply in Europe have been solved and replaced by ones of over-supply, coupled with undesirable environmental changes associated with higher levels of output. Today, the CAP is primarily a social policy aimed at supporting the incomes of a particular small group in rural society - self-employed farmers and their households - through mechanisms designed for an earlier era.

It is perhaps surprising that so little is known about the personal income position of farmers and their households. There is an official monitoring system of farm businesses cov-

ering all member states called Farm Accountancy Data Network (FADN) drawing on national sources (such as the Farm Business Survey in Britain) and annual accounts for the entire agricultural industry, but at their respective levels these only consider income from the farming activity. And here is the rub. At least one third of farmers or their spouses in the EC are known to have other income yielding employment which they combine with the farm. Additionally many have investment income or rents. Any assessment of their income position as social units (as opposed to generators of agricultural output) must take all these sources of income into account, together with taxes and other outgoings. Only then can farmers be shown as a group for whom assistance to their incomes is, or is not, justified.

Only two countries estimate and publish regular assessments of the disposable incomes of socio-professional groups within the framework of their national accounts in a way which puts farmers on a similar basis to other groups in society. The results are disquieting. In both West Germany and France, farmers' households have average disposable incomes persistently above the national average and, though the gap has narrowed, the latest available figures still show farmers ahead - in West Germany DM 44,000 as opposed to DM 42,000 (1984) and in France FF 165,000 against FF 145,000 (1983). In some other countries (Ireland, Netherlands, Denmark) official surveys throw light on the composition of total household income. Without exception these show the importance of not judging farmers' household income on that from the farm alone, particularly among the smaller farms where the occupier may be in total very well off.

Yet these sources only amount to a patchwork of information and are based on disparate methodologies. Looking further afield, in the USA the average total income of operators of small farms is much greater than that of

medium sized farmers; to judge their economic welfare solely on the basis of their income from farming would totally misrepresent their overall situation.

The CAP cannot be reformed in a fundamental way without a reliable and harmonised set of data on the household income of farmers throughout the EC. This involves some searching questions to policymakers. The Treaty of Rome aims at providing a fair standard of living for the "agricultural population" - but who comprises this population? All who have a farm, including bankers and solicitors, or only those whose main income comes from the farm, or who spend most of their time there? The main policy mechanism in use - price support - fails to discriminate according to the nature of the farm operator. While there are recent moves by the Commission towards creating an aggregate income indicator for agricultural households, it will be several years before Community policymakers will have information to put alongside the estimates of the value added by the industry to guide their decisions on the prices to set for farm products. At the microeconomic level, any general shift to more selective direct income aids is constrained by the information lacuna. Nevertheless, better statistics currently under development will eventually open the door to more effective policy design.

It is in the short-term interest of some groups of farmers, and possibly some countries, to maintain the present state of ignorance over personal incomes, though a clearer knowledge is undoubtedly preferable for the development of the EC as a whole. Meanwhile, the CAP will have to be content with a situation of supporting the incomes of farmers without good evidence of social need, and with using price support which gives the greatest assistance to those farmers who least need help.

The author is senior lecturer in agricultural economics at Wye College, University of London

LETTERS

'Orthodoxy believes in a perfect way'

From Sir Owen Green.
Sir, One wonders whether the monochrome slip of orthodoxy is beginning to show beneath the brighter garment of contemporary respect which Lex has acquired and worn well over the past 50 years. I refer to comments (September 13, and earlier) on the proposed issue of BTR warrants.

This particular orthodoxy believes that the market can work in a perfect way, seeing into the more distant as well as the immediate future and placing all of that in a current context. The case history of warrants contains many examples which suggest otherwise.

Lex writes that a warrant cannot create value, but only redistribute it - I have always had the impression that the market creates and diminishes

the relevant value, not the instrument. That apart, this issue represents a partial reorganisation of our equity, as does the scrip dividend option with which it is coincident. If it is being made only to shareholders on the register at record date, and the company itself has no redistribution powers which could dilute a shareholder's interest.

The proposition that these warrants - the ultimate value of which can only relate to future events - will not make people look at BTR's prospects more carefully, is the "curious" or "odd" one; not the reverse.

The final misconception is in the view that a share price fully reflects the market's estimate of the future, and that any failure so to do is a reflection of faulty communication

with the City of London. BTR is one of the very few important listed companies not to have taken issue with the City over short-termism. We seek, by gentle persuasion, to draw the attention of our existing shareholders and other BTR aficionados to our mid- and long term future, as an extra and "stand alone" dimension in the size of their interest in our company.

If, at the same time, we can create a potential inward flow of funds to the company, we believe that such endeavours should be welcomed - even risking that the innovation of today might become the orthodoxy of tomorrow.

Owen Green,
BTR,
Silverdown House,
Vincent Square, SW1

A perverse turn to the phrase

From Mr Nicholas Carr.
I was scarcely able to contain the cry of outrage occasioned by the Government's announcement of the recent retail price index increase.

To describe the impact of the recent mortgage rate increase as perverse may conceivably be justified. But to use it to explain away an unwanted rise in the cost of living index - after a period when that very index has conveniently failed to reflect a tripling in house prices, and a corresponding sharp rise in the cost of this amenity - is, to use the Chancellor's words, itself a little "perverse".

Nicholas Carr,
CIGNA International Investment Advisors,
16 Finsbury Circus, EC2

Competitive tendering by accountants is permitted

From Mr John Beard.
Sir, Mr Nick Tarrant, editor of *The Accountant*, suggested in his letter (September 13) that "it might... run counter to the profession's ethics for a firm to 'rock the boat by reducing fees to gain clients'".

Current guidance given by the UK and Irish Institutes of Chartered Accountants provides that:

"A member is entitled to charge for his services such fees as he may consider appropriate in connection with the work that he undertakes;" and

"The fact that one member may charge a lower fee than another for undertaking the same or similar work is not

improper provided care is taken to ensure that the client is not misled: (a) as to the precise range of services that a quoted fee is intended to cover (in which connection that member should provide the client with an estimate of the work to be done); and (b) as to the likely level of future fees for any work undertaken for the client."

Evidence of work having been obtained or retained through quoting a fee that is not economic - in terms of the time needed, and quality of staff necessary to perform that work to a satisfactory professional standard - could, however, be a factor to be taken

into account in considering the member's conduct in the event of allegations of unsatisfactory work.

This Institute's ethics committee specifically endorsed the propriety of competitive tendering as long ago as 1980. It is clear from the number of enquiries received by the secretariat that the process of competitive tendering is now widespread, particularly for major audits.

John M. Beard,
Chairman, Ethics Committee,
Institute of Chartered Accountants in England and Wales,
PO Box 433,
Chartered Accountants' Hall,
Moorgate Place, EC2

More flexible professionalism

From Dr Colin Coulson-Thomas.
Sir, The grey world of the professions portrayed by Hugh Aldous (Letters, September 16) is rapidly changing. The recent British Institute of Management report, *The New Professionals*, based on an Aston Business School study of the accountancy and management professions, reveals that professional firms and associations face a number of fundamental challenges, including greater willingness among clients to question the value of professional services.

More young people are seeking the autonomy and freedom that comes from using a personal skill or competence to work on a fee basis for multiple clients. Flexible patterns of work along the lines of Rank Xerox's "networkers" are becoming more attractive to those seeking to leave big organisations to join the ranks of the "new professionals," and run their own businesses.

Companies and firms seeking to retain the allegiance of these young lions, with their enterprise and scarce talents, must offer alternative career paths and more flexible methods of working, assessment, remuneration and control.

Dr Colin Coulson-Thomas,
Aston University,
Birmingham.

Accountancy staff serve different business needs

From Mr Alan McPetrich.
Sir, Richard Waters, in his accountancy column (September 8), refers to a relative scarcity of accountants leading the UK's top 100 companies to 17 chairman and chief executives to name not a bad score for accountants developing through financial management into top management roles. I believe it would compare favourably with similar statistics for marketing men, sales and production managers, and for lawyers.

Mr Nick Tarrant, editor of *The Accountant*, seems to

imply (Letters, September 13) that the success of the big accountancy firms is achieved by keeping prices high in a monopolistic market. He ignores the fact that the fee income growth of the large accountancy firms is fastest in the non-audit service areas - for instance, in management consultancy.

These are fiercely competitive markets - as is audit. But in these markets, accountancy firms have to provide staff from a wide range of disciplines (not just accountancy) to compete head to head with

non-accounting based firms with completely different financial structures.

Despite this relative disadvantage, accountancy firms have increased their market share in the provision of non-audit advisory services.

Market research shows that this is because we are seen by the market to understand business and business needs, to help solve problems and to provide value for money.

Alan McPetrich,
Deloitte Haskins & Sells,
PO Box 207,
120 Queen Victoria Street, EC4

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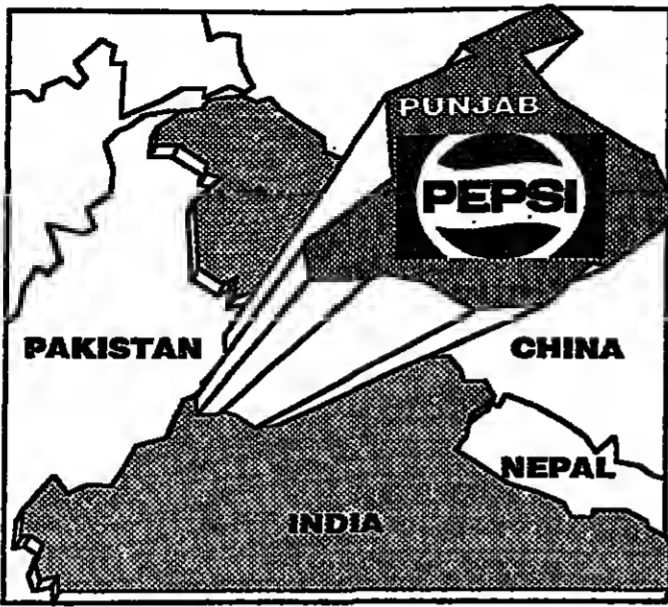
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Sweet deal gets Pepsi into India

K. K. Sharma reports on a deal between India and a US multinational

Entering the Russian and Chinese markets was challenging for Pepsi Cola...



Pepsi and its Indian partners - Punjab Agro Industries, a fast-growing corporation owned by the Punjab Government...

The announcement is part of an economic package promised to the Punjab to help combat the terrorism which the Government feels has been exacerbated by unemployment and the state's poor industrialisation.

More important, however, is the fact that the US soft drink and food multinational has agreed to several demands from the Indian Government...

Pepsi has now agreed to accept a minority 40 per cent

equity holding, has promised that soft drink sales will be only 25 per cent of the total turnover...

Most important for India, which is now facing a serious balance of payments problem, Pepsi has promised to export 50 per cent of its total turnover for 10 years instead of the usual five-year agreement.

Pepsi has now agreed to accept a minority 40 per cent

accent on exports and based on the agricultural products of Punjab at present India's main grain producer...

The Pepsi project will involve the purchase of 100,000 tonnes of fruit and vegetables for a modern processing facility to be set up in Punjab.

Its present plans are to export part of the concentrate manufactured to the Middle East. Most of the export effort, however, will be in the food processing business, mainly of fruit and potato-based products.

This will not be easy, considering the one-to-one ratio agreed by Pepsi in the Soviet Union and China.

Burmese troops tighten grip on Rangoon

By Roger Matthews in Bangkok

THE BURMESE army tightened its grip on the streets of Rangoon yesterday following Monday's onslaught against demonstrators...

Sporadic shooting was reported throughout the day in different parts of the capital with the heaviest firing coming from the university area where several thousands students had gathered on Monday.

Many people were said to be stunned by the random savagery of Monday's attacks, especially one in which troops shot a number of teenage schoolgirls at close range.

The regime also announced the formation of a new administrative Cabinet composed of military officers and set a new deadline of October 3 by when all people were ordered to return to work.

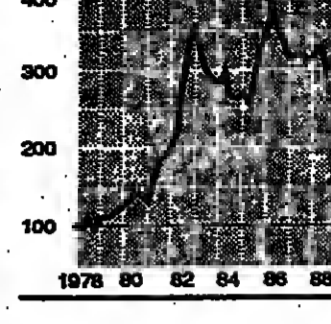
No prime minister was named, but Gen Saw Maung who headed Sunday's formal assumption of power by the military, retains his post as Minister of Defence and adds to it the Foreign Ministry portfolio.

Opposition forces, which until the weekend had been increasingly confident that they were moving towards forming an interim government to replace the 26-year regime of Gen Ne Win...

A sanguine view of interest rates

There was a distinct feeling in London yesterday that the threat of higher interest rates was receding...

Tarmac Share price relative to the FT-A All-Share Index



Clyde Petroleum

The market's benign reception of Clyde's £121m rights issue might be partly relief that having done a deal with a mining company, Clyde has not followed the Carless example...

makes it difficult to predict that 1989 will be the year things go bust in that sector, and though housebuilding margins must decline next year...

The investor is left to choose between the market's apparently unshakable conviction that higher interest rates will slam the housebuilders...

Lonrho

A more than 10 per cent jump in the Lonrho share price on the day that Mr Asher Edelman surfaced as the mystery buyer is probably excessive...

The Newport deal, though, seems astute enough. The price per barrel looks high, but production costs are low...

All the same, Clyde's shares will be slow to move ahead from here. Ultimately, the high prices in the sector represent a bid premium...

Minorco If Minorco were not so well entrenched in the Anglo American empire, it would make an obvious takeover target.

Moscow seeks naval reduction in Arctic

By Hilary Barnes in Copenhagen

THE SOVIET UNION is anxious to see progress made towards reductions in superpower naval activity in the Arctic and Arctic seas...

Mr Shevardnadze was on a 24-hour visit to Copenhagen - his first visit to a Scandinavian country - en route for the meeting of the United Nations General Assembly in New York and a meeting with Mr George Shultz, US Secretary of State.

In a speech at a dinner given by Mr Uffe Ellemann-Jensen, the Danish Foreign Minister, Mr Shevardnadze said the time had come to get down to work on measures to limit military activities in the northern seas.

Proposals for this were originally made by Mr Mikhail Gorbachev, the Soviet leader, in his Murmansk speech two years ago, but have so far elicited little response from the Scandinavian governments.

Mr Shevardnadze praised Denmark's attitude to nuclear weapons: "We value independence in consideration of this question."

A Flocking majority called on the Government not to permit visits by naval vessels which declined to declare that they did not carry nuclear weapons, a stand which was not acceptable to the US and Britain.

Mr Ellemann-Jensen urged the Soviet Union to join a European scheme for cheap railway travel for young people, opening the way for young Europeans and Soviets to meet.

"I think it is a fine vision to imagine our youngsters meeting in cafes in Kiev, Kazan and Copenhagen to discuss how they will arrange Europe when their turn comes," he said.



A well-wisher outside the Imperial Palace in Tokyo prays for Emperor Hirohito's speedy recovery. The 87-year-old monarch received three blood transfusions yesterday and was in a stable condition after vomiting blood.

Thatcher stresses independence

Continued from Page 1

pride." Centralisation would be ironic just at the time when the Soviet Union was learning the merits of dispersing power.

EC problems must be tackled "in a practical way." This was why last February's EC budget reforms, on which Britain had so insisted, were vital.

Referring to Commission plans to "protect villages and rural areas," she insisted this laudable goal should not be pursued "by the instrument of agricultural prices."

Europe must encourage free enterprise to flourish. The Treaty of Rome was intended as a Charter of Economic Liberty, but this was not always how it had been read, still less applied.

De-regulation, rather than re-regulation, was the essence of the EC's drive towards a single market, which she fully supported. Britain had itself shown a lead to its partners, in liberalising financial services, telecommunications, and airlines.

In obvious reference to the new Delors committee formally established earlier this month to examine steps towards monetary union, Mrs Thatcher said: "The key issue is not whether there should be a European Central Bank, but 'immediacy' and 'practical requirements'."

Without directly referring to the Commission plan for indirect tax harmonisation as a prerequisite for post-1992 abolition of EC internal frontiers, she said it was "plain common sense" that some frontier checks had to stay to control drugs and terrorism.

That was underlined graphically, only three weeks ago, when one brave German customs officer doing his duty on the frontier between Holland and Germany struck a major blow against the terrorists of the IRA.

She also questioned the need for more EC social legislation which might make Europe's labour market less flexible and less competitive.

Her words will be heard clearly in the Commission which is currently trying to work out a new external trade doctrine, in the light of its 1992 internal market programme.

Finally, and "most fundamentally," Europe must maintain a sure defence through Nato. Europe could work to shoulder more of its own defence burden through the Western European Union (WEU) but not as an alternative to Nato.

Ford aims to lift output

Continued from Page 1

In 1980. However, site-clearing and the temporary offices has begun on land adjoining the plant.

Mr Trotman, speaking after an awards ceremony for Ford component suppliers, refused to criticise any individual plants. He said: "We've got bottlenecks everywhere."

Hundreds of improvements were needed at the plants. Ford's European operations had a long way to go before reaching world-class standards of productivity, said Mr Trotman who has warned of further job losses among Ford's 40,000 workers in Europe.

assembly plants would be adhered to. The Government's concern "is something we have to take note of. But Ford of Europe's main aim is to run a balanced business."

Ford's plans for higher output coincide with an implicit warning from Mr Trotman that Western Europe soon could be facing a re-run of the vicious sales wars of the early 1980s.

The region's recent run of record new car sales, reaching 12.29m last year, could not be sustained, he said. When the downturn came he warned it would arrive at a time when all the European manufacturers had introduced new models and increased production, and when Europe was facing an influx of new manufacturers to attack the planned single European market.

Japanese job-seekers kidnapped

Continued from Page 1

because companies are looking for record numbers of recruits. There are 619,000 places on offer to male university graduates, but only 203,000 potential recruits, according to Recruit, Japan's leading employment agency.

Competition is more intense than in other countries because of Japan's lifetime employment system. Companies recruit virtually all their future senior managers direct from university - there are few late entrants into the corporate mainstream.

Companies also resort to unorthodox recruitment techniques because they do not compete for students in the obvious way of offering higher salaries. Companies large and small stick to industry norms. They cannot afford to break away because the pay differentials in Japanese companies are small in comparison with the West - so extra payments to graduates would upset existing staff.

Mr Maeda says that the worst offenders among overzealous recruiters are second-rank companies, especially financial groups. These companies know that, given a free choice, the best students will try to enter a first-rank bank or securities house.

Like other Japanese employers, unscrupulous companies concentrate their efforts on the top universities, including Tokyo, Kyoto and Osaka. Mr Maeda says the entrance exams to these colleges are so difficult that companies believe the work of sorting out the best students is already done.

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INSIDE
Elsevier branches out again
In choosing a publishing career over neurology, Mr Pierre Vinken, head of the Dutch publishing group Elsevier, changed the face of international scientific publishing. His strategic alliance with the diversified UK group Pearson has been seen as a master stroke that combines surgical precision and creative flair. Laura Ramon looks at the overseas expansion ambitions of this budding publishing giant. Page 28

French keep smiling sweet in hot tac battle
They all insist it is a friendly takeover battle, but bidding for Talca de Luzenac, Europa's leading producer of tac, has intensified with Borax Francals, the French subsidiary of Rio Tinto Zinc, announcing plans to raise its 18 per cent shareholding with a full bid for the group soon. Rival bidder and international competitor Oldem holds a 25 per cent stake in the tac maker, but the two companies are stressing the friendliness of the contest in order to appease a key player in the game, the French Finance Ministry. Page 26

Inco creates own gold rush
Inco, the world's largest nickel producer, may have missed the gold rush in northern Ontario, but it has been more than preoccupied with its own gold mining activities in north-western Quebec.
Inco Gold's Casa Berardi mine, officially opened last week, is expected to produce 60,000 ounces of gold in its first year of operation. But it has cost C\$76m (£63m) to get into production. Robert Gibbins looks at the difficult birth of Canada's latest gold mine. Page 48

Miquel departure upsets the calm at Belhaven
The departure of Mr Raymond Miquel (left) as chief executive of Belhaven has prompted some speculation that parts of the British brewing and restaurant group may be up for sale. The seeds of the present discord in the Belhaven camp may have been sown in last year's ambitious takeover of a UK restaurant chain.
Lisa Wood in London profiles the dedicated sportsman and workaholic who demanded the same commitment from his staff. Page 31

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Chief price changes yesterday

FRANKFURT (DEM)		Mil	1440	+ 40	
Shell	211.2	4.8	Cemeter	2840	+ 85
Dowagis	375	7.5	OC	809	+ 20
Kauff	383.5	8.5	Pfaff		
Volkswagen	252.2	3.9	Seibel		
Wolfsburg	179	2.5	SP Franco	00	- 2
Dresdner	289.5	3.5	Michals	185.2	- 4.9
NEW YORK (DOLLAR)					
Alcoa	96 3/4	+ 2 3/4	IBM		
Schlumberger	34	+ 1 1/2	Amgen	1050	+ 85
Continental	6	+ 1 1/4	Aljo Paper	928	+ 100
Pfaff			Fortuna Paper	2730	+ 80
Shell	97 1/2	+ 3 1/4	Dodge Int'l		
Intec	63 3/4	+ 1 1/2	Wolff		
Thyco	100 1/4	+ 7 1/2	Wolff		
PARIS (FRF)					
Mitsubishi	1948	+ 94	Sney	8820	- 140
Dow					
NEW YORK (YEN)					
Mitsubishi	228	+ 13			
Shell	146	+ 8			
Mackenzie (A & J)					
Wolff	175	+ 11			
Holten	437	+ 22			
Rathbone	426	+ 18			
SIC	226	+ 8			
Stand. Chart.	540	+ 15			
THORN EM	838	+ 12			
Pfaff					
Cyden Int'l	118	- 10			
Entrypac	672	- 8			
Local London	408	- 95			

KKR in \$4.6bn offer for leading US stores chain

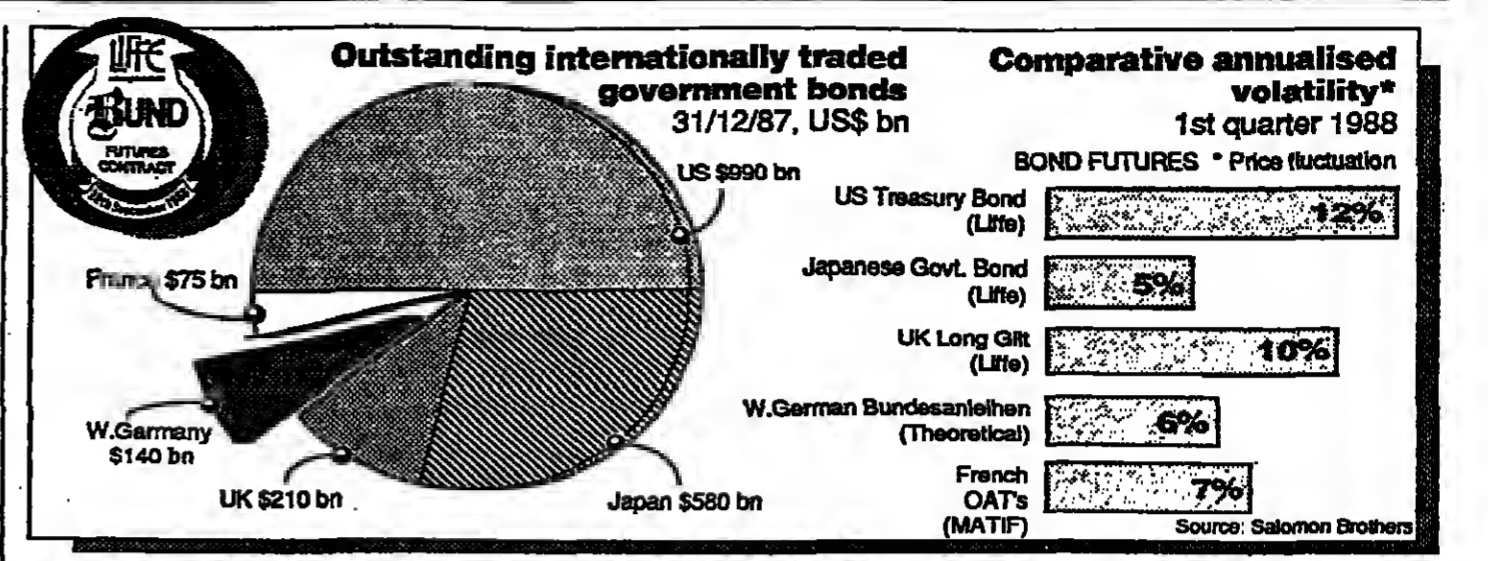
By Roderick Oram in New York
KROGER, the second largest US supermarket chain, has received a \$4.6bn offer from Kohlberg Kravis Roberts that values the group at about \$4.8bn. The offer from KKR, the leading US buyout specialist, came less than 24 hours after Kroger received a vaguely worded takeover proposal from Dart Group, a retailer controlled by the Haft family which has profited from numerous abusive stock market raids on other retailers in recent years. Kroger said its restructuring, designed to enhance shareholders' value, was prompted by a wave of takeovers in the supermarket industry and by news that the Haft had received regulatory approval to buy shares in Kroger. The Haft has profited from building stakes or launching takeovers of some nine retailers in the past four years, including major companies such as Dayton Hudson. They have never consummated a deal, profiting instead from selling the targets' stock. Moreover, they have received permission to accumulate shares in other retailers such as Woolworth without buying any stock.

Edelman behind raid on Lonrho

By David Waller in London and Anatole Katetsky in New York
MR ASHER Edelman, a New York-based corporate raider, was identified yesterday as the recent mystery buyer of shares in Lonrho, the UK conglomerate led by Mr Tiny Rowland. According to Lonrho, Mr Edelman has accumulated at least 3.75 per cent of the company, and is still buying. The disclosure drove the Lonrho share price up 28p to reach 297p in after-hours trading, at which level the company is capitalised at in excess of £1.5bn. The market was convinced that Mr Edelman's true holding was in excess of the 17m shares identified by Lonrho and nearer 22m, or just under five per cent. The average buying price was thought to be 250p a share. Mr Edelman declined to answer questions yesterday. He has played a key role in pressuring several US companies into leveraged buyouts, while knight mergers and other financial restructurings. Mr Edelman and the investors who have backed him have usually, though not invariably, reaped substantial profits in the process. However, his record in consummating deals or making good on threats of takeover is patchy. His most recent deal, a \$2.8bn (£1.6bn) bid for Centel, a telephone and power company, announced in June was a failure. The company's management won a proxy fight and was able to buy back the raider's stake, yielding Mr Edelman no profit. Lonrho first noticed what it termed unusually high turnover in its shares at the beginning of August. Since then, the shares have risen from about 230p and outperformed the market by 20 per cent, buoyed by continuous buying handled by two London firms of stockbrokers for a Swiss bank, named yesterday as the Geneva-based Henssch & Cie. Mr Paul Spicer, a Lonrho director, said yesterday the company had had the share bought to one purchaser and had sought to flush out his identity under Section 212 of the Companies Act. Lonrho was told of Mr Edelman's interest only yesterday afternoon. Mr Edelman is under no obligation to disclose a holding to the public until it goes beyond 5 per cent. Lonrho has been a perennial subject of bid speculation. Its interests include the VAG motor distributor in the UK, the Princess International hotel chain and the Observer newspaper in the UK and international mining. Analysts believe the company could have a break-up value of 500p a share, although a hostile takeover could prove difficult given Mr Rowland's 16 per cent command among Lonrho's small shareholders.

Donnay battle ends in victory for Tapie

By William Dawkins in Brussels
THE month-long legal and political battle for control of Donnay, the bankrupt Belgian producer of world famous tennis rackets, yesterday ended with a victory for Mr Bernard Tapie, the French entrepreneur. The receivers of the Convin-based business, best known for its contracts with Swedish tennis star Bjorn Borg, yesterday gave the go-ahead for acceptance of an offer from a consortium led by Mr Tapie worth a minimum of FRF400m (£66m), increased from the FRF200m the Frenchman was offering when Donnay collapsed a month ago. The package is made up of a FRF200m basic purchase price, plus a one per cent royalty on sales to paid over the next four years, subject to a guaranteed minimum of FRF50m. Mr Tapie's bid has the support of the Walloon Regional Government, which will take 25 per cent of Donnay and Belgian financier Mr Albert Frere, who will hold 30 per cent. The remaining 51 per cent will be held by Groupe Bernard Tapie. Among other conditions, Mr Tapie has undertaken to maintain 200 of the sports company's 350 jobs and to continue trading under the Donnay name for four years. The regional government gave its blessing to Mr Tapie's first offer earlier this month, but Donnay's receivers rejected the rescue bid, only to accept a lower offer worth FRF150m from a group led by Mr Jean-Jacques Frey, another French businessman. But a commercial court ordered the receivers to look for a higher offer from among more than six rival groups interested in Donnay. The other main contender was a Swiss-backed consortium led by City 7, a communications and marketing group, rejected by the receivers yesterday on the grounds that it had "an insufficient financial structure" according to the Walloon Regional Government. Yesterday's deal also allows Mr Patrick De Puydt, once part of the Frey consortium, to buy the regional government's stake after three years. Mr Bernard Anselm, economic minister for the regional government, yesterday greeted the receivers' decision with professed satisfaction. He added: "This proposal has been retained because, apart from the number of jobs it provides, it responds best to the needs of the region: the maintenance of sports goods production at Convin, as well as the survival of the Donnay name and research and development into new materials in the sector."



Liffe hijacks the Bund-wagon

THE MONTHS of preparation are almost over. A week tomorrow, the London International Financial Futures Exchange (Liffe) will launch its long-awaited futures contract on West German government bonds, known as Bunds. While Liffe's officials are keeping their fingers crossed for a successful start, some of those behind the nascent Deutsche Terminal Boerse (DTB), Germany's planned new financial futures and options exchange, are treating the new contract as though it threatens Germany's very existence as a financial centre. Such hyperbole probably does neither side any good. But the fact that the competition between the two exchanges has reached such proportions well over a year before the DTB even opens its doors says much about the current tensions between competing European financial centres and the need to jump on financial bandwagons in time.

underlying cash market, and all one can expect is failure, they argue. Hence the attention drawn earlier this year by Mr Rolf Breuer, a board member of Deutsche Bank and a key force behind the DTB, to Liffe's Japanese government bond futures contract, which it had launched with only minimal success, he claimed. products. Bund futures have now been moved up the agenda. Greater emphasis has also been put on presenting the DTB as a going concern. Its backers are already talking about the measures banks will have to take to prepare for trading on the new exchange, although it is not due to open until the end of next year. Haig Simonian examines the growing friction between London and promoters of Frankfurt's planned financial futures exchange

No one doubts the importance of the Bund bandwagon. German government securities are one of the world's biggest debt markets, and one which has grown in importance over the years thanks to the strength of the Deutsche mark and the rising share of DM-denominated paper in international investors' portfolios. Yet, despite its importance, the market still lacks a hedging instrument, unlike US and Japanese Treasury bonds, UK gilts or even French government securities. All that will change with Liffe's new contract. Exchange officials are wary of giving forecasts, but dealers are hoping for a minimum volume of 2,000 contracts a day. "Anything over 2,500 a day will be a success," says one. Some are even talking more optimistically about 5,000. But there is more than Liffe's self-esteem riding on the new venture. If it is a flop, there will be no lack of German pundits claiming they knew from the start it never had any chance of success. Split a futures product from its

changes to Germany's stock exchange law still have to pass through the federal parliament. At an options conference in Frankfurt earlier this month, Mr Breuer predicted members would have to invest some DM600m (£32m) - roughly as much as it will cost to get the DTB itself off the ground - in their own new trading facilities. A firm timetable has also been drawn up. Hardware to trade on the computer-based market will have to be ordered by next January, while members' back offices should be installed by July 1989, paving the way to a formal start in December 1989. The determination to strengthen the DTB's defences against this month's onslaught from Liffe is impressive - if not slightly breathtaking considering that political action is still required. All manner of political mischief-making could still impede the legislative timetable, despite the government's commitment to pass the necessary changes in time. However, the DTB's second task - raising the competitive temperature with Liffe and sometimes emphasising the nationalistic side - may be playing with fire. Stressing competition with London and the long-run threat to Frankfurt has some advan-

Clyde pays \$234m for Dutch assets

By Ray Bashford in London
CLYDE Petroleum, the independent UK oil company, is spending \$234m to buy the oil and gas interests in the Netherlands of Newmont Mining, the debt-laden US group. Clyde will fund the deal through a three-fourths issue. The acquisition is in line with Clyde's strategy of expanding its international acreage. It will mean an increase of about 46 per cent in its proven reserves and 75 per cent in its proven producing reserves. The Newmont acreage consists mainly of gas fields and Clyde said the deal would improve the company's balance between oil and gas. It would also boost production to more than 20,000 b/d of oil and oil equivalent for an "extended period into the 1990s", compared with the average of 13,225 b/d achieved during the first half of the current year. For Newmont, the sale is a continuation of its policy of selling off non-core assets to reduce the debt it built up last year in fighting off a bid led by Mr T. Boone Pickens, the corporate raider. Clyde's rights issue will raise \$121.1m after expenses. The shares are being issued at 100p, compared with yesterday's closing price of 118p, down 10p. The deal involves working interests in 12 offshore licences and a wide range of prospective exploration acreages. Clyde yesterday also reported pre-tax profits of \$2.7m for the six months to June 30, against \$3.1m for the corresponding period last year. The directors said that the results were adversely affected by weak oil prices and a strong pound, which combined to offset a 16 per cent increase in daily production. Bold bid for growth, Page 30. Lex, Page 22

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INTERNATIONAL COMPANIES AND FINANCE

Interco considers asset sale in takeover defence

By Roderick Oram in New York

INTERCO, THE largest US furniture and footwear maker, hopes to thwart a hostile takeover by paying its shareholders large special dividends funded by heavy borrowing and the sale of several key businesses.

In a change of policy, it said it was considering selling Ethan Allen, an up-market furniture operation which analysts believe would command a premium price. The value is hard to estimate, however, as the company does not publish separate figures for it.

Interco said earlier it would retain as its core businesses furniture, which earned operating profits of \$149.1m on revenues of \$1.1bn last year, and footwear.

Putting Ethan Allen, a key

part of its furniture operations, on the block is a tactic apparently aimed at the Rales brothers, Washington DC investors who have begun a \$70 a share tender offer valuing interco at \$2.5bn.

Under certain conditions they would increase the offer to \$72 a share.

In a regulatory filing, the Rales, who have an 8.7 per cent stake in interco, said they would sell its clothing, retailing and footwear businesses and retain only its furniture operations. They control Danaher, an automotive components maker, and recently acquired Yield House, a furniture maker.

Interco yesterday rejected the Rales' offer, saying its own

restructuring and recapitalisation plans would give shareholders better value.

As a first step it will pay out \$14 cash and \$11 in junk bonds for each common share. It then plans further unspecified payments of cash and securities or share buybacks over the next 18 months as assets are sold.

Mr Harvey Saligman, chairman, said: "We think the programme should have a fully distributed value to shareholders of at least \$76 a share."

To fund the distribution, the company will borrow \$2.03bn from a group of banks. As part of its agreement with its lenders, it will raise at least \$1.15bn after-tax from the sale of its apparel manufacturing group and other assets.

Group bids \$1.3bn for Lafarge Coppée unit

By Our New York Staff

LAFARGE, a leading US building materials group majority owned by Lafarge Coppée of France, has received a \$30 per share takeover offer from a group of investors, valuing the company at about \$1.3bn.

The approach was made yesterday by Mr Larry Orbe, a lawyer with the New York law firm of Adler Hindy Turner & Glasser. He declined to identify the group but said several members had a "high degree of operating experience" in the cement industry. Together they hold less than 5 per cent of Lafarge stock, which rose \$14 to \$194 after the terse announcement.

Lafarge rapidly rejected the offer, saying it had no interest in being acquired.

Earlier this month the investor group, which has yet to receive financial backing for the bid although it was highly confident it could get it, offered to buy Lafarge Coppée's 58 per cent holding for the same price. The French company turned it down.

Mr Orbe said the group had had only "very skimpy" contact with the French parent before its offer was rejected. The group, believing the US company was worth far more than its current share price, hoped to invest its management in a leveraged buyout.

The building materials sector has attracted considerable Wall Street interest this year because of a number of bids. Offers have included those for Koppers by Beazer of the UK, for Moore McCormack Resources by Southdown of the US, for CalNet by Brierley Investments of New Zealand and for the 48 per cent minority of CertainTeed not already owned by Saint-Gobain of France.

Lafarge, based in the Washington suburb of Reston, is one of the largest cement producers in North America with 14.5m tonnes of annual capacity, and is also a leading supplier of concrete and aggregates.

It was formed in 1983 as a holding company for the French parent's main North American assets, including Canada Cement Lafarge and General Portland of the US.

Minorco divestments boost income

By Our Johannesburg and Financial Staff

MINORCO, the overseas arm of South Africa's Anglo American mining house, yesterday reported a surge in profits for the year to June, on the back of divestments which it disclosed had amassed a cash hoard of nearly \$900m.

This came amid intense speculation in London and Johannesburg that the Luxembourg incorporated Minorco might be planning a bid for Consolidated Gold Fields, the UK resources group in which it already owns just under 30 per cent.

Minorco is believed to be attracted by Gold Fields' North American and Australian mining interests. In yesterday's results - which showed attributable profits of \$774.7m against just \$122m - it

acknowledged an "objective of becoming a world leader in natural resources."

Johannesburg stockbrokers believe Gold Fields will soon announce the sale of its remaining interest in Gold Fields of South Africa (GfSA), its local associate. The British reduce its direct interest in South African gold mines with the sale of shares in Driefontein Consolidated.

Gold Fields executives fear, however, that a sale of GfSA could be followed by a bid for control of their company by Minorco.

GfSA is 20 per cent owned by Gold Fields and 10 per cent by Rembrandt, Dr Anton Rupert's tobacco-based multi-

national. The two stakes are held through a joint vehicle company, and Rembrandt has the right to buy Gold Fields' stake should the UK group decide to sell.

Rembrandt acquired the interest in July last year in a transaction designed to protect GfSA, which itself then was under threat from a possible bid by Anglo American. In Johannesburg it is now believed Rembrandt's next deal could be the acquisition of a greater interest in GfSA.

This would follow the current move to have off Rembrandt's foreign interests. Shares in Rembrandt and its other group companies were suspended yesterday ahead of the publication on Friday of

the prospectus for Compagnie Financière Richemont (CFR), the new Swiss holding company for the non-South African investments.

According to Mr Joshua Malherbe, of Rand Merchant Bank (RMB), the principal local bank handling Rembrandt's restructuring, the suspension at the company's request was unconnected with rumours that Rembrandt might be planning a bid for control of GfSA.

Richemont, which is to have a Luxembourg listing, will have as its main assets a one-third stake in Rothmans International, the British tobacco group, and 20 per cent of TransAtlantic Insurance Holdings, which is a key shareholder in Sun Life of the UK.

Oslo acts on troubled bank

By Karen Fosell in Oslo

SUNNMOERSBANKEN, the troubled Norwegian commercial bank, was yesterday effectively placed under the administration of the Banking, Securities, Insurance and Exchange Commission until its fate can be determined.

On Monday, Norway's central bank and the Guarantee Fund of the Commercial Banks intervened as lenders of last resort to the bank, which is expected to become insolvent this year. Despite preparations underway by the commission to replace Sunnmoersbanken's board and executive staff, the latter continued yesterday to

seek a capital injection to secure the bank's revival.

The commission was then forced to issue a terse notice which stated that proposals are to be made tomorrow to Sunnmoersbanken's supervisory board which could include:

- Write-offs of the bank's share capital of Nkr210m (\$30.4m).
- Reaffirmation that a new board would be appointed comprising representatives from the central bank, the Guarantee Fund and members of Norway's banking community and to be headed by an independent person who has no con-

nections with the bank.

- Recommendations by the supervisory board for members of the new board to be approved by the commission.
- Any decisions taken by the new board to be approved by the commission.
- The new board's main task to be to determine how the bank's activities would be wound down.
- In the interim period, until the new board is appointed, the bank to continue operations with the guarantees from the central bank and the Guarantee Fund of the Commercial Banks as lenders of last resort.

Imperial Oil to shed Canadian mining offshoot

By David Owen in Toronto

IMPERIAL OIL, Exxon's Canadian subsidiary, is to sell Esso Minerals Canada, its Vancouver-based mining unit.

The move is intended to allow Imperial to increase its focus on its energy operations. The company has made three recent oil and gas-related acquisitions. The main asset held by Esso Minerals is a 35 per cent interest in Quebec's Selvale zinc and copper mine.

Schlumberger cuts capital base with share buyback

By James Buchan in New York

SCHLUMBERGER, the oilfield services group that was once one of the fastest-growing companies in the US, has announced it is to reduce sharply its capital base in response to the continued recession in the US oil and gas business.

In a clear suggestion that the company sees no immediate hope of an industry recovery, Schlumberger will spend almost all of the cash hoard it built up in the boom years of

the 1970s and early 1980s by buying back shares.

The New York company, which is the world's largest provider of oilfield services, said it was offering to buy in 30m of its shares, or 11 per cent of its outstanding stock, at a cost which could exceed \$1bn.

Under the terms of the Dutch auction proposal, the company will invite holders to tender stock at prices ranging from \$32.50 to \$37 a share.

Pillsbury edges ahead to \$57m

By Our Financial Staff

PILLSBURY, the US group which owns the Burger King fast-food chain, yesterday reported a slight rise in first-quarter operating net profits from \$58.2m or 65 cents a share to \$57.4m or 67 cents.

The latest quarter, which ended on August 31, excludes a gain of \$14m or 16 cents a share from a change in accounting for income taxes.

Sales edged up from \$1.45bn to \$1.48bn, but Pillsbury, which is spending heavily to reverse negative sales trends in its restaurant operations, said it

expected sales to improve over the balance of the year.

The group's restaurants reported a drop in operating profit to \$8.7m in the latest quarter, from \$7.5m in the same period a year ago. Sales declined 7 per cent to \$655m.

During the quarter, a reinvestment programme was initiated to improve service and upgrade restaurants. This accounted for about 40 per cent of the profit decline, Pillsbury said.

The drop in restaurant sales reflected the company's decision

last year to sell several marginal restaurant chains, including Godfather's Pizza - sold this week in a management buyout - and a number of underperforming full service units.

At Burger King, systemwide comparable restaurant sales declined almost 3 per cent. Comparable sales at Steak 'n' Ale rose 3 per cent, the first increase in four years.

Bennigan's comparable sales declined 4 per cent for the quarter, but are improving in response to improved service.

Abitibi to lift price of newsprint

By Robert Gibbons in Montreal

ABITIBI-PRICE, Canada's largest newsprint producer, has warned customers that it plans to raise newsprint prices by almost 7 per cent on January 1 1989.

This would bring the posted price for 30-pound basis weight standard newsprint to US\$695 a tonne, up from the \$650 set on July 1 this year. The new prices apply to the north-eastern US market.

This will be the third increase since the beginning of the year. The industry expects Abitibi's lead will be followed by most North American producers.

Krazer, one of Canada's leading newsprint producers, has reached agreement with papermakers at its Corner Brook mill in Newfoundland. Early ratification is expected. Doman Industries, the Vancouver-based lumber group, has started talking to potential bidders. But management says any takeover proposal must treat the public stockholders in the same way as the family-held controlling group.

Consolidated-Bathurst, the big pulp and paper and packaging group 40 per cent owned by Power Corporation of Canada, will take a one-third interest in a bleached chemi-thermo-mechanical pulp mill in Argentina.

Polaroid rejects improved Shamrock Holdings offer

By Our Financial Staff

POLAROID, the US instant photography group, has rejected a sweetened \$42 a share bid by Mr Roy Disney's Shamrock Holdings and says it expects to continue previous negotiations with unidentified third parties on a sale of a minority, non-controlling stake in the company.

In a filing with the US Securities and Exchange Commission, Polaroid said that before rejecting Shamrock's offer it held "preliminary negotiations" with third parties regarding issuance of Polaroid preferred stock or other equity securities representing a minority interest in the company.

Polaroid said its previous negotiations also included financing for a possible self-tender offer, recapitalisation, or changes in current capitalisation and dividend policy.

"The previously commenced negotiations are expected to continue and discussions with other parties may commence."

None of the transactions and proposals currently under discussion with third parties would include a merger or other change of control or cause the company to cease to be an independent corporation.

Polaroid told the SEC there could be no assurance it would authorise any alternative to the Shamrock bid.

Management buyout at SII agreed

By Louise Kehoe in San Francisco

SYSTEM INTEGRATORS, the California computerised publishing systems company, said yesterday it had agreed to be acquired in a management buyout headed by Mr Alden Edwards, president, for about \$115m.

Mr James Lennane, chairman of Systems Integrators, agreed to sell his 43 per cent holding in the company for about \$9 per share, or \$46m. Other shareholders will receive \$10 per share.

Mr Lennane had earlier offered up to \$8 per share to acquire all of the company's stock.

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Price ¥1,300 Per Share

We acted as a manager of the public offering.

1,400,000 Shares





B-R 31 Ice Cream Co., Ltd.
a joint venture between
Baskin-Robbins Ice Cream Co.
and
Fujiya Co., Ltd.

Price ¥3,610 Per Share

We acted as a manager of the IPO of B-R 31 Ice Cream Co., Ltd.

5,780,000 Shares




Nippon Avionics Co., Ltd.
a joint venture between

Hughes Aircraft Company
and
NEC Corporation

Price ¥1,760 Per Share

We acted as a manager of the IPO of Nippon Avionics Co., Ltd.

1,000,000 Ordinary Shares



The Morgan Crucible Company plc

We acted as financial advisor in the vendor placing.

We are pleased to announce that we acted as financial advisor to and sponsored Tokyo Stock Exchange listings for

Ameritech

Abbott Laboratories

K mart Corporation

We are pleased to announce that we have placed Japan-sourced private financings totaling more than \$1 billion (January - June 1988) for clients based in

North America

Europe

Australia

Union Bank
a subsidiary of
Standard Chartered PLC
has agreed to be acquired by
California First Bank
a 77%-owned subsidiary of
The Bank of Tokyo, Ltd.

We initiated this transaction and acted as financial advisor to Standard Chartered PLC.

The Firestone Tire & Rubber Co.
has been acquired by
Bridgestone Corporation

We acted as financial advisor to The Firestone Tire & Rubber Co.

WPP Group plc
through its wholly owned affiliate
Thompson Real Estate Japan, Inc.
has sold its
Tokyo Headquarters Building
a 120,000-square-foot office building located in Tokyo, Japan
to
Nippon Life Insurance Company

We acted as advisor to WPP Group plc.

Goldman Sachs helps companies around the world access the substantial capital resources available in Japan.

For example, we help clients like those listed above find Japanese investors for financings, including IPOs of Japan-based subsidiaries and private placements of debt and equity. We also help identify corporate investors for acquisitions and appropriate buyers for real estate properties.

As one of the leading global investment banks, Goldman Sachs was among the first to establish operations in Japan and to be selected as a member of the Tokyo Stock

Exchange. We combine our full range of services with Japanese market expertise to assist international companies in accessing Japanese capital.



CLWYD



The success of the County of Clwyd, in rebuilding its economic base, is fast becoming legendary. An amazing transformation has taken place during the 1980's, with Clwyd clearly emerging as one of the prime U.K. locations for company investment and expansion.

In the last six years new companies have located in Clwyd from all over the U.K. and overseas. Many have undertaken further expansion projects and are continuing to prosper in their new location.

To find out more about Clwyd and the considerable benefits it can offer your company as a new location, clip the coupon or contact the Clwyd Industry Team, Clwyd County Council, Shire Hall, Mold, Clwyd CH7 6NB. Tel: 0352-2121. Fax: 0352-58240.

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CLWYD A BETTER BUSINESS DECISION
 THE COUNTRY OF WALES

INTERNATIONAL COMPANIES AND FINANCE

Elsevier chairman shows his surgical skills

Laura Raun on the neurosurgeon turned publisher who forged a deal with Pearson

When Mr Pierre Vincken was forced to choose between neurosurgery and publishing he chose the latter. Now he is chairman of Elsevier, the big Dutch publisher, and runs the company with an uncanny combination of surgical precision and creative flair.

A master stroke was seen last week when he forged a strategic alliance with Pearson, the diversified UK group that owns the Financial Times. Pearson's financial publications complement Elsevier's scientific, trade and consumer ones while heeding the Dutch company's heavy reliance on the scientific journals.

Elsevier is the world's leading publisher of scientific journals and a highly profitable, international and aggressive group. It is headed by a brilliant chairman who intends to see his company survive - in one form or another - as one of the 10 media giants of the future.

Mr Vincken has long considered international mergers as the only way to ensure that survival and he clearly hopes that last week's share swap will eventually lead to a marriage with Pearson.

Under the deal Elsevier took an 8.7 per cent stake in the enlarged share capital of Pearson, while the UK group took a 15.4 per cent stake in Elsevier's enlarged capital.

Mr Vincken said: "The strategic logic is so compelling it has been there for years."

Then why didn't the couple get engaged sooner? He replied: "Pearson slowly got acquainted - more and more

with Elsevier's strategy. We have been in whole-hearted talks for nearly five years."

As early as 1984 Mr Vincken and Mr Frank Barlow, chief executive of the Financial Times, began discussing several forms of possible co-operation between the two. One concrete idea was the "Greek temple" of financial newspapers in which the FT would sit atop "pillars" of national publications in various countries.

Talks of jointly buying financial dailies in several European countries ended when the FT moved alone in France and Spain. Other ideas included collaboration in medical and professional publications.

At one point Pearson mooted the idea of simply taking over Elsevier but Mr Vincken shied away because he wanted to preserve Elsevier's identity as much as possible.

The spark that finally lit up their hearts was Mr Rupert Murdoch's purchase of Triangle Publications, prompting speculation that he might acquire it by selling his 20 per cent stake in Pearson. Mr Vincken was in the mood to buy the shares if both they and suitable financing were available but first he sought Pearson's blessing.

Lord Blakenham, chairman and chief executive of Pearson, and Mr Vincken agreed that a share swap would be attractive regardless of Mr Murdoch. Buying a picturesque boat ride on the Thames river last month Mr Vincken realised that he finally was "a member of the family."

Pearson is nearly twice as big as Elsevier, which has sales of £1.47bn (1988m), but both have reason to link arms. Pearson gains a new partner in efforts to build a portfolio of financial newspapers and to collaborate in scientific and US trade journals.

Elsevier sees great promise in Pearson's crown jewels of publishing - the FT and 50 per cent of the Economist.

About 52 per cent of sales are generated in the Netherlands and 20 per cent in the US. The rest is spread around the world. Earnings growth has been explosive, averaging 20 per cent a year for more than two decades. In 1987 profits amounted to £153m.

Takeovers naturally fuelled growth but astute management has also played a key role. By widening margins, profitability - net income as a percentage of sales - nearly tripled to 11 per cent in 1987 from 4 per cent in 1983.

Mr Vincken, who is 60, joined Elsevier in 1971 when Excerpta Medica, the medical abstracting service he co-founded, was acquired by Elsevier. He chose to give up neurological surgery in favour of publishing because two jobs were simply too much.

In 1979 he took over as chairman. Elsevier and soon set about streamlining the bloated management, removing a layer of staff functions and speeding up communications.

Since then, Mr Vincken has not been afraid to wield the knife when necessary, slicing out unhealthy parts when they seem unlikely to mend. Consumer book publishing was ended in 1986, for example.

For the future, Elsevier expects to continue to produce 20 per cent profit growth in spite of economic austerity that is hitting governments and educational institutions.

Mr Vincken has his instruments lined up for the next operation.

Takeovers have fuelled growth but astute management has also played a key role

Mr Vincken disputes the assessment in the City of London that the deal is purely a defensive move aimed at thwarting any takeover by Mr Murdoch. He said: "It is a strategic hedge of our most important profit sources and market positions."

The engagement to Pearson comes as no surprise. Mr Vincken, who has been chairman of Elsevier since 1979, has made no secret of his desire to join forces with an English-language publisher. English is the *lingua franca* of science, business and broadcasting.

Pearson was always first choice but when years of frequent contact bore no fruit he turned his attention elsewhere. A merger with Reed International was nearly consummated in February but "one of the partners didn't show up at

the altar" and it wasn't Elsevier.

Talks were also held with United Newspapers and East Midland Allied Publishing. Times Mirror of the US was contacted.

Elsevier, which is based in Amsterdam, was founded in 1800. Since World War Two it has grown primarily through acquisitions, notably of NDU, the Dutch newspaper publisher, in 1979. Takeovers in the US have accelerated, especially in trade journals.

Its acquisitive nature catapulted Elsevier into the limelight last year when it launched a hostile takeover bid for Kluwer, a smaller Dutch rival.

Unfriendly acquisitions are virtually unknown in the Netherlands because of strong anti-takeover defences. Mr Vincken finally ended up in the arms of Wolters Samsom.

Nevertheless Elsevier ended up with a valuable 33 per cent stake in Wolters Kluwer, which specialises in legal, professional and educational publications and has chalked up an impressive profit record as well.

Elsevier's scientific and trade publications account for about 60 per cent of turnover while newspapers, magazines and printing makes up the remaining 40 per cent. Its flagship publications in the Netherlands are the NRC Handelsblad, a quality daily, and Elsevier magazine, which has been plagued by editorial problems.

Two friendly rivals bidding for control of Talcs de Luzenac

By Paul Betts in Paris

TALCS de Luzenac, Europe's leading producer of talc, has found itself the object of rival takeover bids from two international groups, both of which are already significant shareholders of the company. However, the French company and the two bidders all insist that the competition is entirely friendly.

The two bidders are Borax Francaise, the French subsidiary of Rio Tinto Zinc (RTZ), and Cidem, a holding company grouping Kuwaiti financial interests with the French state Bureau de Recherches Geologiques et Minieres (BRGM). All parties are stressing the friendliness of the contest in order to appease a key player in the game, the French finance ministry.

In addition, the two bidding companies have friendly relations in other parts of the world and see no reason to provoke an unnecessary upheaval in France over the small, but industrially significant, talc producer.

The contest took a new twist this week with Borax Francaise announcing plans to make a full bid for Talcs de Luzenac, in which it already holds an 18 per cent stake.

Details of its bid have not been disclosed because the offer must first be cleared by the French Treasury and the bourse regulatory authorities. However, the offer is expected to involve a price of about FF1,200 a share for all outstanding shares in the French company, valuing it at around FF750m (115m).

RTZ decided to enter the contest this week in response to an earlier bid from Cidem, which already controls 25 per cent of Talcs de Luzenac. Cidem offered FF1,300 a share but only for a further 26 per cent stake in the company to give it majority control. RTZ, advised by Paris, has opted for a lower share price but has offered to buy all outstanding shares in the company whose management, which owns an 11 per cent stake, has yet to examine the two bids.

Although Talcs de Luzenac is a relatively small company with annual sales of FF450m and net profits of about FF35m, RTZ regards it as strategic for its plans to develop its minerals business.

An RTZ executive said yesterday: "It is a company in the white minerals fillers industry. It is well managed. It has

sound technology and it is in Europe. It is a field of business we have targeted as an area we feel holds some promise for the future."

RTZ, through its French subsidiary, established links with Talcs de Luzenac last year when it acquired a 10 per cent stake in the French company with the approval of both the management and Cidem, the largest shareholder. RTZ and the French company subsequently agreed to strengthen their ties by increasing Borax Francaise's stake in the company.

Indeed, RTZ this year acquired Shestey Talc in Canada with a view to developing Talcs de Luzenac's operations. The idea was for the French company to take over the management and ownership of the Canadian talc concern. In exchange, RTZ's French subsidiary would have seen its stake in Talcs de Luzenac rise to 25 per cent.

In the meantime, Cidem decided to strengthen its control of the French talc producer with its bid to increase its 25 per cent stake in the company to 51 per cent, prompting RTZ to put in its own bid.

Sanofi lifts interim earnings

By Paul Betts in Paris

SANOFI, the French pharmaceutical group controlled by the Elf-Aquitaine oil group, has reported a significant increase in its first-half consolidated net profits to FF534m (84m) from FF298m in the first six months of last year.

However, the sharp increase reflected a special one-time gain of FF211m from the sale of an office building in Paris. The company said that, excluding the special gain, consolidated net income would have increased by 25 per cent over the first half of last year.

Consolidated sales in the first half rose by 12.3 per cent to FF7,2bn compared with FF6.4bn. The pharmaceutical and health care sector saw sales rise by 8.6 per cent to FF3.9bn while the bio-industry division had a 16.8 per cent increase in sales to FF2.7bn. Sales of the perfume and cosmetics businesses rose nearly 19 per cent to FF511m.

The company said sales in the second half continued to be in line with the first half.

Head of Postipankki resigns

By Olli Virtanen in Helsinki

POSTIPANKKI, Finland's post office bank, has accepted the resignation of Mr Aapo Santala, managing director and chief operating officer, following his speculative equity investments which resulted in a paper loss for the bank of about FM100m (825m).

Mr Santala, during his eight months as managing director, built the bank's equity portfolio up from FM500m to FM2bn. Postipankki aimed to amass a substantial portfolio to match its new status as a commercial bank, which it received at the beginning of this year.

The immediate reason for Mr

Santala's departure was the bank's investment in Leipurien Tukki (LT), the wholesale supplier of farming products to Finnish farmers. Postipankki kept buying LT shares on the Helsinki Stock Exchange (HSE) for the best part of this summer, boosting its share price.

Postipankki's total investment in LT amounted to FM500m with the bank's holding reaching 83 per cent. It was understood that the bank attempted to make a takeover. As the attempt turned futile, share prices nosedived and the value of Postipankki's shares

in LT fell about FM100m.

To avoid realising the loss, Postipankki and other major shareholders in LT transferred their holdings to a newly-formed company, Orbit, which plans to apply for a listing on the HSE.

Mr Seppo Lindblom, chairman and chief executive of Postipankki, yesterday said that the bank had not suffered any losses since no shares had been sold.

Mr Santala's controversial activities on Finland's capital markets clashed with the traditions of the state-controlled bank.

Agie raises sales by 45%

By William Dullforce in Geneva

AGIE, the Swiss machine tool company which experienced a turbulent year in 1987, yesterday reported improved sales and earnings for the first six months of 1988. Consolidated turnover climbed by 45.6 per cent to SF158m (100m) while gross earnings rose by 28 per cent to SF77m.

Agie, the world leader in electrical discharge machining equipment, said it would achieve higher sales this year than its previous best of SF100m in 1986.

However, cash flow and net earnings, affected by investment needs and the expansion into new activities, would not reach the targets for which the group was aiming.

All these securities having been sold, this announcement appears as a matter of record only.

PARTECIPAZIONI

Partecipazioni Finanziarie e Industriali S.p.A.

Placing of 3,250,000 Ordinary Shares

Arranged by

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for and with the assistance of



Placing Agents

Schroder Securities Limited

Carnegie International Limited

August, 1988

Standard Chartered

Standard Chartered PLC
 (Incorporated with limited liability in England)

£300,000,000
 Undated Primary Capital Floating Rate Notes
 of which £150,000,000
 comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (91 days) from 20th September to 20th December, 1988, the Notes will carry an Interest Rate of 12 1/4 per cent. per annum.

The interest payment date will be 20th December, 1988. Coupon No. 14 will therefore be payable on 20th December, 1988 at £1,548.19 per coupon from Notes of £250,000 nominal and £154.82 per coupon from Notes of £5,000 nominal.

J. Henry Schroder Wagg & Co. Limited
 Agent Bank

Notice to the Warrant Holders of



Q. P. Corporation

US\$70,000,000 2 1/4%
 Guaranteed Bonds 1991 with Warrants
 to subscribe for shares of Common Stock
 of Q. P. Corporation

You are hereby notified that the current Exercise Price of the Warrants has been adjusted from \$1,143.80 to \$1,142.10 effective from 17th September, 1988 (Japan time) as a result of the issue of 8 million shares by way of a public offering in Japan on 17th September, 1988 at an offering price of \$1,203 per share which was less than the market price current as of 29th August, 1988 when such offering price was fixed.

21st September, 1988
 Q. P. Corporation,
 4-13, Shibuya 1-chome,
 Shibuya-ku, Tokyo.

U.S. \$250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996
CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.375% and that the interest payable on the relevant Interest Payment Date, December 21, 1988, against Coupon No. 17 in respect of US\$50,000 nominal of the Notes will be US\$1,058.51 and in respect of US\$10,000 nominal of the Notes will be US\$211.70.

September 21, 1988, London
 By Citibank, N.A. (CSSI Dept.), Agent Bank. **CITIBANK**

COMMERZBANK OVERSEAS FINANCE N.V.
 Warrants to subscribe
 12 1/4% U.S. \$ 150,000,000 Notes due 1991

The warrants can be exercised until November 21, 1988. After that day they will become void.

Netherlands Antilles, September 1988
 Commerzbank Overseas Finance N.V.

US\$250,000,000
ML TRUST XVI
 Collateralized Mortgage Obligations
 Floating Rate Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 8.375% for the sixth Floating Interest Period of 20th September 1988 through to 19th December 1988. Interest accrued for this Floating Interest Period is expected to amount to US\$14.22 per US\$1,000 Bond.

PRINCIPAL PAYING AGENT
 Texas Commerce Bank
 National Association
 at the office of its agent at
 Texas Commerce Trust
 Company of New York
 80 Broad Street
 New York, New York 10004

PAYING AND TRANSFER AGENT
 Citicorp Investment Bank
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 16 Avenue Marie-Therese
 L-2012 Luxembourg

Merrill Lynch International Bank Limited
 Agent Bank

U.S. \$30,000,000
SUNDSVALLSBANKEN
 FLOATING RATE CAPITAL NOTES
 DUE 1992

For the six months
 21st September, 1988 to 21st March, 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8 3/4 per cent and that the interest payable on the relevant interest payment date, 21st March, 1989 will amount to U.S. \$489.93 per U.S. \$10,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

THOMSON
 Thomson-Brandt International B.V.
 U.S. \$200,000,000 7 1/4% Convertible Notes due 1991

Convertible into
 U.S. \$200,000,000 Floating Rate Notes due 1991
 All unconditionally guaranteed by
 Thomson S.A.

For the three months 19th September, 1988 to 19th December, 1988 the Notes will carry an interest rate of 8 3/4% per annum with an interest amount of U.S. \$ 211.70 per U.S. \$10,000 Note payable on 19th December, 1988.

Listed on the Luxembourg Stock Exchange

Bankers Trust
 Company, London
 Agent Bank

U.S. \$200,000,000
J.P. Morgan & Co. Incorporated
 Floating Rate Subordinated Capital Notes
 Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.3425% p.a. and that the interest payable on the relevant Interest Payment Date, December 21, 1988 against Coupon No. 12 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$211.39 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$5,284.64.

September 21, 1988, London
 By Citibank, N.A. (CSSI Dept.), Agent Bank. **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

Pressure on Bank Leumi board to resign

By Eric Silver in Jerusalem
THE ENTIRE board of Bank Leumi, Israel's second biggest bank, is expected to be replaced within the next fortnight.
This follows pressure by Professor Michael Bruno, governor of the Bank of Israel, the country's central bank. Leumi has been in disarray for months, with the board unable to take decisions and credibility rapidly disintegrating.
The trouble dates back to the bank shares collapse of 1983 in which thousands of small investors lost their savings. Leumi and three other major banks were found to have manipulated the market in their own shares, which crashed when investors panicked and started switching to foreign currency.
Mr Ernest Japhet, Leumi chairman, and 22 of his top executives were forced to resign. The scandal was revived in January last year when it was disclosed that Mr Japhet had received severance pay worth \$4.4m and a pension of \$30,000 a month while the others were given similar payments. These were condemned as excessive.
Leumi, which has branches in London, New York and other centres, was founded early this century as the financial arm of the Zionist movement. It is controlled by a dormant public body known as the Jewish Colonial Trust, which appoints all directors except two outsiders who represent the wider public interest.
One of these, Dr Shimon Shetreet, a law professor and aspiring Labour politician, insisted that Mr Meir Heth, Leumi's new chairman, should reduce the compensation terms unilaterally without waiting for the matter to be judged by the courts. Mr Heth refused, and the two have since been at each other's throats.
Last week the Bank of Israel intervened and urged the Leumi board to resign. When this failed, Prof Bruno appealed to the Colonial Trust to dismiss the directors. Dr Shetreet, who is not subject to the parent company's orders, refused to quit.
On Monday, however, the trust demanded that the Leumi directors "terminate their period in office" and indicated that it would remove any who hung on for more than two weeks. The trust helped them save face by adding that each of them was "qualified to be a member of a bank board in the future."
The signs yesterday were that the official directors, including the chairman, would go quietly - and that, with honour satisfied, Dr Shetreet would soon follow.

Dickson share issue
DICKSON Concepts, a Hong Kong wholesale and retail company, plans a share issue to raise HK\$240m (US\$30m), AP-DJ reports.
It will offer 25m new shares and 10m existing shares at a price to be fixed later this month but estimated at HK\$9. Proceeds would be used to retire debt and finance development.

Pressure on Bank Leumi board to resign
By Eric Silver in Jerusalem
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Bond's gold group goes BIG on dividends

Kenneth Gooding on progress at a resources company since its \$306m flotation

Only a collapse in the gold price would prevent Bond International manager describing this as "a reverse dividend policy" - instead of paying shareholders a dividend every six months, he asks shareholders to contribute more through a rights issue.
Nearly half of BIG was floated on the New York Stock Exchange in August by Deilhold, Mr Alan Bond's family company, to raise US\$306m, making it the biggest-ever gold issue.
Mr Bond, the Australian entrepreneur whose interests encompass brewing, media and property, brought together his gold mining interests in Australia, North America and Chile in BIG.
The flotation was relatively well supported in the US but European institutional investors gave it the cold shoulder and the issue price was twice reduced.
European distaste was caused partly by dull market conditions, partly because of the pricing and partly because investment institutions had become disenchanted with Mr Bond.
In particular, they pointed to the fact that Mr Bond's North

Kalgorli Mines company had mounted three rights issues in two years. One investment manager described this as "a reverse dividend policy" - instead of paying shareholders a dividend every six months, he asks shareholders to contribute more through a rights issue.
However, according to Mr Birchmore: "The idea of Bond Gold paying a dividend from the outset is important to us. We want to be known as a gold company which pays a dividend."
He also counters fears that shareholders will be called on for further funds to help finance a capital expenditure programme of US\$275m next year and \$124m in 1990.
"We don't see the need for any rights issue," he insists. "And we are comfortable with the working capital we've got."
BIG is on the point of signing a \$100m loan facility with Bank of Nova Scotia to provide the cash for development of its Bullfrog mine in Nevada, its principal asset in the US, which is due to start producing an annual 220,000 troy ounces of gold next year.



Birchmore: "We don't see need for a rights issue"

Mr Birchmore says BIG will draw down the money on completion of the mine and mill in October next year, almost certainly in the form of a gold loan which would attract interest of about 2.5 per cent. However, the company has the option of a US dollar loan instead and to pay interest slightly above London interbank offered rate (Libor).
He also points out that BIG has already financed, from its

own resources, developments at the Richmond Hill, Dakota, and Gold Patricia, Ontario, mines costing \$40m.
Mr Birchmore, for 12 years a close associate of Mr Bond, claims in passing that the North Kalgorli rights issues helped an expansion of that company which will be of immense value to shareholders.
Gold output attributable to BIG in the year to June totalled about 243,000 ounces and this is expected to more than double to 743,000 ounces in the current year.
The company has sold forward about 24 per cent of its potential gold output, says Mr Birchmore. He suggests the company will eventually settle on a policy of protecting its forward cash commitments by selling gold forward. This would leave a considerable proportion of future production unhedged and give the investor the chance to take his own position on the future gold price.
The group's major gold producer is the El Indio mine in Chile in which BIG has an 83 per cent shareholding. Mr

Birchmore says that a substantial discount was placed on the Chilean assets during the flotation to take account of the political risk of mining in that country.
But BIG has been able to take out political risk insurance at Lloyd's of London for a premium of only 1 per cent, an indication that Chile was more amenable to the interests of foreign mining companies than some other South American countries.
Mr Birchmore, who is based in London, says BIG's policy is to be a low-cost, major gold producer. The aim is to reduce the average cash cost of production from \$233 an ounce to below \$200 - "our only protection in a volatile market." The group will also limit the number of mines under its control while expanding the amount of gold produced so it is unlikely to keep an interest in any mine with an output below 50,000 ounces a year.
Mr Birchmore predicts that, as these policies pay off, in the form of earnings rises, European investors will eventually change their attitude and warm to BIG.

Santos bids A\$448m for North Broken Hill offshoot

By Chris Sherwell in Sydney

SANTOS, the Adelaide-based offshore oil and gas producer, yesterday launched a A\$448m (US\$352.9m) bid for Peko Oil, which is 54 per cent owned by the North Broken Hill resources group, in an attempt to expand its petroleum interests offshore and internationally.
The A\$1.50 per share offer will initially be financed through borrowings, but Santos said a rights issue, conditional on the bid's success, would cover half the potential cost.
Santos holds 3.8 per cent of Peko Oil, and says the proposed share issue, which is underwritten, would be triggered once it receives acceptances from holders of 54 per cent of Peko's shares - meaning North Broken Hill.
The share issue would be one-for-four at A\$3.20. If holders of all Peko's shares accept, Santos would issue a maximum of 80.7m shares, raising A\$258m.
The acquisition of Peko Oil

would bring Santos nearer its objective of developing as a more broadly based international oil and gas company.
Peko's interests in the Timor Sea off north-western Australia - regarded as Australia's best oil prospect since the Bass Strait - and its international interests in the UK, the US, the Netherlands and Indonesia would provide a significant increase in Santos's oil production in the 1990s.
In 1987, Santos was entitled to production of 8.8m barrels of

oil and had reserves of about 40m barrels.
"Some 60 per cent of the group's revenues come from gas, condensate and liquid petroleum gas production.
The offer price is significantly above both Monday's closing price for Peko of A\$1.20 and the average A\$1.37 price Santos paid for its present holding.
The takeover proposal, it said, indicated the group's confidence in the long-term future

of the industry.
In seeking to fund the acquisition with a mixture of new equity and loans, the group said it would mean existing cash flow would be available for its established programmes.
Its two largest shareholders are the Elders group and the Australian Gas Light Company, but South Australian state government legislation limits individual shareholdings to a maximum of 15 per cent.

Gold and coal lift income 32% at Pancontinental

By Our Sydney Correspondent

GOLD and coal were the main contributors to improved profits reported yesterday by Pancontinental Mining, the Australian resources group, which lifted net earnings 32 per cent to A\$28.3m (US\$22.3m) for the year to June on sales of A\$134.2m, up 7.5 per cent.
Gold production expanded to 100,306 ounces, breaching the 100,000 ounce mark for the first time. Most of the output came from the Paddington mine in Western Australia. From early next year the company will share in the output of the Croydon mine, in which it has a one-third interest.
Coal's contribution came from the group's 5 per cent stake in the profitable Central Queensland and Gregory joint ventures producing coking coal for export. But there was little improvement on the previous year because of weak prices and a strengthening Australian dollar.
Mr Tony Grey, chairman, said feasibility studies would be completed soon in relation to development of the Thal-

anga and Lady Loretta base metals deposits in Queensland, of tantalum reserves identified in Western Australia and manganese deposits in Queensland.
Pancontinental is also involved in a gold project in the West African state of Guinea, along with Union Minière of Belgium, which is a 10 per cent shareholder in Pancontinental and has long been involved in Africa.
Pancontinental has sought to diversify its mining interests since development of its Jabluka uranium deposit in the Northern Territory was thwarted by a change in government policy five years ago limiting the number of Australian uranium mines to three.
Mr Grey remains strongly critical of the Government's policy, and yesterday urged it to proceed with its planned review and make the necessary changes to allow the country to participate in the expected upturn of the market forecast for the 1990s. He said a decision from the Government was needed within 12 months.

Paringa Mining to resist takeover
PARINGA MINING, the UK-incorporated Australian gold company, is to resist a takeover attempt launched on Monday by North Flinders Mines, Reuters reports from Melbourne.
Paringa, which owns 49.9 per cent of North Flinders, also wants the North Flinders board reconstituted, according

to Paringa legal advisers.
North Flinders is offering two of its shares for every seven shares in Paringa.
The predator is also to make a A\$2.75 a share on-market bid for Australian Development (ADL), a fellow Northern Territory gold miner 58 per cent owned by the Poseidon resources group.

Family to tighten Carter Holt control
CARTER HOLT Harvey, the New Zealand forestry group, is to return to stronger family influence under a plan unveiled yesterday by Mr Richard Carter and Mr Ken Carter, the brothers who are respectively chairman and managing director, writes Our Financial Staff.
Through a vehicle called Kronider they are to pay NZ\$278m (US\$168.7m) for a 26.4 per cent stake in Carter Holt. This will come about through the purchase of 41m shares from staff trustees at NZ\$4.60 and the allocation of 68m new shares at NZ\$1.48.
This compares with a NZ\$1.66 closing market price yesterday.

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For the latest news visit our website
Investment services
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Sage Group plc, London
Agent Bank

NOTICE OF REDEMPTION
To the holders of the
COLLATERALIZED MORTGAGE OBLIGATIONS, SERIES 1, CLASS A, OF FRANKLIN SAVINGS ASSOCIATION.
NOTICE IS HEREBY GIVEN that the Collateralized Mortgage Obligations, Series 1, Class A (the "Bonds") of Franklin Savings Association, a Kansas-chartered stock savings and loan association, issued pursuant to the terms of the Indenture dated as of June 1, 1988, between Franklin and Sovran Bank, N.A., as trustee (the "Trustee"), as supplemented by the Series 1 Supplemental, dated as of June 28, 1988, between Franklin and the Trustee, will be redeemed in whole on September 26, 1988 (the "Redemption Date"). On the Redemption Date, each Bond will become due and payable at a redemption price equal to 100% of the principal amount of such Bond, together with accrued interest thereon at the rate of 7.75% per annum through September 25, 1988. The Bonds are to be surrendered for payment of the redemption price at the office of Banque Paribas (Luxembourg) S.A., located at 10A Boulevard Royal, Luxembourg-Ville, Luxembourg. No interest will accrue on the Bonds for any period after September 25, 1988.
FRANKLIN SAVINGS ASSOCIATION
By: **SOVRAN BANK, N.A., as Trustee**
Dated: September 21, 1988

Malaysia
U.S. \$600,000,000
Floating Rate Notes due 2015
For the six month period 15th April, 1988 to 17th October, 1988 the amount payable per U.S. \$10,000 Note will be U.S. \$416.96. The relevant interest payment date will be 17th October, 1988.
Bankers Trust Company, London Agent Bank

U.S. \$150,000,000
Republic New York Corporation
Floating Rate Subordinated Capital Notes due 2008
Notice is hereby given that in respect of the interest period from September 21, 1988 to December 21, 1988 the Notes will carry an interest rate of 8 7/8% per annum. The coupon amount payable on December 21, 1988 will be U.S. \$218.28 per U.S. \$10,000 Note.
By: The Chase Manhattan Bank, N.A. London, Agent Bank
September 21, 1988

Financière CSFB N.V.
U.S. \$150,000,000
Junior Guaranteed Undated Floating Rate Notes
Guaranteed on a subordinated basis as to payment of principal and interest by
Financière Crédit Suisse-First Boston
FINANCIERE CSFB
Interest Rate 8 7/8% per annum
Interest Period 21st September 1988 to 21st December 1988
Interest Amount due 21st December 1988 per U.S. \$ 5,000 Note U.S. \$ 106.64 per U.S. \$100,000 Note U.S. \$2,132.81
Credit Suisse First Boston Limited Agent Bank

PLACER DOME INC.
NOTICE IS HEREBY GIVEN that a regular quarterly dividend, being Dividend No. 5 of 5c Canadian per Common Share, has been declared payable on October 24, 1988 to shareholders of record at the close of business on October 7, 1988.
Shareholders with addresses in the United States or Australia will be paid the equivalent amount in the currency of the respective country.
BY ORDER OF THE BOARD
John W.W. Hick
Senior Vice-President, Corporate and Secretary
September 13, 1988

For strength and expertise in the DM bond market: Helaba Frankfurt

Helaba Frankfurt operates from the heart of Germany's financial capital.

Helaba Frankfurt - a government-backed universal bank - issues its own notes and bonds. With an outstanding volume of some DM 32 billion these securities are an attractive investment for private and institutional investors. Dealers and portfolio managers of pension funds, central banks and other financial institutions appreciate this paper as a top quality investment with a high degree of liquidity. Helaba Frankfurt is an active market maker for a variety of DM fixed-interest securities, ranging from the Bank's own paper to other instruments such as DM-denominated straight, floaters, zeros and Eurobonds. Helaba Frankfurt's placing power is considerable. Around the world institutional clients value the Bank's proven creativity and flexibility in meeting the challenges of today's markets.

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Telephone (352) 499 40 11 · Telex 3295 helu lu

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Dollar issue glut adds to pressure on prices

By Dominique Jackson

THREE MORE new dollar straight Eurobonds, totalling \$550m, emerged yesterday onto a market many dealers considered vulnerable as the sector rapidly recovered by last week's favourable US trade report for July began to peter out.

demand, notably from the Far East although its final distribution was expected to be wider in line with the strong co-management group. The deal was bid at a discount of 1.65, just outside its total fees, while managing to maintain its launch spread against a volatile secondary market.

which it said represented a fair premium over the last Euro-issue for the same borrower less than two months ago. It was quoted bid at a discount equal to its total fees.

INTERNATIONAL BONDS

Credit Suisse First Boston was the lead manager on the day's third dollar straight issue for Linea National, a \$100m seven-year issue at 9% per cent and 101.175 which offered a 23 basis point margin over Treasuries at launch.

indicated coupon of 5% per cent. South Korea's Seeban Media Corporation issued a \$30m 10-year convertible issue via Citicorp Scrimgeour Vickers International. The coupon on the issue was indicated in a range between 1.7 per cent and 2 per cent and the conversion premium at 60 to 70 per cent. It was well bid at 101.50.

Nationale des Telecommunications, a DM220m 10-year deal at 6% per cent and 101% via Westdeutsche Landesbank, was bid at a discount of 2% yesterday. Monday's issue for National Australia Bank, via Hambros Bank, a NZ\$50m three-year Eurobond with a 14 per cent coupon, priced at 101%, was still seeing steady demand yesterday and was quoted bid at a discount of 1.25, comfortably within its total fees.

Danish futures market launched

By Hilary Barnes in Copenhagen

AN OFFICIAL Danish market in futures and options gets underway tomorrow when the Copenhagen Stock Exchange starts trading a bond contract linked to the 9 per cent, 10-year benchmark Danish government bond.

Swiss banker hits at multi-tier shares

By William Dullforce in Geneva

THE MANY different types of shares issued by Swiss companies and the large number of Swiss stock exchanges are a cause of concern to the Swiss Bankers' Association. Mr Claude de Saussure, its president, said yesterday.

Investors treated in this way under takeover bids should insist that the shareholders themselves be given the opportunity to pass judgment on the bid, Mr de Saussure said. The exclusion of foreigners was not enshrined in Swiss law but in amendments to corporate articles of association.

National Home Loans issues £100m mortgage notes

By Our Euromarkets Staff

THE COST of financing mortgage lending through securitisation is coming down, but not nearly enough to make it the cheapest source of funds. National Home Loans has said.

sums in getting a mortgage-backed securities market off the ground in the UK since early 1987. While there is far greater acceptance of the securities among investors today than in the past, the secondary market remains largely illiquid and the cost to issuers remains, for some, much too high.

Yesterday's offering by NHL was made via a special purpose company. The floating-rate notes pay interest 27% basis points over Libor, the lowest margin seen on any similar deal since the first mortgage-backed security was launched in the UK in early 1987.

While NHL did not disclose the margin on the subordinated tranche, similar tranches for other issues have ranged from 100 to 135 basis points over Libor.

page-backed sterling floating-rate notes, NHL is looking at other financing methods. Earlier this year, NHL arranged a \$250m US commercial paper programme, omitting the role of the arranger by approaching banks directly.

ANZ in big single-day issue

By Our Financial Staff

AUSTRALIA & New Zealand Banking Group yesterday sold A\$500m (\$395m) of bonds in the biggest single-day non-Commonwealth government bond issue in Australia.

Luxembourg branch for Lloyds group

By William Dullforce in Geneva

LOYDS BANK's International Private Banking group (LIPB) will open a branch in Luxembourg next month, principally as a springboard for new investment funds.

its. The Luxembourg move forms part of Lloyds' thrust to develop its international private banking activities from headquarters in Geneva.

Austrian electricity unit sell-off

By Judy Dempsey in Vienna

AUSTRIA'S electricity monopoly is to be partially privatised by the sale of 49 per cent of its capital through the Vienna bourse for up Sch5.6bn (\$425m).

The state utility, Verbundgesellschaft, turned two years of losses totalling more than Sch2bn into net profits last year of Sch120.4m on a turnover of Sch15.3bn against Sch14.1bn in 1986.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for US DOLLAR, STRAIGHTS, CONVERTIBLE, and FLIGHTING RATE. Includes various bond listings with details like issuer, amount, and price.



There's still no place like it. Call home.

No matter where your business takes you, don't let it take you away from family and friends. Just pick up the phone. And feel the warmth of home. Reach out and touch someone.



Japan sets shelf guidelines

By Our Financial Staff

THE Japanese Ministry of Finance has set guidelines on shelf registration for corporate bond issues. It estimates that 400 domestic and 60 foreign companies will be able to take advantage of the new system, which starts on October 1.

A company will be eligible if its stock market capitalisation exceeds ¥500m; if it has already issued a capitalised straight bond; or if its capitalisation exceeds ¥100m a year and trading volume in its shares has exceeded ¥100bn in the past year.

French tender

THE Bank of France said it will offer FF11.5bn of short-term Treasury bills for sale at its next weekly tender on September 26. It will offer FF7.5bn of four-week bills, FF3bn of 12-week bills and FF1bn of 24-week paper. Tender reports from Paris.

Table with columns for DEUTSCHE MARK, STRAIGHTS, CONVERTIBLE, and FLIGHTING RATE. Includes various bond listings with details like issuer, amount, and price.

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INTERNATIONAL COMPANIES AND FINANCE

Storebrand agrees to sell Swedish finance unit

By Karen Fosell in Oslo

STOREBRAND, Norway's largest insurance and financial group, yesterday agreed to sell Storebrand Finans AB, its Swedish finance offshoot based in Stockholm, to Finans AB Vestas, the subsidiary of Sweden's AB Custos, and plans further reductions within finance and insurance.

The sale comes one month after Storebrand announced the dismantling of 10 Norwegian finance branches because of poor performance.

The Swedish finance unit has a book value of Nkr4.1m (\$8.4m) with total assets of Nkr500m. Although Storebrand declined to give details of the deal it suggested it had earned more than book value on the transaction.

Storebrand says it was forced to decide between finance and insurance activities under Swedish law. Last October it bought Sweden's Victoria insurance company to which it will remain committed, although reductions in overall insurance activities may affect Victoria.

Storebrand's earnings have dropped to low levels and some analysts are predicting the company will either break-even or slide into the red this year.

Storebrand said break-even for 1988 accounts would be the worst outcome, a figure of about Nkr100m for earnings is forecast by the company.

Mr Jan Erik Langangen, president of Storebrand and chairman of Statoil, Norway's troubled state oil company, has been criticised by shareholders for diverting his attention to Statoil at a time when the insurance company is in difficulty.

He has, however, identified weak areas in Storebrand where reductions can be made. For 1988, staff reductions of between 500 and 700 have been set as a goal.

In Denmark, Storebrand is seeking to sell parts of Custos Finans or to make reductions. Earlier this year it replaced the leadership of Custos.

In the first four months of this year Storebrand's profits slipped to Nkr65m from Nkr100m because of losses by subsidiaries.

Pearson pays \$303m for leading US pump group

By Nikki Taft in London

PEARSON, the UK publishing, banking and industrial group which owns the Financial Times, yesterday announced the purchase of Reda, the leading manufacturer of electric submersible pump systems used in oil production, from the American TRW Group, for \$303m cash.

The acquisition is being made through Camco, Pearson's oil services subsidiary. Yesterday, Lord Blakenham, Pearson's chairman, said the deal would give the company "as significant a role in the oil services business as it has in publishing." Pearson estimates that the purchase will lift Camco from being about the 12th largest international oil

services company to seventh place, on a sales basis.

The deal comes hard on the heels of last week's share swap between Pearson and Elsevier, the Dutch publisher. Yesterday Pearson shares dropped 19p to 716p as speculation subsided that the Elsevier deal might prompt a hostile predatory move against Pearson.

Although Pearson has been pulling back in terms of direct oil exploration exposure - it recently sold Whitehall Petroleum, the predominantly North Sea-based oil exploration business, and says options are still being considered over the smaller Lignum Oil business in the US - the oil services interests have been expanding. In

1987, Pearson bought out the 34.9 per cent minority in Camco, and the subsidiary itself made a couple of acquisitions.

Reda is based in Bartlesville, Oklahoma and manufactures in both the US and Singapore. It claims to have 55 per cent of the world electric submersible pump market.

Pearson said yesterday that it approached TRW over Reda two years ago, but negotiations did not start until May this year.

Sales at Reda have fallen from \$272.7m to 1985 to \$124.6m in 1987, with pre-tax profits dropping from \$61.5m to \$6m. Elsevier's main branches out, Page 26

Bull takes 26% stake in Indian computer company

By Paul Betts in Paris

BULL, the French state controlled computer group, has acquired a 26 per cent stake in an Indian micro-computer company in an effort to expand its presence on the Indian market. This will give Bull a blocking minority in the Indian company.

The French group has also signed a technical and commercial co-operation agreement with its new Indian partner, Processor Systems of India (PSI).

The Indian company is based in Bangalore, in southern India, and specialises in small computers for research and scientific use. PSI was established

in 1976 and its annual sales were about FF778m (\$123m) in 1986.

The agreement with Bull envisages the transfer of the technology of the French group's DPS 7000 medium-range computer family to PSI as well as co-operation in software systems. The DPS 7000 computers are expected to be manufactured in a plant in Bangalore. Bull will have four members on the board of the Indian company.

Bull had attempted to negotiate an earlier collaboration agreement in India two years ago but was beaten on that deal by Control Data of the US.

Louis Franck dies at 80

MR LOUIS FRANCK, a former chairman of Samuel Montagu, the City of London merchant bank, died on September 15 in Switzerland. He was 80.

A Belgian citizen, Mr Franck came to London in the 1930s and joined the Montagu partnership in 1938.

He rose to become senior partner of the bank and, in 1960, chairman, a position he held until he retired in 1968.

Mr Franck was known for the shrewdness of his mind and his knowledge of the world financial markets. These enabled him to develop Montagu and its associated interests in insurance broking.

He is survived by his wife Evelyn and two children.

Annual reports 'good marketing aids'

By Maggie Urry in London

COMPANIES can use their annual reports as a marketing tool and not just to pass information to shareholders to meet statutory requirements, was the message from speakers at a Confederation of British Industry conference in London yesterday.

Mr Tim Halford, group public affairs director at Grand Metropolitan, the drinks, food and hotels group, said his company spent nearly £50,000 (\$852,000) on producing the

annual report for its 100,000 shareholders. He said it was the main opportunity to promote the GrandMet name, since, although the group's products were all branded, none had the company name.

The report was also a chance to make offers to shareholders, Mr Halford said. Forty thousand people had used the report's voucher for "money-off" at Berni Inns, GrandMet's restaurant chain.

Mr Jeffrey Preece, director of information services at British Nuclear Fuels, related how the lack of radioactivity material from Sellafield, Cumbria, and the company's subsequent prosecution, had persuaded the board to change its attitude to the annual report.

The report had been designed not to be eye-catching, but after the leak, "it became clear that we needed to adopt every means open to us to restore our reputation with the general public."



FINANCIAL TIMES INTERNATIONAL CONFERENCES

AUTUMN PROGRAMME 1988

FT-City Course

10 October to 28 November - London

Financial Times/Price Waterhouse Capital Markets Workshops

17-19 October,

7-9 November, 7-9 December - London

Electronic Financial Services in the 90s

20 & 21 October - London

Professional Personal Computers in the 90s

31 October & 1 November - London

The Outlook for World Mobile Communications

7 & 8 November - London

World Electricity

14 & 15 November - London

Europe 1992 and Beyond: Strategies for European Business

21 & 22 November - London

Private Health Care

29 & 30 November - London

European Business Forum

1 & 2 December - Rome

FT/BVCA Venture Capital Financial Forum

1 & 2 December - London

Oil Industry Developments

5 & 6 December - London

Mergers & Acquisitions

8 & 9 December - London

World Telecommunications

13 & 14 December - London

For details of any of the above conferences please contact:

Financial Times Conference Organisation

126 Jermyn Street, London SW1Y 4UJ

Telephone 01-925 2323

Telex 27347 FTCONF G

Fax 01-925 2125

COMPANY NOTICES

NEW KLEINFONTEIN PROPERTIES LIMITED

(Incorporated in South Africa) (Reg. No. 01/0054/048)

PROFIT ANNOUNCEMENT

The audited results of the Group's operations for the year ended 30 June, 1988 are as follows:

Table with 3 columns: Item, 1988, 1987. Rows include Turnover, Operating Income, Taxation, Net Income attributable to shareholders, etc.

DECLARATION OF FINAL DIVIDEND

NOTICE IS HEREBY GIVEN that Dividend No. 89 (Final) of 10 cents per share (1987-14 cents) for the year ended 30 June, 1988, has been declared payable to holders of ordinary shares registered in the books of the company at the close of business on 7 October, 1988, and to persons presenting Coupon No. 189 detached from Share Warrants to Bearer, Warrants in payment will be posted from the Johannesburg and London offices on or about 21 October, 1988, to members at their registered addresses or in accordance with written instructions received and accepted by the company on or before 7 October, 1988.

ENCASHMENT OF COUPON No. 189

The dividend on shares included in Share Warrants to Bearer will be payable on or after 28 October, 1988 to the persons presenting Coupon No. 189 at the London Office, 30 Pineapples Drive, London, SW7 2PR or at the office of Credit du Nord, 6-8 Boulevard Haussmann, 75008 Paris, France. Coupons presented at the London Office must be deposited four clear days before being paid and unless accompanied by a valid Revenue declaration, they will be subject to deduction of United Kingdom Income Tax.

NOTICE OF NINETY-SECOND ANNUAL GENERAL MEETING NOTICE IS HEREBY GIVEN that the ninety-second annual general meeting of members will be held in the boardroom, 2nd Floor, APC House, 25 Wellington Road, Parkmore, on Thursday, 13 October, 1988, at 9.00.

Registered Office: APC House, 25 Wellington Road, Parkmore, 2193 Johannesburg, 2193. Transfer Secretaries: Central Registers Limited, 14 Abchurch Lane, LONDON EC4N 3JF. 21 September, 1988

TRANSCAPITAL B.V.

Senior Participating Notes Due 1995 (the "Senior Notes") Junior Participating Notes Due 1995 (the "Junior Notes")

Issued on a fiduciary basis by Banque Internationale a Luxembourg S.A.

Representing beneficial interests in loans made by it to Transcapital B.V.

In accordance with the provisions of the senior and junior notes, notice is hereby given of the amount of interest payable on October 1, 1988 to the senior and junior notes for the period from June 30, 1987 to June 30, 1988.

The amount of interest payable on October 1, 1988 against coupon No 2 will be as follows:

Table with 3 columns: Denomination, USD 1,000,000, USD 50,000, USD 20,000. Rows include Senior Notes, Junior Notes.

September 21, 1988

Banque Internationale a Luxembourg S.A. As Principal Paying Agent

GENERAL MOTORS ACCEPTANCE CORPORATION, GENERAL MOTORS ACCEPTANCE CORPORATION OF CANADA LIMITED, GMAC OVERSEAS FINANCE CORPORATION N.V., GENERAL MOTORS ACCEPTANCE (U.K.) FINANCE PLC, GMAC AUSTRALIA (FINANCE) LIMITED

Notice is given hereby to holders of notes issued by the above companies that the Annual Report and Accounts of such companies have been published and lodged with the Registrar of Companies Limited. Copies of such reports may be obtained upon written request to GMAC (U.K.) Ltd., P.O. Box 11, Luton, Bedfordshire, England, LU1 2SE. Attention: Company Secretary.

DIMOSIA EPHORISIS ELEKTRIKOU (Public Power Corporation) ECU Denominated Floating Rate Notes due 1987

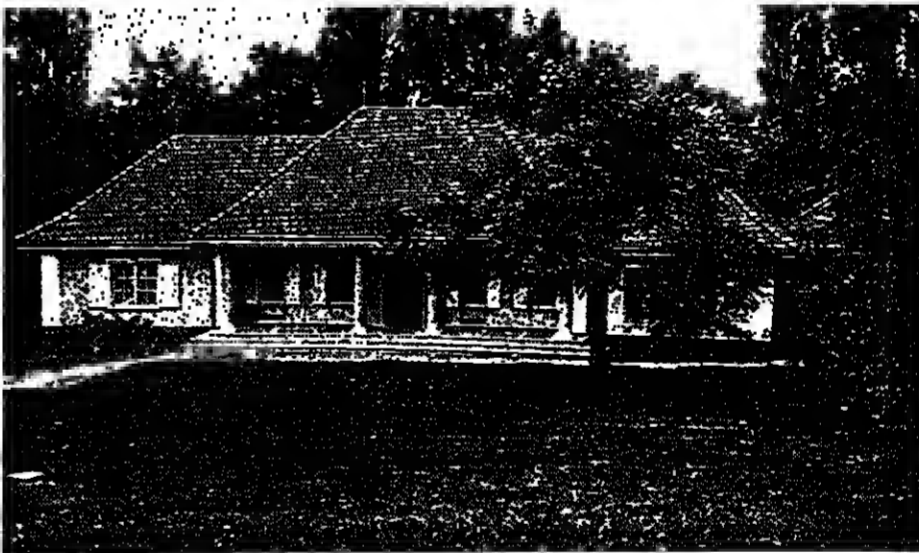
Notice is hereby given that for the interest period commencing on 21st September, 1988 the Notes will bear interest at the rate of 8% per annum. The interest payable on 21st December, 1988 will be USD 4044.28 per USD 100,000 notes using a rate about 7.8888% per cent.

BANQUE NATIONALE DE PARIS USD 300 million floating rate notes 1989/2000

The amount of interest for the interest period beginning on 18 April 88 and ending on 17 Oct 88 as fixed by the reference agent will be USD 4044.28 per USD 100,000 notes using a rate about 7.8888% per cent.

INTERNATIONAL PROPERTY

One of the most beautiful houses (Colonial French Style) in the German part of Switzerland on the lake of Lucerne is now for sale



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CLASSIFIED ADVERTISEMENT RATES

Table with 3 columns: Category, Per line (min 3 lines), Single col cm (min 3 cms). Rows include Appointments, Commercial & Ind. Property, Residential Property, etc.

Premium positions available £10 per Single Column cm extra (Min 30 cms). All prices exclude VAT. For further details write to: Classified Advertisement Manager, FINANCIAL TIMES, 10 CANNON STREET, LONDON EC4A 3DF

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MANAGEMENT CONSULTANCY

The Financial Times proposes to publish this survey on: OCTOBER 5th. For a full editorial synopsis and advertisement details, please contact: Claire Broughton 01-248 8000 ext 3234 01-248 2131 Write to her at: Bracken House, 10 Cannon Street, London EC4P 4BY

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INTERNATIONAL SPECIALITY FUND

10a Boulevard Royal - Luxembourg

NOTICE OF DIVIDEND PAYMENT

The General Meeting of Shareholders of INTERNATIONAL SPECIALITY FUND has decided to distribute the income received during the financial year to 31st May 1988 by paying a dividend of U.S.\$ 0.12 for each share held on the 19th September 1988.

This payment will be made on the 26th September, 1988 against delivery of coupon no. 2 to the Banque Paribas (Luxembourg) S.A., 10a Boulevard Royal, Luxembourg.

Dividend cheques will be sent to registered shareholders. Dividends not claimed within 5 years of the procted date will lapse and revert to the Fund.

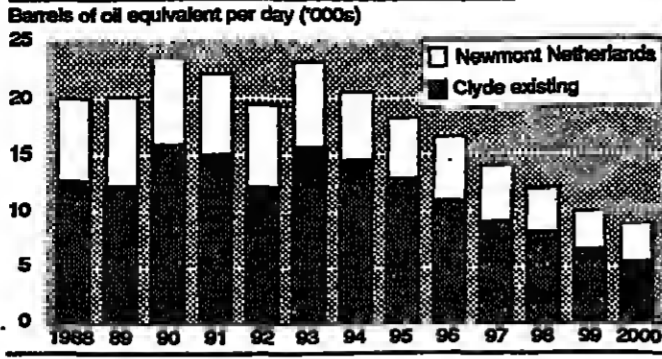
Luxembourg, 16th September 1988. INTERNATIONAL SPECIALITY FUND

UK COMPANY NEWS

Clyde makes bold bid for growth Ray Bashford and Kenneth Gooding on Newmont Mining's disposal

CLYDE PETROLEUM'S acquisition of Newmont Mining's oil and gas assets in the Netherlands is a bold bid by one of the smaller independent UK oil producers to spread its risks internationally while picking up assets which are showing considerable scope for appreciation.

Proven and Probable reserves



The flurry of activity in the sector during the past 12 months, which has seen nine large disposals of oil and gas areas, has added a premium to the sector and left much to play for as British Gas demonstrated by its ill-fated dawn raid on Lomo this month.

The specific advantages which the Dutch areas hold over areas in the North Sea, for example, are a well developed infrastructure in a less hostile climate where the company is able to afford relatively larger operating stakes.

Several analysts, who agreed that the company was paying a full price, were encouraged by the apparent quality of the areas and the potential that they held for possible development in nearby areas.

Another clear advantage of a move into the Netherlands is the possibility which the country's government affords of being able to write off losses in overseas exploration against profits derived from the areas.

Britain's "ringed fence" policy prohibits such write-offs. Without this advantage, a company of Clyde's stature is hampered in its ability to enter highly speculative and expensive exploration projects.

With its Ecuador operations, which have proved a cash cow for several years, coming to an end in 1997, Clyde is clearly in the market for similar opportunities, perhaps in Egypt.

After the issue, Clyde's market capitalisation will be between £250m and £300m, making it the fourth largest independent UK oil group. British & Commonwealth Holdings is understood to have decided not to subscribe to the issue despite lobbying by the Clyde board, meaning that four of the company's five major shareholders will be subscribing for 43.9 per cent of the offer.

Newmont's decision to sell is a further move in its transformation from a diversified mining company into an almost purely gold business. It has been forced to take this route to repay the huge debt built up when it fought off an unwelcome bid last year from Ivanhoe Partners, a group led by Mr T Boone Pickens, the corporate raider.

To fend off Ivanhoe, Newmont paid a dividend of \$33 a share, which gave Consolidated Gold Fields, the UK-based mining finance group which then owned 26.3 per cent of Newmont, the funds to act as a white knight and increase its holding to 49.7 per cent.

This payout cost \$2.2bn (£1.3bn), of which \$1.75bn was borrowed using a specially arranged revolving credit facility. Newmont immediately put everything it considered non-essential up for sale. At first the list even included Newmont Australia, a 76 per cent owned gold mining company.

Newmont Mining could not get the price it wanted, and in any case is determined to concentrate on gold. The 49.9 per cent stake in Peabody Coal, the largest coal producer in the US, is not for sale. Its long-term contracts bring in a steady cash flow.

Newmont has already sold its shares in Du Pont for \$383.2m, 82 per cent of Foote Mineral (for \$74.1m), 33.7 per cent of Sherritt Gordon (for \$40.8m), and realised about \$125m in total from shareholders in Palabora, Highveld, Okebop Copper, and Taumeb (Namibia). The disposal of Similkameen Copper, a wholly-owned subsidiary, netted \$515m (£7.33m), while other sales have brought in about \$275m.

Once the Dutch sale is completed, and if the sale of 15 per cent of Magma Copper goes ahead, by the end of this year Newmont will have raised \$1.2bn.

Retrenchment in the European defence industry caused problems for Compagnie Generale d'Armes, which in a bid to related company profits to £780,000 (£1.05m). After tax of £7.23m (£6.68m) and minority interests of £907,009 (£501,000), earnings per share were 6.87p (£6.34p). The interim dividend is 1.36p (£1.06p).

Mr Ray Parsons, executive chairman, said the results for July and August had been higher than in the corresponding period of last year.

Bowthorpe unveils £19m profit and US buy

BOWTHORPE HOLDINGS, electronic components group, yesterday announced further expansion in the US together with a 19 per cent increase in interim pre-tax profits from £15.5m to £18.55m.

The company is buying Thermalloy Investment, a Dallas-based manufacturer of heatinks and related electronic devices installed in electronic circuits designed to cool the components and thereby increase their efficiency.

The initial payment for Thermalloy, which made net earnings of \$3m in 1987, is \$20.5m (£12.2m) plus a further \$2m in the form of a non-competition payment to the founder and principal stockholder. Further payments of up to \$4.5m depend on future profits.

Bowthorpe launched a \$44.5m rights issue last September. With the sale of the proceeds on acquisitions, specifically in the US. The group still has \$35m of cash and interest income increased to £1.98m (£201,000).

Trading profits in the half year to June 30 were \$14.57m (£12.2m) or 12.5p per share, a 9 per cent up on £7.73m (£2.06m). The company received £1.15m (£749,000) from a consequential loss insurance claim.

Weather and buoyant housing side boost Tarmac by 50%

THE MILD winter and continued buoyancy of the housebuilding industry helped Tarmac increase first half profits by 50 per cent. The construction and building materials group made £125.2m in the six months to June 30, against £83.2m last year.

Sir Eric Pound, chairman, said the figures augured well for another record year to set against 1987, which he described as "the year of years for the construction industry" after April's announcement of the full-year results.

Sales were up over 30 per cent in the first half at £1.27bn (£978m). Earnings per share advanced from 7.2p to 11p, an increase of 53 per cent, and the interim dividend is lifted to 2.5p (2p). Tarmac's shares rose 3p to 28p on the figures.

Mr Terry Mason, finance director, said yesterday: "Normally, under an open winter, the second quarter shows some signs of weakness, but the underlying strength of demand in the industry this year means we have not experienced that weakness."

Tarmac does not provide a divisional breakdown of the interim figures, but the group said its largest division, housing, had been particularly strong. The strategy of spreading housing completions more evenly over the year contributed to an improvement in profits.

"We see no signs at the moment of any significant slowing in the industry, or of any drop in demand for housing," said Mr Mason. Quarry products also benefited from the excellent trading conditions, and Tarmac said the construction division had completed a much greater volume of work in the first six months at good margins, taking advantage of the good weather.

By contrast, Tarmac-LooStar in the US suffered from unexpectedly cold and wet weather, combined with teething problems at a new finish mill in Roanoke, Virginia. The Tarmac America division maintained operating margins.

Meanwhile, Tarmac said yesterday that the bulk of its customers thought there would be no problem with the Office of Fair Trading over the group's £41.3m recommended cash bid for Ruberoid, the roofing materials company.

Raine Industries, the house-builder which is also bidding for Ruberoid, is pressing for the Tarmac bid to be referred to the Monopolies and Mergers Commission. Raine's hostile cash-and-shares offer values each Ruberoid share at 230p, against Tarmac's offer of 200p.

Tarmac continues to build up its stake in the target company, and has now received irrevocable acceptance of its offer representing about 22 per cent of Ruberoid's shares. See Lex.

Markheath lifts Frogmore stake

Markheath Securities has increased its stake in Frogmore Estates, the London-based property developer and investment group, to 7.1 per cent or 2.78m shares. Markheath's last notified holding, earlier this month, totalled 2.4m shares.

At yesterday's annual meeting, Markheath predicted "further substantial progress during the current year". On the property front it was concentrating resources in central London and to the west.

US-style purchase for Oceana Cons

CHARLES STANLEY, an independent private client stockbroker, is being bought by The Oceana Consolidated Company, the financial services and investment group, on the basis of a US-style "earn-out" arrangement.

Charles Stanley's principal shareholder, Mr David Howard, is managing director and a major shareholder of Oceana. Oceana is to pay an initial sum of £250,000, plus a further sum representing 4.5 times the annualised pre-tax profits of Charles Stanley over the period to March 31 1990. The upper limit on this "earn-out" payment is £3.15m. Another £300,000 may be paid if Charles Stanley relocates to cheaper accommodation.

Charles Stanley, which claims 25,000 private clients from its offices in London, Cambridge, Ipswich and Norwich, suffered a pre-tax loss of £302,000 in the year to April 22 1988, after receiving gross commission of £7.9m.

This figure, which covers the period of the stock market crash, was reached after a charge for bad debts and dealing losses of £760,000.

Earn-out formulae have been widely used in the acquisition of US financial service businesses as a way of tying in and motivating the former owners.

But none of the buyers of stockbroker firms in the run-up to Big Bang followed this approach because the sellers refused to bear the risks involved.

Blenheim pays £7.63m for Ifsec

Blenheim Exhibitions Group has agreed to acquire Ifsec, an exhibition organiser, for £7.63m.

The acquired group's main exhibition is Ifsec, which deals with fire protection, fire engineering, security and crime prevention. It also organises the Institution of Occupational Safety and Health conference.

Bromsgrove deal

Bromsgrove Industries, Birmingham-based specialist engineering group, has acquired BRB Information Services and Brooks Road Investments for £465,000 cash and 88,496 shares. This values BRB and Brooks Road in aggregate at £565,000.

Directors of this USM-quoted company said that the combined impact of the Synelec restructuring, a good performance and a more advanced tax position was expected to result in continued earnings growth.

CPU Computers

Sales rose 16 per cent from £18.11m to £21.06m at CPU Computers for the six months to June 30, but pre-tax profits fell 23 per cent from £710,000 to £549,000. Earnings per share, however, came through at 2.08p (£1.54p).

Directors of this USM-quoted company said that the combined impact of the Synelec restructuring, a good performance and a more advanced tax position was expected to result in continued earnings growth.

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COMMENT

Bowthorpe has an excellent record for profits and earnings growth, although this year the latter may be slower than normal. Earnings per share will be weighed down by the effect of last year's rights issue and the fast expansion of minority interests. For the long term, the group looks as robust as ever; its management is proven, its finances are strong, it is ensconced in a large number of niche markets. The main danger is a blunder in its acquisition policy, but since it has generally bought small companies, the chances of a major disruption are limited.

BOARD MEETINGS

Table listing board meetings for various companies including Anglo American, Anglo American Inv., Anglo American Inv. (US), Anglo American Inv. (UK), Anglo American Inv. (Canada), Anglo American Inv. (Australia), Anglo American Inv. (New Zealand), Anglo American Inv. (South Africa), Anglo American Inv. (Japan), Anglo American Inv. (India), Anglo American Inv. (Singapore), Anglo American Inv. (Hong Kong), Anglo American Inv. (Taiwan), Anglo American Inv. (Thailand), Anglo American Inv. (Malaysia), Anglo American Inv. (Philippines), Anglo American Inv. (Indonesia), Anglo American Inv. (Vietnam), Anglo American Inv. (China), Anglo American Inv. (Korea), Anglo American Inv. (South Korea), Anglo American Inv. (Taiwan), Anglo American Inv. (Hong Kong), Anglo American Inv. (Singapore), Anglo American Inv. (Malaysia), Anglo American Inv. (Philippines), Anglo American Inv. (Indonesia), Anglo American Inv. (Vietnam), Anglo American Inv. (China), Anglo American Inv. (Korea), Anglo American Inv. (South Korea).

ZAMBIA COPPER INVESTMENTS LIMITED RESULTS FOR THE YEAR ENDED JUNE 30, 1988. Table showing US\$000 for Interest and other income, Administration expenses, Earnings before taxes, Foreign taxes, Net earnings, Earnings per share (US cents), Net earnings.

HIGHLIGHTS FROM RECORD RESULTS 1987/88. Table showing Net Asset Value per share (177p +44%), Pre-Tax Profit (£7.538M +25%), Net Dividend (7.425p +28%), Directors confident of future growth. Includes Mucklow logo and contact information.

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UK COMPANY NEWS

Kwik-Fit ahead 22% to £9.8m despite mild winter

By Fiona Thompson

KWIK-FIT Holdings, automotive spares specialist, yesterday reported a 22 per cent rise to £9.8m in pre-tax profits for the six months to August 31 1988, against £8.03m last time.

This was despite a decline in the total exhaust market in the UK and on the continent because of the mild winter and the consequent lack of salt on the roads.

"We lost £2m in sales and in excess of £1m in profits because of lost exhaust sales," said Mr Tom Farmer, chairman. "Salt is greatly beneficial to us as it brings corrosion."

Kwik-Fit opened 19 new centres in the UK and four in the Netherlands during the period. In France it acquired 80 per cent of Touss Pneu, a leading retailer and distributor of tyres, which operates from 17 centres. An agreement was also reached with a group of 24 independent exhaust fitting

stations to grant them Kwik-Fit franchises.

This brings the total number of branches to 450 in the UK, the Netherlands, Belgium and France. Mr Farmer said his aim in five years time was to be well on the way towards having 800 UK branches and 150 sites in Belgium and the Netherlands.

"France will become an even more significant market with 1982 heralding the opening of the free market in the EC and with the building of the Channel Tunnel," said Mr Farmer.

"It is important that we establish Kwik-Fit as quickly as possible, achieving the same recognition as we have in the UK and Holland," he added.

Turnover rose from £62.52m to £79.88m. Earnings per share, adjusted for the March scrip issue and the £33m June rights issue, increased from 6.18p to 6.99p.

Interest payable was £588,000

(£471,000) and the tax charge was £3.54m (£2.89m). An interim dividend of 1.04p (0.83p) was declared.

COMMENT

The City liked these results and shares closed 4½p up at 111½ last night. Kwik-Fit is dominant in its field and has a proven formula - not to mention a £10m advertising budget and a brilliant jingle which appears to have convinced 2.5m customers a year to bring their cars and their worries to its boys in blue. Kwik-Fit has 25 per cent of the UK exhaust market and even during the past mild winter managed to boost its market share. The brake market is a top target area now, with a 10 per cent market share the aim. Analysts are looking for pre-tax profits of £22m this year, producing a prospective p/s of just over 12, up with exerts.

Cookson accused of 'bungling'

By Claire Pearson

WOLSTENHOLME RINK, Lancashire-based lithographic materials company, has accused specialist media and chemicals concern Cookson Group of bungling its £23.5m contested offer for the company. The offer closes Friday and has so far attracted a tiny proportion of acceptances.

The level of the five-for-three share offer, with a 410p cash alternative, was "generally accepted to have been poorly judged," Mr Stanley Wright, chairman, claimed in a letter to shareholders.

On the basis of Wolstenholme's 1988 forecast of pre-tax profits of £4.2m, the cash alternative valued the company on a multiple of only 9.3, "clearly making Cookson's offer wholly inadequate," he said. "Cookson seems unaware an offer needs to pay a significant premium for control of a successful listed company," he went on.

Wolstenholme's shares, also valued at 410p under the share offer, closed at 415p.

Miquel's bold plan comes to abrupt end

Lisa Wood examines the boardroom split at Belhaven

"BELHAVEN is not for sale and neither are any bits of it," says Mr Phillip Kaye, who replaced Mr Raymond Miquel as chief executive of the brewing and restaurant group after a boardroom row disclosed this week.

Mr Kaye, who retains his position as chief executive of Garfunkels, the biggest and most profitable division of Belhaven, said that since the announcement of Mr Miquel's departure he had had several inquiries asking if Belhaven's Dunbar brewery was for sale.

Sale of the brewery - where a £2.4m development programme completed this year trebled the output to 100,000 barrels a year - was seen by the City as one possible outcome of the row.

The brewing operation, with its new range of Belhaven Scottish Premium Beers including Prince of Scotland, was perceived as a major cause of the rift between Mr Miquel and his colleagues.

This viewpoint was reinforced because news of Mr Miquel's departure was announced on the same day as Belhaven's interim results which showed brewery profits dropped sharply from £665,000 to £217,000, although the group as a whole showed marginally improved profits, up from £2.93m to £3.33m.

In announcing Mr Miquel's departure, Belhaven said only

that a difference of opinion had arisen between him and the majority of the board about the management and future development of the group.

Mr Miquel joined Belhaven in 1986 after resigning from Arthur Bell where as chairman he had tentatively, but unsuccessfully, fought against a takeover by Guinness, the drinks group. Mr Miquel, a half-marathon runner and workaholic who demanded the same commitment from his staff, had built the whisky company into the second largest in Scotland.

When he joined Belhaven, it was a rag-bag of companies, making about £1m a year. Mr Miquel stripped the company down to its Dunbar brewery, some pubs and a hotel in Spain.

His ambitions, however, were grand: he wanted to build a portfolio of premium-priced beers, sold at home and overseas and possibly expand into other sectors of the drinks industry. Other options included building the hotel operations and buying into the sports and leisure retailing sectors.

In 1987, Belhaven emerged as the surprise £98m sutor of the Garfunkels restaurant business, built up by Mr Phillip Kaye and his brother, Reginald. It was the third company the Kayes had nurtured to the point of takeover.

It appeared to be a reverse takeover, but not in terms of management, with Mr Miquel remaining as chairman and chief executive of Belhaven. Mr Phillip Kaye, who along with family interests controlled more than 10 per cent of Belhaven's shares (compared with Mr Miquel's less than 1 per cent stake), joined the board.

Mr Miquel wanted to develop premium-priced beer brands - an ambition described by one analyst as "brave and strong." The Kayes, however, were intent on repeating their proven format of building profitable but more middle-market operations.

During the past few months, conflicts within the boardroom are understood to have been of such severity that several options, including Mr Kaye's resignation had been mooted.

Some members of the board of Belhaven claimed Mr Miquel needed to pay greater attention to short-term profitability and were critical particularly of Mr Miquel's ambitions for the Belhaven brewery.

Promotional costs incurred by the brewery - which in the nine months to December 31 1987 rose from £26,000 to £250,000 - will be slashed this year.

While Mr Kaye says that Belhaven is committed to retaining the brewery operations it is not a business, he admits, that is close to his heart.



Raymond Miquel: a half-marathon runner and workaholic

The wisdom of retaining a small Scottish brewery - which would need considerable long term investment to exploit niche opportunities in the beer market - alongside an expanding restaurant business must be questionable.

Sovereign Oil falls sharply to £796,000

By Max Wilkinson

SOVEREIGN OIL and Gas yesterday announced a reduced pre-tax profit for the first half of the year of £796,000 compared with £2.2m for the same period last year.

The company attributed the decline to the effect of lower oil prices, the relative strength of sterling and lower production levels. In the first six months of the year its average sterling oil price for crude was \$55.21 per barrel below the level in the same period of last year.

Its share of production from the Brae, Forties and Claymore fields was 4,517 barrels per day or 7.9 per cent below the level in the same period of 1987.

However, the company said that production from the North Brae field, which started in April, will contribute more significantly to the full year's results.

It said the results were unlikely to be materially affected by the loss of production from the Claymore field which was curtailed by the explosion of the Piper Alpha platform this summer. It said reduced output from Claymore would be offset by lower operating charges and depreciation.

In the six months to June 30, Sovereign's turnover was £7.93m compared with £11.22m in the first half of 1987. It wrote off exploration costs of £1.6m (£2.2m) and reduced its operating charges by almost 20 per cent from £8.85m to £5.5m.

COMMENT

The decline in pre-tax profits reflects factors largely external to Sovereign and did not divert the market yesterday from the basically sound prospects for the company to which the interest of Neste, the Finnish State oil company has recently added spice. Neste, which now has a 14.9 per cent stake in Sovereign, is also the purchaser of all the oil from the Emerald field, which Sovereign is developing with a complicated financial arrangement which limits its risk as well as its potential rewards. At today's oil prices Neste's agreement to purchase Emerald oil for the equivalent of a Brent price of \$17.9 per barrel looks a prescient move on the part of Sovereign. The development of Emerald, with the prospects for growth in production volumes from its other interests has the potential to almost double Sovereign's production by 1992. The company has now got rid of most of its poorer prospects, and has some interesting acreage now being explored. These solid prospects and the recent revival of interest in the independent sector as a result of London and 150 other markets' decision to sell its stake in Enterprise Oil are reflected in a share price for Sovereign which is high in relation to its established assets. At recent prices shareholders must be betting on further discoveries, a substantial recovery in oil prices, or perhaps a bid.

Cussins Property Cussins Property Group reported little changed pre-tax profits of £1.12m (£1.15m) in the six months to June 30, on sales up from £3.63m to £5.47m. Earnings per 20p share were 10.13p (12.99p). The interim dividend is raised to 3.15p (2.8p).

Joseph Holt at £2m Pre-tax profits of Joseph Holt, however, rose from £1.72m to £2.02m in half-year to June 30. Sales £8.35m. Dividend 6p (5p) on earnings of 45.18p (£7.44p).

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VPI restructures deferred consideration for Carter

By Nikki Tait

VPI GROUP, the corporate communications undertaking, is restructuring the deferred consideration arrangements for the Carter Organisation, an American investor related business, which it bought in June 1987.

The announcement was accompanied by a pre-tax profit forecast "in excess" of £13.5m for the year ended September 1988 and a proposed subdivision of 5p shares into 2½p shares.

The new deal means that the maximum cost on the Carter purchase is reduced by 12.5 per cent, from \$114.6m to \$100.3m, with future payments being made in cash rather than shares. However, to earn the maximum payment Carter now faces earlier profit targets; total profits which must be made in the period to end-September 1990 to justify the maximum are reduced by 5.5 per cent.

Deferred consideration arrangements - usually tagged "earnouts" - have been an increasingly popular form of payment, especially in "people" businesses where they arguably produce continuing incentives.

However, worries have been expressed about the structure of some deals - in particular where no maximum payment is set, or where future payments are to be satisfied largely in shares. In the latter case, a sharp fall in the acquirer's share price can lead to earnings dilution as more and more shares are required to meet the staggered payments.

Under its original deal, VPI paid an initial \$51m. The overall payment was to be the greater of 4.75 times average adjusted pre-tax profits for the three years to end-September 1990, or a series of instalment payments if profits surpassed certain figures in the years to end-September 1988, 1989 and 1990. If Carter's pre-tax figure topped \$15m, \$22.5m, and \$27.4m respectively, maximum further payments of \$20.5m, \$21.2m and \$21.2m would be made.

This deal envisaged that 22 per cent of the first payment would be made in shares, 43 per cent of the second and 33 per cent of the third, subject to a limit of 7m shares overall.

The new deal reduces the overall multiple of average adjusted pre-tax profits to 4.6 times, the maximum consideration to \$100.3m, and specifies that all future payments are in cash. Carter is expected to top the \$12m target for the first payment, and this is being increased slightly to \$25.3m, payable in January.

The following payments will be based on 4.1 times profits between October 1988 and June 1989, subject to a maximum of \$6m; on 4.6 times profits between October 1989 and September 1990, to a maximum of \$8m; and on 4.6 times profits between October 1990 and September 1991, with a maximum of \$10m.

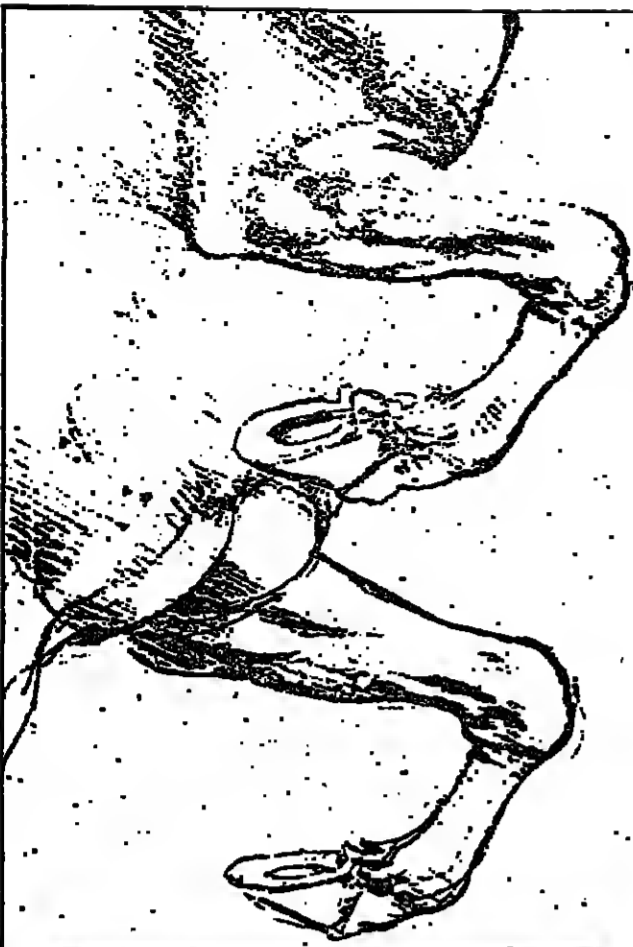
Yesterday, Mr Reg Vallin, chairman of VPI, claimed that the new structure had four advantages. It removed potential share overhang; reduced short-term pressure on Carter; allowed Mr Donald Carter, chairman, to play a larger role in the group overall; and enhanced earnings per share.

If, purely as an example, group profits were to reach \$36.5m in 1988-89, earnings per share would be around 42.1p against 41.7p, he said. The first payment should be broadly satisfied from current cash resources of some \$10m.

VPI also announced yesterday that it is selling an 80 per cent stake in Dutch subsidiary Vallin Pollen Thomas & Kleyn to local management for Dfl6m. There is an option to buy out the remainder for Dfl2m or Dfl3m depending on results in the years to end-1991. Pre-tax profits at VPIK are not expected to top Dfl50,000 in 1987-88 (Dfl1.72m in the previous year).

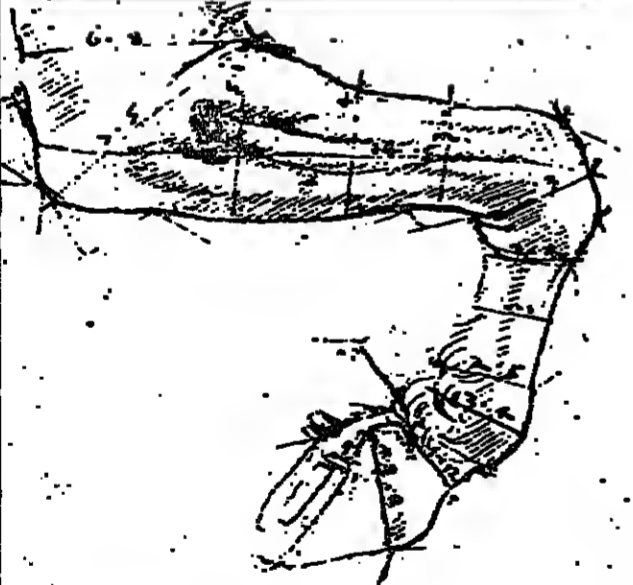
Yesterday VPI shares which fell from over £10 to under 150p in the crash - eased 3p to 280p, with some previous over-ambitious forecasts blamed.

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Godfrey Davis 17% up at £7m in first half

By Clare Pearson

GODFREY DAVIS (Holdings), services company, lifted pre-tax profits by 17 per cent to £6.9m in the six months to June 30 on a 15 per cent increase in turnover to £122m.

The period ended before the company's recent string of acquisitions as it closed, commencing last month in the £44m agreed takeover of Falcon Industries, a supplier of portable buildings to the construction industry.

Mr George Boyle, finance director, said retained companies lifted profits by 27 per cent during the first half. The contribution from businesses sold was lower overall, with Godfrey Davis Park Homes, sold for £37.5m, improving modestly but with some concerns about alarm monitoring and courier concerns, making lower profits.

Following the acquisitions of Falcon and the much smaller Newbury Laundry, full-year pre-tax profits are expected to break down into roughly 55 per cent textile maintenance, 30 per cent vehicle supply, and 15 per cent site services, Mr Boyle said.

Mr Boyle added that the company was reviewing the position of Falcon's plastic plant pots division, which has annual turnover of between £8 and £10m. But he refused to be drawn on whether there were any current plans to sell it.

The performance of the linen rental business within the textile maintenance division was

described as particularly encouraging against a background of lower hotel occupancies. Motor dealerships benefited from good demand, and the contract hire business grew both in volume and profit terms.

Earnings per share rose to 6.56p (5.65p). The interim dividend is set at 2.33p (2.1p).

COMMENT

These figures provide further reassurance of the solidity of the company under the Sunlight Service management that took control of Godfrey Davis through a reverse takeover last year. Particularly cheering was the strong profits advance in the retained businesses, even though the two unhelpful factors of the decline in tourism and the Ford strike. Linen rental appears to be gaining market share, and, whatever the future environment for the motor trade, car dealerships and contract hire should improve margins through increased efficiencies. This year, disposals will have little net effect on profits although analysts have added on about £75,000 for Falcon to previous forecasts of £16.5m pre-tax. Next year, earnings per share growth is likely to be somewhat held back by the 15m shares issued for Falcon, but should still rise by between 10 and 15 per cent. The shares, on a prospective p/e for the full year of about 10, are seen as a comfortable hold though likely to be dull for the moment.

Troubled Intec planning a financial restructure

By Clare Pearson

IMTEC, troubled USM-quoted microfilm equipment manufacturer, has warned that it is planning a substantial issue of new shares.

The announcement followed a rise in Intec's share price of about 40 per cent since the start of the month, and mention in a Sunday newspaper of unconfirmed reports that a substantial stake in the company had changed hands.

Intec said it was discussing a financial restructure which would involve the issue of new capital at less than the current

share price. The restructuring would be put to shareholders if institutional soundings were successful.

Mr Brian Lacey, chief executive, said he was unable to elaborate on the announcement, but the company would announce further news on the proposed deal, together with results for the year to June 30, in the near future.

Intec had said its financial position was delicate when it announced interim pre-tax losses of £582,000 earlier this year.

All-round growth at Fitch-RS

Strong growth in each of the four core businesses pushed up pre-tax profits of Fitch-RS in the first half of 1988. At £1.68m they showed a 36 per cent rise over 1987.

The group provides architectural, interior design, product design and graphic communication services. Its turnover rose 20 per cent to £7.3m, including a full period contribution from Gordon Benor, the architectural practice acquired last year.

Mr Rodney Fitch, chairman, said there was strong new

business activity across the group and the outlook was very good. The acquisition in June of RichardsonSmith gave a major presence in the American market, while also strengthening the European product design opportunities.

Continental Europe was providing a valuable platform for growth, with British design much in demand as companies geared up for 1992.

In the half year earnings rose to 16.6p (12.4p) and the interim dividend to 3p (2.5p).

Everest Foods beats forecast

Everest Foods, the second largest producer of frozen meats in the UK, turned in pre-tax profits of £2.42m for the year ended May 31 1988.

That compared with £2.25m forecast at its USM launch last May, and with £1.76m in the previous year. Earnings were 17.3p (11.1p) and, as indicated, there is no dividend.

Mr Bob Gilbert, chairman, said he viewed the future with continuing optimism. Trading prospects were very encourag-

ing and "we are eager to maximise growth opportunities organically and by acquisition".

He announced the acquisition of a 1.5 acre site adjoining the main plant at Wombourne for £365,000, allowing expansion for frozen foods and catering distribution.

In the past year Everest Frozen Foods achieved excellent results across its whole product range, the chairman said.

Burford doubles to £1.55m

Burford Group, the property investment and trading company which was floated on the USM in March 1987, yesterday announced pre-tax profits doubled to £1.55m in the year to end-June. Turnover of £18.72m was sharply higher than the £5.27m last time.

Both realised and unrealised investment property surpluses were taken below the line, contributing £572,000 and £18,88m respectively. Earnings per share rose to 8.7p (5.3p) and a final dividend of 1.5p is proposed (0.3p in respect of the period following the flotation).

Trinity moves up 20% midway

Strong performances in all divisions, plus acquisitions, enabled Trinity International Holdings to lift its pre-tax profit by 20 per cent from £5.51m to £6.62m, in the half year ended June 25 1988.

Earnings from Liverpool benefited through the upturn in the economy and the many improvements and changes made over recent years. The Daily Post returned to profits. Commendable profit growth was also shown by weekly publications, the directors reported.

Inclusion of the recently acquired Buckeye Publishing helped the US divisional profits to reach new heights.

The Canadian titles, too, saw benefits from past acquisitions and made impressive growth in dollar profits.

Earnings at both papermills and corrugator plants reflected a strong market and benefits of recent investment.

Turnover in the half year amounted to £51.33m (£44.35m). Earnings came through at 7.5p (6p) and the interim dividend is raised to 1.8p (1.4p).

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24 NOVEMBER - 24 DECEMBER Price Waterhouse

UK COMPANY NEWS

Pension holiday boost for Bemrose

STRONG DEMAND for its security printing activities from financial institutions and high efficiencies at its Derby base enabled Bemrose Corporation to raise taxable profits to £1.2m in the six months to July 2.

The advance from £573,000, however, included benefits of the pension fund holiday treated as an exceptional credit of £200,000, and income of £76,000 (£75,900) from a related company.

Bemrose, which already prints cheques for Barclays and NatWest, has also been awarded a share of cheque business for Lloyds Bank. The group is seeking to expand products, markets and technologies in security printing.

Gift wrap sales rose 80 per cent on 41p and the interim dividend is lifted to 4p (3.5p). But heat transfer paper results suffered from further erosion of margins.

Group turnover rose just 4 per cent to £20.92m. Earnings per share worked through at 8.33p (3.96p) and the interim dividend is lifted to 4p (3.5p).

An extraordinary debit of £274,000 related predominantly to losses arising on the sale of the Wilson offshoot and reorganisation costs in the decorative products side.

Gillon takes 16.4% stake in Property Trust

Gillon Holdings, a Panamanian registered company, has taken a 16.4 per cent stake in Property Trust, the shell property company chaired by Mr Tony Bhatnagar. The 150m shares now owned by Gillon were part of the consideration for a property portfolio bought by Property Trust.

Mrs I Halabi, the mother of Mr Simon Halabi, a director of Property Trust, owns 25 per cent of Gillon; Mr Halabi acts as an adviser on international property to the other Gillon shareholders.

Harland Simon set to purchase NEF

Harland Simon, the electronics group where Mr Birol Nadir recently stepped up an interest, is negotiating the acquisition of NEF, a Swedish manufacturer of components for paper-making machinery, from the UK Scapa Group. NEF had annual sales of around £3m in 1987.

Mountain Dew, Mr Nadir's vehicle, has meanwhile increased its stake in Harland Simon to 28.54 per cent.

Watmoughs up 41%

Capital investment in advanced printing technology and an improved product range helped Watmoughs (Holdings), colour printer, publisher and process engraver, lift taxable profits by 41 per cent to £2.88m in the first half of 1988.

Mr Patrick Walker, chairman, said the group continued to expand its presence in specialist markets.

Production of the Sunday Times magazine, previously shared with a European group, had been wholly undertaken by Watmoughs since January.

Turnover rose just 8 per cent to £26.47m, although Mr Walker said the total did not fully reflect additional business handled by the group.

Earnings rose to 12.59p (8.99p) and the interim dividend is 2p (adjusted 1.667p).

Broadcast Comms

Substantial progress made by Broadcast Communications in the year ended June 30 1988 led to an upsurge in pre-tax profit from £14,000 to £88,000.

In view of this and the strength of the balance sheet, the board intends to consider paying dividends in the current year.

Business Television made a material contribution, while Graham Hill had a record year, but further progress was made in rationalising the former Edenspring interests.

The company has tendered for television coverage of the House of Commons and other major commissions, and is developing series of its own for sale to broadcasters in the UK and overseas.

Beauford at £0.64m

Beauford Group, the heavy machine tool manufacturer which is currently undergoing a reorganisation programme following management changes in April, lifted pre-tax profits from £514,000 to £642,000 in the half-year to end-June.

Turnover was £6.65m (£6.37m). Earnings per 10p share improved to 6.3p (5.1p) and the interim dividend is raised to 1.4p (1.2p).

Buoyant prime markets take Polypipe up 56% to £7.3m

By Fiona Thompson

POLYPIPE, Doncaster-based manufacturer of above-ground and underground plastic plumbing and drainage systems for the construction industry, reports pre-tax profits of 56 per cent ahead at £7.3m for the year to June 30 1988.

The advance from £4.68m was made on sales 60 per cent up at £45.53m (£26.9m). Earnings per share rose from 5.41p to 8.22p.

"Our prime markets, in refurbishment and renovation, are extremely buoyant," said Mr Kevin McDonald, chairman. "Sales of plumbing and retro-fit goods have continued to grow and we have made significant progress in sales of underground drainage systems. We do not see any signs of a recession or a downturn in the building industry that some people mention."

PolyPIPE serves 2,000 customers, primarily builders, merchants, and claims to have a 20 per cent share of the UK above-ground drainage market and 16 per cent of the under-

ground market. Three-quarters of its business is in the refurbishment and renovation market, the rest in new buildings. Sales in the Midlands and the north of England increased by 40 per cent during the year and in the south by 70 per cent. Prices rose by between 5 and 10 per cent, to cover increases in raw material costs.

Group capital expenditure rose to £4.9m, involving the purchase of additional land and a substantial programme of investment in production machinery and material handling equipment.

PolyPIPE is considering possible moves into Europe, either via a joint venture or by acquisition. "Italy, Spain and Portugal are the countries we will target," said Mr McDonald.

Since the year end, the company has acquired Mason Fitter (Toolmakers), an advanced mould tool maker and plastic moulding business.

The tax charge was £3.61m, against £1.71m. The recommended final dividend of 1.4p

makes 2.1p (1.56p) for the year.

COMMENT

It has been another good year for PolyPIPE. Although net margins slipped from 17.2 per cent to 16.2 per cent - mainly due to the expansion into agricultural land drainage with its tighter margins - sales showed good growth, above-ground by 40 per cent and underground by 100 per cent. RMI (repair, maintenance and improvement) is the most buoyant sector of the construction industry, and, even if this slows, as some are predicting, PolyPIPE is already nibbling away at other peoples' market share. The City is looking for pre-tax profits this year of £10.5m, which puts the shares, 2p up at 186p, on a deserved prospective p/e of just under 12. The question is, how long can PolyPIPE maintain its rapid growth and its rating? It may have to consider more seriously branching out, either geographically or in terms of product.

DOUGLAS

ANNUAL GENERAL MEETING

28th September 1988 at 12.00 noon
Extraordinary General Meeting immediately thereafter
Shenstone House, 395 George Road, Erdington, Birmingham

Because of the recent postal dispute some Shareholders may not have received our 1988 Annual Report and Financial Statements which were dispatched on 5th September 1988.

Please note that the above arrangements in respect of this year's Annual General Meeting and the Extraordinary General Meeting will stand.

Copies of the 1988 Annual Report and Financial Statements are available at the undermentioned addresses and will be available at the AGM.

The Registered Office, 395 George Road, Erdington, Birmingham B23 7RZ.
Hichens Harrison & Co., 43/44 Bell Court House, 11 Blomfield Street, London EC2M 1LB.
Margets & Addenbrooke, 38 Great Charles Street, Birmingham B3 3JU.
Walter Judd Ltd., 1a Bow Lane, London EC4M 9EJ.

Subject to Shareholders' approval, dividend warrants will be dispatched as soon as postal services allow following the AGM.

The Group has reported
RECORD RESULTS FOR THE YEAR ENDED 31st MARCH 1988

	Year ended 31st March 1988	Increase over Year ended 31st March 1987
TURNOVER	£182m	+27%
PRE TAX PROFIT	£6.01m	+35%
EARNINGS PER SHARE	27.1p	+66%
DIVIDENDS PER SHARE	4.25p	+42%

This announcement appears as a matter of record only.

A controlling interest in

Grampian Country Food Group Limited

has been purchased by the management

Debt and equity financing for this transaction was arranged by

Canadian Imperial Bank of Commerce

August 1988



MINORCO

Earnings from operations: \$104 million, up 58%.

Earnings before extraordinary items: \$262 million, up 199%.

Our results for the year to June 30, 1988 have met all expectations. Even our own.

Record earnings from operations are \$104 million, up 58%. Adding the equity share of retained earnings from our major investments raised this to \$262 million, three times last year's figure. The contribution from our major investments increased significantly.

The planned and timely sale of our interests in businesses which were not strategically relevant to our objective of becoming a world leader in natural resources, brought our net earnings to \$775 million.

As a result we have nearly \$900 million in cash. Including this and taking our listed investments at market value, our net assets amount to \$3 billion or \$17.75 per share.

Minorco is clearly a company to watch.

MINORCO

US \$ MILLIONS EXCEPT PER SHARE AMOUNTS

	1988	1987
FOR THE YEAR		
Earnings from operations	103.9	65.6
Earnings before extraordinary items	262.3	87.7
Net earnings	774.7	122.0
Earnings before extraordinary items per share (\$)	1.54	0.51
Dividends declared per share (\$)	0.30*	0.26
AT YEAR-END		
Shareholders' equity	2,371.8	1,811.3
Excess of market value of quoted investments over carrying value	651.7	1,262.0
Net asset value	3,023.5	3,073.3

*Recommended by directors and subject to shareholders' approval

The final dividend for the year to June 30, 1988 of 20 US cents is payable on November 12, 1988 to shareholders of record on October 14, 1988. Copies of the Annual Report may be obtained from the Corporation's headquarters at 68-70 boulevard de la Pétrusse, Luxembourg L-2320, Grand Duchy of Luxembourg, or from the UK transfer agent: Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

This advertisement complies with the requirements of the Council of The International Stock Exchange and does not constitute an offer or invitation to subscribe for or to purchase any securities. Application has been made to the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange") for the admission of The Official List of the issued Common Stock of California Energy Company, Inc.

CALIFORNIA ENERGY COMPANY, INC.

(Incorporated with limited liability under the laws of the State of Delaware, USA)

INTRODUCTION TO THE STOCK EXCHANGE LONDON

by

OAKES, FITZWILLIAMS & CO. LIMITED

of

Authorised	Common Stock	Issued
50,000,000	Shares of US\$0.0675 each	12,137,205

California Energy Company, Inc. is engaged in the exploration and development of geothermal resources for conversion into electrical power for sale to public electricity utilities in California. The Common Stock is currently traded on The American Stock Exchange in New York.

Listing particulars relating to the Introduction to the Official List of 12,137,205 Shares of Common Stock of US\$0.0675 each of California Energy Company, Inc. are available in the Extel Statistical Services and copies are available until 10 October 1988 from:

OAKES, FITZWILLIAMS & CO. LIMITED
42 Hill Street
London W1X 7FR

Copies are also available from the Company Announcements Office, The International Stock Exchange, 46 Finsbury Square, London EC2 until 23 September 1988.

Dealings in the shares are expected to commence on 26 September 1988.

21 September 1988

UK COMPANY NEWS

Silentnight advances 40% in first half

By Andrew Hill

Profits at Silentnight Holdings, the bed and furniture manufacturer, increased by 40 per cent to £4.37m in the six months to July 30, against a restated £3.11m last time.

Turnover rose 24 per cent to £57.4m (£46.2m) and earnings per share advanced 44 per cent to 9p (4.16p).

Mr Christopher Burnett, chief executive, said trading conditions had generally been good in the first half. The group had declared an increased interim dividend of 2.25p (1.75p), he added, as an indication of its optimism about the second half, which includes the strong autumn trading period.

However, he said one or two of the large retailers - for example, the former Harris Queensway - had experienced difficulties in the first half, leading to a reduction in demand, while others had been reducing stocks of furniture in preparation for the new flammability regulations.

Mr Burnett said Silentnight would meet the deadline of November 1, after which manufacturers cannot supply products which do not conform with the regulations.

Production and distribution efficiency in the upholstery operation was adversely affected by the resulting uncertainty and the division's sales rose only 8.6 per cent to £11.4m (£10.5m).

The beds division increased sales by 20 per cent to £35.3m.

The addition of Homeworthy last September boosted sales in the cabinets operation from £2.3m to £6.8m in the first half, and the international side increased sales slightly from £3.4m to £3.6m, despite adverse exchange rates.

COMMENT

Silentnight's second half is traditionally stronger than the first, and analysts are looking for pre-tax profits of more than £11m in the year to January 30. The company itself is also confident, despite the lack of excitement in the furniture sector is currently generating in the City, and retailers' caution in advance of the flammability regulations. Silentnight's approach to the bed market, of which it already has a 30 per cent share, is aggressive - this year it is spending £2m more on television advertising than in 1987-88. The group still has about £10m of cash in hand and could be seeking a bedfellow for its core business in the US or continental Europe, although office furniture has been mentioned as another possible area of expansion. A reduction in the 52 per cent family holding in the group would add availability to the other solid attractions of the shares, which stand on a prospective multiple of about 10.5.

Short term 'blip' seen by Singer & Friedlander

By David Lascelles, Banking Editor

SINGER & FRIEDLANDER, the City merchant banking and property group, reported pre-tax profits of £3.1m yesterday for the six months to June 30. That was in line with forecasts.

No comparable figures exist for last year because Singer was restructured in 1987 with its reverse into the Gilbert House property company. But the group said that the former Singer & Friedlander companies earned £6.96m, up from £6.42m in the first half of 1987.

Mr Tony Solomons, chairman, said the banking activities, including debt swap operations and corporate finance, had increased their profits, but fund management was down because of the weakness of the markets.

The group also has about £70m in cash reserves, but these have not benefited from the recent rise in interest rates because they were put out for 12 months at fixed rates. The group's commercial properties were expected to benefit from rent reviews early next year.

Mr Solomons said that Singer was confident of the

medium to long term prospects and had adopted a policy of building up long term business, particularly by expanding its discretionary private client activities, and its bank lending, though with an eye on quality assets.

He said clients were attracted by Singer's independence at a time when many of the City's institutions had been rolled up into big conglomerates.

In the short term, though, he saw "a blip" because of market uncertainties. Singer continued to seek opportunities for acquisitions, particularly in the insurance broking sector, though nothing suitable had yet presented itself. The old age care sector is another area where Singer is increasingly active.

Mr Solomons conceded that "we got egg on our faces" through involvement with key figures in the Barlow Clowes affair. Singer helped finance the acquisition by Mr Peter Clowes and Mr Guy Cramer of Buckley's Brewery. But he said Singer's exposure was well

secured and he did not expect the group to lose any money. The group is paying an interim dividend of 0.5p and forecasting a final of 1.5p. The forecast was made "to give people an idea of what we're thinking", said Mr Solomons.

COMMENT

Singer has made a game start at establishing a new track record in its new form. The underlying operating earnings are up at a time when merchant banks are under pressure, and an effective dividend increase is forecast. But it must be kicking itself for insulating its cash board from the recent surge in interest rates. The coming months could see a flattening of profits because of sluggish markets and a deliberate policy of accumulating low yielding private client investments in anticipation of the next upturn. But next year will bring rent reviews on the property side. The p/e ratio of 12 is still high by stock standards, despite the sector's recent fall from its speculative high, and the yield on the dividend forecast is a lowish 8.7 per cent.

Benchmark earnings hit by losses of broking offshoot

By David Waller

Charlton Seal, a Manchester-based firm of stockbrokers which primarily serves private clients, lost £500,000 in the year to the end of June.

This emerged as Benchmark, deposit-taker and mortgage financier which bought Charlton for £5m in February, reported a sharp reduction in earnings for the year. It also announced that it was buying Schavari & Co., a small London-based broker, for a maximum of £1.08m.

Although pre-tax profits rose from £1.38m to £1.4m, fully-diluted earnings per share fell from 2.25p to 1.53p, reflecting the effects of the Charlton acquisition for shares and a rights issue in the summer of 1987.

At the operating level, the investment division made £314,000 while the banking division made £1.23m. According to Mr Adrian Evans, group managing director, Charlton lost £557,000, mainly in the second half, and is still trading unprofitably.

With joint fee income of around £4m, Mr Evans believes that the combination of Charlton and Schavari will be better able to cope with the doldrums of the equity market in its present state.

Meanwhile, Benchmark intends to free some capital by reducing its 40 per cent stake in Peter Methley Holdings, a 'Lloyds' broker. The interim dividend was pegged at 0.875p.

Elswick progress

Continuing growth and development of Elswick was demonstrated in the group's results for the half year to July 31 which showed a sales advance from £11.7m to £18.78m and a pre-tax profit surge from £403,000 to £892,000.

Earnings were 0.62p (0.43p) and there is an interim dividend of 0.15p.

Mr Bill Cross, chairman, said all companies were making encouraging progress, with the exception of Falcon Cycles. There was a fire at the new plant earlier this month, he explained, and the effect on its performance for the year was uncertain.

Mucklow ahead

Improved rents and trading profit enabled A & J Mucklow Group to lift pre-tax profit by 25 per cent to £7.34m in the year ended June 30.

From its position as the largest owner of factory estates in the Midlands, the group returned a net rate of 58.27m (£7.95m). Trading interests of house building and estate development produced turnover of £4.95m (£2.86m) and profit of £1.25m (£545,000).

Earnings rose to 10.91p (8.86p) and a final dividend of 4.00p makes 7.45p (5.94p). Year-end net asset value jumped from 123p to 177p, mainly reflecting a £28.42m surplus on revaluation of investment properties.

Abingworth assets

Net asset value at Abingworth, venture capital investment company, was 33p at the end of the year to June 30 1988. This compared with 37p at the end of June 1987. At December 31 1987, the figure was 33p.

Total group income for the year was £1.81m (£1.29m). Pre-tax profit fell from £285,219 to £310,398. The proposed dividend is unchanged at 1.25p on earnings per 10p share of 1.2p (1.1p).

Quarto doubles

Quarto Group, acquisitive USM-quoted book and magazine publisher, yesterday revealed pre-tax profits more than doubled to £692,000 for the six months to June 30.

The outcome was achieved on turnover some 75 per cent higher at £7.21m (£4.71m). After tax of £208,000 (£110,000) and minorities £58,000 (£25,000), earnings per share rose to 4.5p (2.7p). The gross interim dividend is a same-again 1.5p.

Continuing Growth

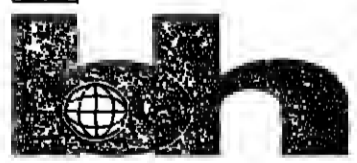
Interim Results (unaudited) for the half-year ended 30th June 1988

	1988 (half year) £m	1987 (half year) £m
Turnover	67.33	82.06
Pro-tax Profits	18.83	15.80
Earnings per share	6.57p	6.34p*
Interim Dividend	1.26p	1.05p

*Restated to take account of rights issue on 28th September 1987. Interim dividend is payable on 19th December 1988 to shareholders at the close of business on 18th November 1988.

Group pre-tax profit 19% higher despite adverse impact of exchange movements... Order intake strong and exceeded sales by 3%... The results for July and August are higher than for the same months of 1987... With the acquisition of Thermalloy, together with our existing companies Redpoint and Elbomec, we will become a world leader in thermal management products... Viact gives us a manufacturing unit in France and Holiday Industries is an addition to our instrumentation business.

Ray Parsons, Executive Chairman



Bowthorpe Holdings

Bowthorpe Holdings Plc
Crowley, West Sussex, RH10 2JZ

To the Holders of

COLLATERALIZED MORTGAGE OBLIGATION TRUST SIXTEEN

Class 1 Floating Rate Bonds Due 3/20/2018

Pursuant to the Indenture dated as of December 1, 1986 between Collateralized Mortgage Obligation Trust Sixteen and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period from September 20, 1988 through December 19, 1988 as determined in accordance with the applicable provisions of the Indenture, is 8.875% per annum.

COLLATERALIZED MORTGAGE OBLIGATION TRUST SIXTEEN

Notice to Noteholders



Rolls-Royce plc

£150,000,000

9% Notes Due 1993

In accordance with Clause 4(B) of the Trust Deed, we Goldman Sachs International Corp., as Lead Manager hereby give notice that the Exchange Date in relation to the above mentioned issue has been fixed as Wednesday, December 7, 1988.

September 21st, 1988

REFURBISHMENT

The Financial Times proposes to publish this survey on:

16TH NOVEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

Penny Scott
on 01-248 8000 ext 3389

or write to her at:

Bracken House
10 Cannon Street
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FINANCIAL TIMES
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* Hours: 10.00am-5.00pm, 10.00am-4.00pm

Royal Sovereign

Royal Sovereign Group, graphics and stationery distribution business, lifted pre-tax profits by 55 per cent to a record £788,000 in the six months to end-June.

Turnover of this Third Market-quoted company formerly known as Abelscot Group, rose from £2.52m to £5.53m.

Earnings per 10p share declined to 9p (11.9p) reflecting a reduced contribution from investment dealing activities.

The interim dividend is set at 1.5p (1p).

Antler ahead

Antler, USM-quoted manufacturer of luggage and travel goods, raised its pre-tax profits from £550,000 to £617,000 for the first half of 1988 on turnover ahead by 10.55m to £8.16m.

The interim dividend is being stepped up to 1.4p (1.9p) from earnings of 6.5p (6.1p). The mainstream luggage division increased both sales and profits although there was a levelling out of demand at the period end. In all, the directors anticipated satisfactory results for the full year.

BLAGDEN INDUSTRIES PLC

1 for 4 Rights Issue

IMPORTANT NOTICE

Following the announcement by Blagden Industries PLC (the "Company") on 19th September, 1988 that the period for acceptance under the Rights Issue of 7,688,447 new Ordinary Shares described in the Circular to shareholders dated 16th August, 1988 would be extended beyond the present final date of 26th September due to the recent postal strike, the Company hereby gives notice, to its shareholders and to others, of the revised timetable:

Latest time for splitting 3.00 pm, Wednesday 28th September, 1988

Latest time for acceptance and payment in full and registration of renunciation 3.00 pm, Friday 30th September, 1988

First day of dealings in new shares fully paid Monday, 3rd October, 1988

Definitive share certificates expected to be posted Friday, 28th October, 1988

By order of the Board
G L Levine
Secretary

N M Rothschild & Sons Limited, a member of The Securities Association, has underwritten the above rights issue and has approved this notice for the purposes of Section 57 of the Financial Services Act 1986.

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UK COMPANY NEWS

Yule Catto rises 17.5% to £7.6m

By Clay Harris

THE AIDS-RELATED surge in demand for rubber gloves helped Yule Catto, speciality chemicals, building products and plantations group, to increase pre-tax profits by 17.5 per cent to £7.6m in the six months to June 30.

The interim dividend is raised by 28 per cent to 1.6p (1.25p), twice the rate of growth in earnings per share, which increased to 5p (4.38p).

Mr Alex Walker, chief executive, said sales of natural rubber and pre-vulcanised latex had benefited from the demand for gloves. However, Yule was giving precedence to non-glove customers and was otherwise concentrating on supplying large multinational companies which had the resources to create a lasting presence in the crowded glove market.

Other contributors to a 30 per cent increase in operating profits from speciality chem-

icals to £51.7m (£4.74m) were synthetic latex and products used as PVC stabilisers. The contribution from Reabrook Holdings, bought after the 1987 first half, was not disclosed.

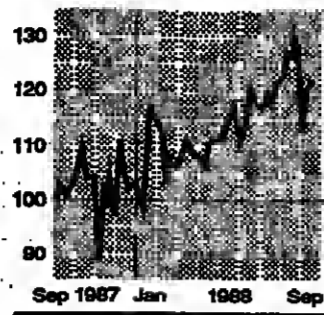
Profits from building products - specialising in roof-lights and large-area glazing - advanced to £1.84m (£1.47m). The Netherlands now accounts for at least a quarter of profits in the division after the acquisition of a third Dutch company, Emmenade, for an initial £5.1m. Dutch and UK contracting businesses only broke even in the first half.

The largest percentage increase in profits came from agriculture and land which accounted for £871,000 (£475,000), boosted by higher prices for rubber and palm oil. Much of the latter crop had been sold forward at "advantageous prices."

Higher commodity prices

Yule Catto

Share price relative to the FT-AI-Share Index



also contributed to the 38 per cent rise in group turnover to £93.5m (£68m), including Yule's share of associated companies' sales.

The pre-tax advance was limited by a sharp rise in central

and finance costs to £1.28m (£872,000), largely because Yule made a £1m profit on the disposal of shares in W Canning, another chemicals company, in the first half of 1987.

COMMENT

Even though Yule lost last year's battle for Barrow Harbour, after rival BTP boosted its shares with a claim about the Aids-fighting efficacy of one of its products, the bid was a turning point. Combined with the purchase of Reabrook shortly afterwards, it underlined Yule's focus on chemicals. Most analysts believe Yule still merits further re-rating, but nothing dramatic is likely in the short term. With currency movements as a small caveat, pre-tax profits are on course for £17.5m, putting the shares on a prospective 1/5 of 11.

Ladbroke US property deal

By Paul Cheswright, Property Correspondent

LADBROKE, the hotels, property, betting and retail group, has announced a significant property development deal in Boston, its second US initiative in a fortnight.

The two deals mark both an extension of its US property interests through London & Leeds Development Corporation, its US property unit, and a new approach to the US property market.

In Boston, London & Leeds has entered a joint venture

with HN Gorin Associates, a local development company, to construct a central city building with 170,000 sq ft of office space and 10,000 sq ft of retail space and an estimated completion value of \$60m (\$35.7m).

This follows another deal in the Ballston district of Washington DC, where London & Leeds has joined the Brock Development Company and Gedco to construct 263,000 sq ft of office accommodation and 30,000 sq ft of retail space.

Although London & Leeds has been active in the US since 1981 its previous developments have been undertaken purely on its own account. The group has now adopted a joint venture approach, buying into existing projects with planning consent. This is seen as a way of entering into prime developments at a low initial cost. The funding of the developments is undertaken by London & Leeds.

Highland shares running of Maltese port

By Kevin Brown, Transport Correspondent

Highland Participants, Mr Peter de Savary's maritime industries group, has agreed with Malta Freeport to operate jointly a new Maltese port.

Highland has signed a 10-year contract creating a joint company to operate and market Marsaxlokk, which is being built by Malta's Government. The port, to be fully operational in April, is aimed at container ships using the Suez Canal and Straits of Gibraltar.

Highland will have a 35 per cent stake in the company, which will be managed by its A & P Appledore Harbours division.

Downturn at GC Flooring

A sharp downturn in the second half left USM-quoted GC Flooring & Furnishings with pre-tax profits of £214,000 for the year to June 30 1988, against £205,000 previously. Turnover dropped from £9.56m to £8.96m.

However, the board was confident that the current year would see a return to much better profitability levels.

Earnings per 10p share dropped from 5.4p to 1.35p, but the directors have recommended a final dividend of 1.2p for a total payment of 2p (1.63p).

Platon near £1m in red

By Fiona Thompson

SHARES IN Platon, the USM-quoted measurement, control and information technology group, were suspended at 8p on Monday night at the company's request after it reported a pre-tax loss of £254,894 for the year to April 1 1988. This compared with a £291,572 profit last year.

Mr Edwin Menger, finance director, said discussions to raise new equity capital were taking place and a further announcement was likely within the next few weeks. He added that the main reason for

the loss was a downturn in demand, particularly in the electronics subdivision.

A rationalisation and disposal programme implemented in March saw two electronics subsidiaries - Platon E & N and Platon Electronic Systems - disposed of and a factory closed with the loss of 40 jobs.

Group turnover fell from £10.24m to £7.02m. An exceptional debit of £380,000 (£295,000 credit) related to the costs of closing the factory.

Losses per share of 21.1p compared with 19.5p earnings. There is no final dividend.

Talbox Group

Talbox Group, aerosol filler and coal miner, is to issue 19.94m shares at 22p in part payment for Victoreen, a US company which it agreed to acquire last week. The share issue price was incorrectly stated in the September 16 edition because of a news agency error. Victoreen's latest full year reporting period was the 53 weeks to January 3, not March 1.

COMPANY NEWS IN BRIEF

AITKEN HUIE: chairman warned AGM that the company faced difficult market conditions and short-term trading prospects must therefore be viewed with great caution. AICR in New York, staff and cost-cutting introduced would mean annual savings of \$2.6m. A similar programme in London had resulted in annualised savings of \$500,000 at head office.

CAMELLIA INVESTMENTS traded satisfactorily overall in the first half of 1988. Expected that profit from ordinary activities will equal last year; agriculturally orientated companies continue to be affected by weak tea and coffee prices, but have maintained their divi-

dends.

CREDIT FINANCE: Bank cut loss from £1.11m to £447,000 in first half of 1988. Main factors contributing to result were high bad and doubtful debts and absence of good new business opportunities. Closure of four branches led to significant reduction in overheads. Budget is for profitable trading on a monthly basis at year-end.

ESTATES PROPERTY INVESTMENT, controlled by Giltvold. No final dividend, leaving 3p as single payment for year ended April 30 1988 (9p). Gross rents £3.64m (£3.09m) and pre-tax profit £4.19m (£3.77m). Earnings 17.73p (12.86p).

GARDINER GROUP - partial offer by Automated Security

(Holdings) and Scantronic Holdings has been accepted in respect of about 72 per cent of the shares and has been declared unconditional.

GUINNESS has purchased a further 5.15m of its own stock units, bringing cumulative purchases by the company to date to 22.31m.

JOVE INVESTMENT Trust: net asset value per income share 51.5p (51.5p), net asset value per capital share 34.71p (116.04p) in six months to August 31. Revenue before tax £635,000 (£570,000) and interim dividend 3.06p (2.94p).

KLEINWORT DEVELOPMENT Fund raised net asset value to 318.5p at the end of July against 268.87p at January 31

and 283.1p a year earlier. Earnings per share for the year to July 31 were 6.78p (5.11p) and a final dividend of 3.75p (3p) is proposed for a total of 6.75p (9p).

KOPPERS, the US aggregates company recently acquired by Beazer, the UK construction company, said it had signed contracts to sell Keystone Environmental Resources, its environmental management business, and Koppenco, a venture capital subsidiary, for undisclosed terms.

LGW, wholesale distributor of watches, fashion jewellery and fragrances, made pre-tax profit of £140,000 (£102,000) in half year ended June 30 1988, on turnover of £3.48m (£3.44m). Earnings 1.5p (1.4p). Company came to third market in April.

LONDON LIFE Association: its merger with Australian Mutual Provident Society is not to be referred to the Monopolies and Mergers Commission.

MERCHANTS TRUST reported net asset value of 189.1p at July 31, up from the 171.5p of six months earlier but lower than the comparable 217.6p. Earnings per share for six months to end July were 3.76p (3.12p) and the interim dividend is 3p (2.52p).

NORTHERN INDUSTRIAL Management Trust is holding its dividend at 17.94p for the year ended March 31 1988, with a final of 12.94p. Net taxed profit £231,000 (£225,000) for earnings of 18.89p (18.234m). Earnings 1.5p (1.4p). Company came to third market in April.

UNITED PLANTATIONS Africa has reported unaudited group turnover up from £2.99m to £6.06m (£4.47m), for the six months to June 30. The group does not give profit and earnings figures for the half-year. It has decided to revert to the policy in force up to 1986 of declaring only a final dividend. During the period under review it exported 955,000 (894,000) cartons of citrus fruits.

WICKES' proposed acquisition of Hunter is not being referred to the Monopolies and Mergers Commission, the offer has been declared wholly unconditional. The partial cash alternative will close on October 1. By September 17 acceptances had been received in respect of 82.28m Hunter ordinary (85.2 per cent). Acceptances for the partial cash alternative have been received for more than 39m new Wickes ordinary shares.

WILSHAW: of the 7.99m new ordinary offered by way of a rights issue, 4.52m (56.5 per cent) have been taken up.

This announcement appears as a matter of record only



BRITISH AIRWAYS Plc

US \$2,000,000,000
Funding Facility

to support financing of new aircraft and spare engines

Managing Underwriters

Chemical Bank
The Mitsubishi Trust and Banking Corporation
National Westminster Bank PLC

Lead Underwriters

The Hongkong and Shanghai Banking Corporation

Barclays Bank PLC
The First National Bank of Chicago

The Long-Term Credit Bank of Japan, Ltd.

Crédit Lyonnais
The Fuji Bank, Limited

Senior Managers

Banque Nationale de Paris p.l.c.

The Industrial Bank of Japan, Limited

The Sumitomo Bank, Limited (London Branch)

The Dai-ichi Kangyo Bank, Limited

The Sanwa Bank, Limited

Manager

Swiss Bank Corporation

Co-Managers

The Mitsubishi Bank, Limited
The Saitama Bank, Ltd.

The Sumitomo Trust and Banking Co. Ltd.

Rabobank Nederland (London Branch)
The Taiyoo Bank, Limited

Participant

The Daiwa Bank, Limited

Facility Agent

National Westminster Bank PLC

US \$364,175,000
Intermediate Support Facility

Providers

Chemical Bank

The Mitsubishi Trust and Banking Corporation

National Westminster Bank PLC

Household Finance Corporation

The First National Bank of Chicago

Mitsubishi Corporation

Agent

Chemical Bank

Arranged by

The Mitsubishi Trust and Banking Corporation

National Westminster Bank PLC

Spectrum Capital, Ltd.

Structuring Agent

Spectrum Capital, Ltd.

September 1988

This announcement appears as a matter of record only.



WOODCHESTER INVESTMENTS p.l.c.

£50,000,000

Multi-Option Facility

Guaranteed by:

British & Commonwealth Holdings PLC

Arranged by:

Chemical Bank International Group

Provided by:

National Westminster Bank Group

Union Bank of Switzerland, London Branch

Algemene Bank Nederland N.V., London Office

Amsterdam-Rotterdam Bank N.V.

Banque Nationale de Paris, London Branch

Barclays Bank PLC

Chemical Bank

Credit Lyonnais, London Branch

Deutsche Bank Aktiengesellschaft, London Branch

Societe Generale, London Branch

Credit Suisse

Agent:

CHEMICAL BANK

April 1988

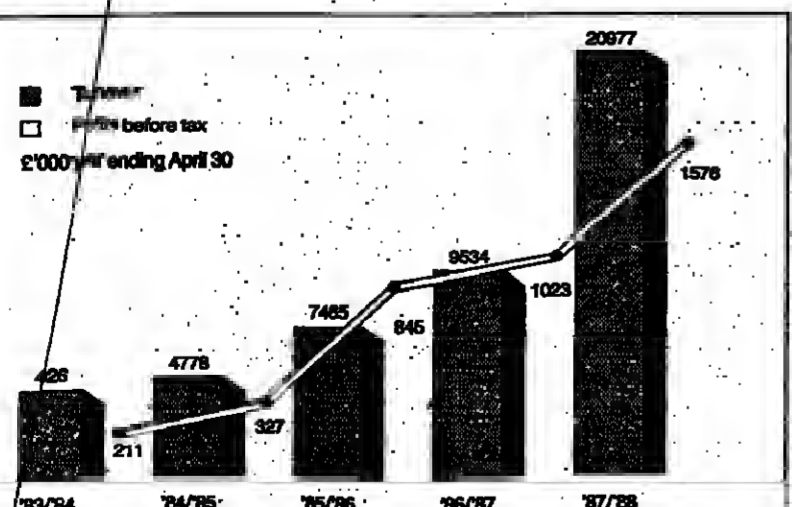
CHEMICAL INVESTMENT BANK

CLARKE HOOPER plc

54% increase in pre-tax profit
36% increase in earnings per share

"A year of excellent achievement for all of the Group's operating companies."

BARRY CLARKE, CHAIRMAN



Turnover and profit before taxation for years prior to 1986 have been taken from the Placing document issued in May 1983. These amounts were adjusted for the purpose of this report.

"Dedicated to providing marketing, motivation and communications services to leading marketers of goods and services."

CLARKE HOOPER plc

10 The Grove, Slough, Berkshire SL1 1QP

IF CUSTOMERS COULD TALK

When it comes to technology, customers have not had the chance to say much.

After all, what they are getting is leading edge; it's state-of-the-art.

It is as good as it comes. Customer acceptance, then, is believed to be an open and shut case.

Unfortunately, the process involving the end-user with product development often becomes more shut than open.

The need for an Open Process

Ever since there has been more than one computer manufacturer there's been more than one operating system.

Fair enough. You can't choose the best system until you have a choice. In fact, most of us have made several choices. A different system for a different application.

What is needed now is a truly open operating system. Industry-wide. Worldwide. Allowing immediate access and flow of information, regardless of computer architecture.

Such an open environment, however, cannot be developed in the isolation of a single vendor's lab. It has to involve as many vendors as possible.

And, it has to involve you.

How in the World can this be done?

Creating a worldwide standard open operating system requires worldwide resources.

Some of the world's biggest names in computer technology have committed to this venture.

They have formed Open Software Foundation. Their task, though, is not to create yet another computer system, but to provide the forum for the Open Process.

The rest is up to us.

It takes an "Open Environment" to make one

OSF will issue Requests for Technology for the industry in general.

All responses are welcome, from members and non-members alike.

The OSF members, made up of users, vendors, standards bodies, the academic community and government agencies will review proposals based on the industry input.

Initial offering specifications will be produced for our membership to evaluate. And debate.

The open environment technology selected will be based on open dialogue and free exchange of ideas.

The result will be the establishment of an environment that will work for everyone.

We're looking for Open Minds

You can help shape the future of the computer industry as well as get a head start on your own Information Technology strategy by participating with us.

Further, you can ensure the next generation of operating systems are appropriate to real, business applications: your own.

Customers obviously can talk. Now they have a chance to be heard.

To find out how you can join us call us on (32 2) 640 04 95, or write to us at 475 Avenue Louise, 1050 Brussels, Belgium.

**OPEN
SOFTWARE
FOUNDATION**

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Aetna Unit Trust, and others, with columns for name, type, and price.

Table listing unit trusts under categories like Asset Unit Trusts, Baillie Gifford & Co Ltd, and others, with columns for name, type, and price.

Table listing unit trusts under categories like M & G Securities, M&G Botolph Claydon, and others, with columns for name, type, and price.

Table listing unit trusts under categories like Royal London, Royal Trust, and others, with columns for name, type, and price.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters Code: IGIN, IGIO.

Table with columns for FT 30, FTSE 100, and WALL STREET, showing index values and dates.

CROSSWORD

No. 6,739 Set by DANTE

Crossword puzzle grid with numbers 1 through 25 indicating starting positions for clues.

- 1 Throw a line to one in trouble (6)
2 To begin with it is an internal inflammation (9)
3 Regular soldier? (7)
4 Head dancer? (6)
5 Jason's craft heads north in the atmosphere (6)
6 Salerno becomes a French city (7)
7 To begin with it is an internal inflammation (9)
8 Converted soul comes here - to face lions? (9)
9 Reptile giving a girl a lot of trouble (9)
10 Looks out for chances of success (8)
11 Fall of rotter in lawsuit (7)
12 New Antiret apprentice (7)
13 There's relief when it is unsuccessful (6)
14 Legal way to prevent a gathering of poets (5)
15 Solution to Puzzle No.6,738
16 Bills prepared for posting (8)
17 Has to make professions of loyalty (5)
18 Agnes loses heart and grows old (4)
19 They held liquid, of course (4,6)
20 Roamed the street with ready change (7)
21 Notice a wild flower (7)
22 Old magistrates, unusually severe (6)
23 Napping, the general is swallowed by a snake (6)
24 Deposit a jacket and hood (5)
25 The easiest dance to learn? (3-4)
26 Quiff sort of arboreal ani-

Table listing unit trusts under categories like Crown Unit Trusts, Crowder Unit Trusts, and others, with columns for name, type, and price.

Table listing unit trusts under categories like Lazard Unit Trusts, Legal & General, and others, with columns for name, type, and price.

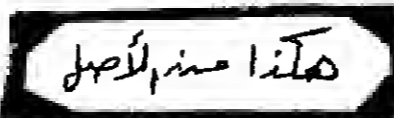
Table listing unit trusts under categories like Lloyds Unit Trusts, Lysons Unit Trusts, and others, with columns for name, type, and price.

GUIDE TO UNIT TRUST PRICING

The data included under the Authorised section of the FT Unit Trust Information Service is being expanded to improve the service to readers and to conform with new legislation...

Table listing unit trusts under categories like M&G Botolph Claydon, M&G Securities, and others, with columns for name, type, and price.

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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for fund names, managers, and performance metrics. The table is organized into several sections: 'OTHER UK UNIT TRUSTS' on the left, 'INSURANCES' in the middle, and various unit trust categories on the right.

OTHER UK UNIT TRUSTS

INSURANCES

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, including columns for Name, Price, Yield, and other financial metrics. The table is organized into multiple columns and rows, listing numerous investment funds.

MANAGEMENT SERVICES

Table listing management services provided by various firms, including names of firms and their respective services.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas investment opportunities, including names of funds and their details.

Handwritten signature or note at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service listing various unit trusts with columns for Name, Price, Yield, and other financial metrics.

Table of Other Offshore Funds listing various offshore investment funds with columns for Name, Price, Yield, and other financial metrics.

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and Americans with columns for Name, Price, Yield, and other financial metrics.

Table of Money Market Trust Funds listing various money market and trust funds with columns for Name, Price, Yield, and other financial metrics.

LONDON SHARE SERVICE

AMERICANS - Contd. Table with columns for company name, price, and volume.

CANADIANS. Table with columns for company name, price, and volume.

BANKS, HP & LEASING. Table with columns for company name, price, and volume.

BEERS, WINES & SPIRITS. Table with columns for company name, price, and volume.

BUILDING, TIMBER, ROADS. Table with columns for company name, price, and volume.

BUILDING, TIMBER, ROADS - Contd. Table with columns for company name, price, and volume.

CHEMICALS, PLASTICS. Table with columns for company name, price, and volume.

DRAPERY AND STORES. Table with columns for company name, price, and volume.

BUILDING, TIMBER, ROADS. Table with columns for company name, price, and volume.

ELECTRICALS. Table with columns for company name, price, and volume.

ELECTRICALS. Table with columns for company name, price, and volume.

ENGINEERING. Table with columns for company name, price, and volume.

ENGINEERING - Contd. Table with columns for company name, price, and volume.

ENGINEERING - Contd. Table with columns for company name, price, and volume.

ENGINEERING. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

INDUSTRIALS (Misc.) - Contd. Table with columns for company name, price, and volume.

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LONDON SHARE SERVICE

LEISURE - Contd

Table of Leisure stocks including Leisure Group, Leisure World, and Leisure Travel.

PROPERTY

Table of Property stocks including Property Finance, Property Investment, and Property Services.

TEXTILES - Contd

Table of Textiles stocks including Textiles Finance, Textiles Investment, and Textiles Services.

TRUSTS, FINANCE, LAND - Contd

Table of Trusts, Finance, and Land stocks including Finance Trusts, Finance Services, and Land Development.

OIL AND GAS - Contd

Table of Oil and Gas stocks including Oil Finance, Oil Investment, and Oil Services.

MINES - Contd

Table of Mines stocks including Mines Finance, Mines Investment, and Mines Services.

MOTORS, AIRCRAFT TRADES

Table of Motors and Aircraft Trades stocks including Aircraft Finance, Aircraft Investment, and Aircraft Services.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, and Land stocks including Finance Trusts, Finance Services, and Land Development.

TOBACCO

Table of Tobacco stocks including Tobacco Finance, Tobacco Investment, and Tobacco Services.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, and Land stocks including Finance Trusts, Finance Services, and Land Development.

OVERSEAS TRADERS

Table of Overseas Traders stocks including Overseas Finance, Overseas Investment, and Overseas Services.

PLANTATIONS

Table of Plantations stocks including Plantations Finance, Plantations Investment, and Plantations Services.

Commercial Vehicles

Table of Commercial Vehicles stocks including Commercial Finance, Commercial Investment, and Commercial Services.

Investment Trusts

Table of Investment Trusts stocks including Investment Finance, Investment Investment, and Investment Services.

Finance, Land, etc

Table of Finance, Land, etc stocks including Finance Finance, Finance Investment, and Finance Services.

Teas

Table of Teas stocks including Teas Finance, Teas Investment, and Teas Services.

MINES

Table of Mines stocks including Mines Finance, Mines Investment, and Mines Services.

Central Rand

Table of Central Rand stocks including Central Finance, Central Investment, and Central Services.

Garages and Distributors

Table of Garages and Distributors stocks including Garage Finance, Garage Investment, and Garage Services.

Shipping

Table of Shipping stocks including Shipping Finance, Shipping Investment, and Shipping Services.

Shoes and Leather

Table of Shoes and Leather stocks including Shoes Finance, Shoes Investment, and Shoes Services.

Far West Rand

Table of Far West Rand stocks including Far West Finance, Far West Investment, and Far West Services.

G.F.S.

Table of G.F.S. stocks including G.F.S. Finance, G.F.S. Investment, and G.F.S. Services.

Diamond and Platinum

Table of Diamond and Platinum stocks including Diamond Finance, Diamond Investment, and Diamond Services.

NEWSPAPERS, PUBLISHERS

Table of Newspapers and Publishers stocks including Newspaper Finance, Newspaper Investment, and Newspaper Services.

South Africans

Table of South Africans stocks including South Finance, South Investment, and South Services.

Textiles

Table of Textiles stocks including Textiles Finance, Textiles Investment, and Textiles Services.

Oil and Gas

Table of Oil and Gas stocks including Oil Finance, Oil Investment, and Oil Services.

Australians

Table of Australians stocks including Australian Finance, Australian Investment, and Australian Services.

Regional & Irish Stocks

Table of Regional and Irish Stocks including Regional Finance, Regional Investment, and Regional Services.

PAPER, PRINTING, ADVERTISING

Table of Paper, Printing, and Advertising stocks including Paper Finance, Paper Investment, and Paper Services.

Traditional Options

Table of Traditional Options stocks including Traditional Finance, Traditional Investment, and Traditional Services.

3-month call rates

Table of 3-month call rates including Finance, Investment, and Services.

Industrial

Table of Industrial stocks including Industrial Finance, Industrial Investment, and Industrial Services.

Property

Table of Property stocks including Property Finance, Property Investment, and Property Services.

Oil

Table of Oil stocks including Oil Finance, Oil Investment, and Oil Services.

Stock Exchange dealing classifications are indicated to the right of the securities names. A plus sign (+) indicates that the stock is in the price and volume category of 25p. Estimated price/earnings ratios and other data are based on latest annual reports and accounts, and where possible, are updated on half-yearly figures. P/E ratios are calculated on the basis of the latest available earnings per share, unless otherwise stated. Dividend yields are based on the latest available dividend per share. Dividend cover is based on the latest available earnings per share. Dividend cover is based on the latest available earnings per share. Dividend cover is based on the latest available earnings per share.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Tuesday September 20 1988, Index No., Day's Change, etc. Lists various industry sectors like CAPITAL GOODS, BUILDING MATERIALS, etc.

Table with columns: FIXED INTEREST, AVERAGE GROSS REDEMPTION YIELDS, PRICE INDICES, etc. Lists interest rates and price indices for various categories.

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, Corporate Bonds, Financial and Properties, etc.

LONDON RECENT ISSUES

Table listing recent issues in EQUITIES, including company names, issue sizes, and dates.

Table listing FIXED INTEREST STOCKS, including company names, issue sizes, and interest rates.

Table listing RIGHTS OFFERS, including company names, issue sizes, and terms.

Table listing TRADITIONAL OPTIONS, including company names, issue sizes, and terms.

LONDON TRADED OPTIONS

Large table listing various options (Calls and Puts) for different companies and indices, including prices and volumes.

Exciting Opportunities in a Fast Growing International Bank. VP/Senior Marketing Officer, AVP/VP Head of Credit, AVP Project Finance, Marketing Officer, Credit. Includes job descriptions and contact information.

Stockbrokers/Teams. Wise Speke Limited, a member of The Securities Association... Appointments Wanted. Riggs National Corporation USD 100,000,000 Floating Rate Subordinated Notes 1996.

Announcements. The Commission of the European Communities. Important Notice. Candidates who have been admitted to the following competitions... National Finance Directors Exhibition. 28 Sept - 30 Sept.

DFL 75,000,000. Floating Rate Serial Notes due 1989/90/91. Friesch-Groningsche Hypotheekbank N.V. (Incorporated with limited liability in the Netherlands). Agent Bank: NCB Bank. Sponsored Securities table with columns: High Low, Company, Price, Change, Yield, etc.

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LONDON STOCK EXCHANGE

Markets ahead on money supply data

THE UK money supply and bank lending data for August proved better than the market expected, at least at first glance, and both Government bonds and equities responded optimistically yesterday.

Account Dealing Dates

Table with columns for 'Final Dealing', 'Open Dealing', and 'Last Dealing' for various dates in September and October.

was disappointing. Equities bounced higher on the money supply news, but found it hard to maintain their gains until a firm pound and a steady opening on Wall Street gave London a further boost in late dealings.

best of the day. Turnover remained disappointing at only 309.2m. Sea-graded shares, despite contributions from a number of special situations. The stock market opened steadily but could make no progress ahead of the money supply announcement.

age views of Monday's profits statement crossed the Atlantic - notably an upgrading by Fleming Securities, relayed by New York by its sister securities firm, Eberstadt Fleming. Substantially higher interim profits boosted Tarmac, the major construction and building group.

who commented that the surge in consumer borrowing seems unabated. The bond market will continue to watch sterling, and the London money market rates, as it awaits the UK trade figures for August, due next Tuesday.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for Sep 20, 19, 18, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1988, and Since Completion. Rows include Government Secs, Fixed Interest, Ordinary, and Gold Mines.

S.E. ACTIVITY

Table showing S.E. Activity indices for Sep 19 and Sep 18. Rows include D11 Edged Bargains, Equity Bargains, Equity Value, S-Day average, and D11 Edged Bargains.

Lonrho buyer revealed

Several weeks of speculation ended yesterday when London, the diversified UK trading conglomerate, announced late in the day that the mystery buyer of its shares has been identified as Asher B. Edelmann, the New York corporate raider.

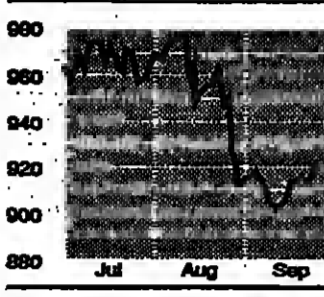
Clyde fund raiser

Clyde Petroleum, one of the dwindling band of UK independent oil companies, sprang a major surprise on the market by unveiling the \$230-million acquisition of the Dutch energy interests of Newmont Mining to be partly funded by a \$120m rights issue.

Tarmac mark time

Against a backdrop of rising interest rates and increased building and land costs, bumper interim figures from the building materials and construction group Tarmac met with a relatively muted response yesterday.

FT-A All-Share Index



account for around 40 per cent of the group's profits. This tempered the markets' reaction.

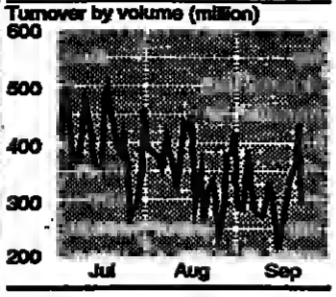
Rembrandt confusion

A misreading of the reasons for the suspension in the Johannesburg stock market of shares in Rembrandt, the major tobacco and industrial group, brought intense activity in both Rothmans International and Consolidated Goldfields in London yesterday.

NEW HIGHS AND LOWS FOR 1988

Table listing new highs and lows for 1988 for various companies and sectors.

Equity Shares Traded



British Gas found a measure of support and hardened to 165 1/2p after turnover of 7.7m. The Tokyo listing is scheduled for tomorrow week.

APPOINTMENTS

SOCIETY. She joined the Society from Prospect Foods where she was group and accountant/administration manager.

was alive with stories of imminent European-sourced take-over developments and stake-building exercises. Sun Life attracted yet more buying interest from overseas with traders speculating that Belgium's Group AG could well have been adding to its stake (last notified as being 6.24 per cent); Sun Life recently purchased a tie-up with French group UAP.

APPOINTMENTS

Mr Bob Warden has been appointed managing director of the RAWPLUG COMPANY. He was formerly managing director of Berger Elastomers, which, like Rawplugs, became part of Williams Holdings.

ing stock shortages as responsible for much of the late gains. Cable & Wireless rose sharply to close 11 higher at 372p, although turnover was only 2.1m shares. Plessey, up 4 at 154p, and STC, 3 higher at 265p, also showed some closing. As did Thorn EMI, 12 to the good at 69p.

APPOINTMENTS

Mr James L. Waters, founder of Waters Associates Inc, has been made a director of OROS SYSTEMS.

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAQ system yesterday until 5 pm.

Table showing trading volume in major stocks for various companies like A&W, Anglo, Anglo-Continental, etc.

Mid-term profits at Kwik-Fit, the auto-parts retailer, came out above the market range at \$9.8m and the shares progressed as forecasts for the full year were revised.

after a persistent reaction from the late-August peak point of \$50p. BZW issued a strong buy signal that month and sees no reason to alter its view.

remained unchanged on 67p. West Midlands-based Mucklow Group jumped 11 to 175p after announcing a 25 per cent rise in full year profits to \$7.5m.

FINANCIAL TIMES CONFERENCES

FT WORLD ELECTRICITY

LONDON - 14 & 15 NOVEMBER 1988

Included on the platform at this major forum on the economics, politics and finance of electricity are:

- The Lord Marshall of Goring K, CBE, FRS Chairman Central Electricity Generating Board
Mrs Helga Steeg Executive Director International Energy Agency
Mr Ibrahim Elwan Chief, Energy Operations Division The World Bank
Mr Takuo Yamauchi General Manager Chubu Electric Power Co, Inc
Dr I C Bupp Managing Director Cambridge Energy Research Associates
Dr Henry D Townsend Senior Vice President, Power International Bechtel Power Corporation

WORLD ELECTRICITY

Please send me further details
FT
A FINANCIAL TIMES INTERNATIONAL CONFERENCE IN ASSOCIATION WITH POWER IN EUROPE

COMMODITIES AND AGRICULTURE

Coffee prices rise sharply as quota talks continue

By David Blackwell

COFFEE PRICES rose sharply in London yesterday as the International Coffee Organisation (ICO) talks on next year's global export quota continued. The three-month robusta contract on the London Futures and Options Exchange (Fox) closed \$38 a tonne higher at \$1,142 a tonne, the highest level since June 17.

Traders said that once the price had reached \$1,125 a tonne, good follow-through buying emerged. Commission house purchases and a firmer opening in New York helped the upward trend. Although volume was fairly good at 3,745 lots, compared with Monday's 1,861, much trading was technical.

The lack of overnight rain in Brazil's main coffee-growing areas, coupled with initial optimism that the talks would be successful, also helped sentiment, some traders suggested. The market has carefully watched the weather in Brazil. A fortnight ago prices rose rapidly when the New York market took off as speculators gambled on continued dry weather damaging the crop. However, last Wednesday prices tumbled as rain fell in coffee areas.

Brazil negotiator under threat

By John Barham in São Paulo

BRAZIL'S NEW Trade and Industry Minister, Mr Roberto Cardoso Alves, has dismissed Mr Marcelo Piancastelli as head of the Sugar and Alcohol Institute, the government body regulating the sugar industry. His replacement should be announced this week.

question since the minister took over last month but nothing has been decided yet. Maybe once the coffee accords have been settled, something might happen, but nothing has been decided yet.

Mr Piancastelli spent three months at the Sugar and Alcohol Institute sorting out chaotic management. Mr Dauster, a career diplomat, is admired in the industry for reforming the coffee institute.

US's Gatt reform ideas 'damaging'

By Tim Dickson in Madrid

LORD PLUMB, the UK farmer who is current president of the European Parliament, said US ideas to end global farm support by the year 2000 would "severely damage the indigenous agricultural development of the Third World."

US proposals "do not take into account the real needs of developing countries and the priorities that they attach to rural development, and increase in agricultural production."

The Madrid conference is aimed at influencing the talks, which begin next month, on the content of the fourth Lomé Convention, the trade-and-aid package which cements the European Community's link with the ACP bloc.

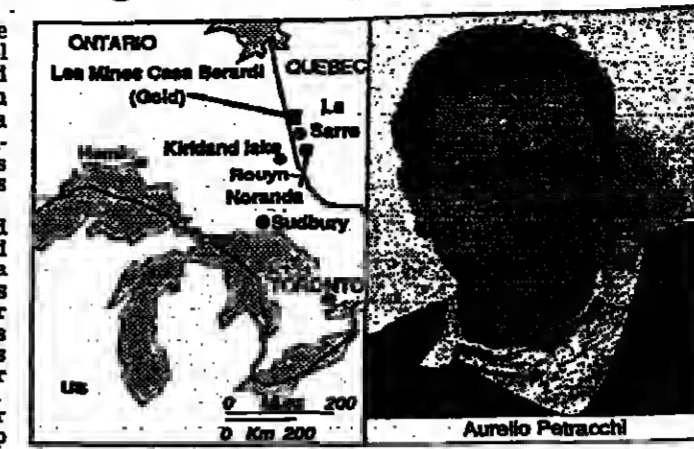
Simex to launch its fuel oil futures

SIMEX, THE Singapore International Monetary Exchange, is to launch its fuel-oil futures contract in mid-January next year. Renter reports from Singapore, Ms Elizabeth Sam, chairman, said it hoped for a first-year, 1,000-contract volume daily.

Two types of Simex membership aimed to attract the oil industry: ● Commercial-associate, for companies wishing to participate in oil futures on their own as well as for related companies.

Inco diversifies to a fault Robert Gibbens on a gold-mine opened in Quebec

INCO, OF Canada, the world's largest nickel producer, may have missed the Hemlo gold-rush in northern Ontario but in Casa Berardi Township, north-western Quebec, it has something to show for its diversification programme.



Map of Quebec showing the location of Casa Berardi and other mining areas.

Inco Gold, its fully-owned subsidiary, has just started producing at Les Mines Casa Berardi, about 500 air miles north-west of Montreal, near the Ontario border. The mill is being run in at 300 short tons daily. Output in the first year should reach 60,000 oz of gold.

It cost C\$76m to enter production at Casa Berardi; up to 200ft of overburden has to be stripped to reach bedrock; unstable soil conditions meant moving the mill-site in April last year; then, delivery of some heavy electrical equipment was delayed this summer.

By 1990, just before gold hit US\$550 an oz, Inco knew enough to stake nearly 900 claims to secure a 30-mile strike-length east-west along the Casa Berardi fault right into Ontario.

with ramp access. The ore is hauled to the mill in 39-ton trucks. The mill at present can handle up to 1,200 tons daily and uses a conventional leaching process. However, the operation is highly automated.

Mr Petracchi estimates cash operating-cost at C\$200 and US\$250 an oz, and about US\$300 including depreciation. The volcanic action that caused the Casa Berardi fault is believed to have occurred 5bn years ago. Later, gold was deposited in quartz veins running intermittently through the sedimentary host rock. Wider variations in gold assays are found than at Hemlo.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets). ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 2,180-2,230 (same).

Aluminium move likely to be smooth

By Kenneth Gooding, Mining Correspondent THE London Metal Exchange's decision to abolish its standard aluminium contract by this year's end and to transfer the business to high-grade aluminium seems increasingly likely to be put into effect.

companies produce high grade which is 99.7 per cent pure. Even so, Mr Robin Bear, an analyst with Rudolf Wölfel, the London-based metal trader, said, "people are having to be forced into trading high-grade."

steadily and at the start of this week stood at 95,775 tonnes, indicating the contract would not be as illiquid as some predicted.

UN appeals for emergency food

THE UN's World Food Programme said it had exhausted its emergency food reserves and appealed for 300,000 tonnes by the year's end. Renter reports from Rome.

LONDON MARKETS

Table with columns: Commodity, Price, Change. Includes Zinc, Copper, Nickel, and other metals.

COCOA \$/tonne

Table with columns: Date, Price, Change. Shows cocoa prices for various dates.

LONDON METAL EXCHANGE

Table with columns: Commodity, Price, Change. Lists various metal contracts and their prices.

POTATOES \$/tonne

Table with columns: Date, Price, Change. Shows potato prices for different varieties.

SOYABEAN MEAL \$/tonne

Table with columns: Date, Price, Change. Shows soyabean meal prices.

FRUGHT FUTURES \$/100index point

Table with columns: Date, Price, Change. Shows freight futures prices.

GAS OIL \$/tonne

Table with columns: Date, Price, Change. Shows gas oil prices.

GRAINS \$/tonne

Table with columns: Date, Price, Change. Shows grain prices for wheat, corn, etc.

SPOT MARKETS

Table with columns: Commodity, Price, Change. Lists spot market prices for oil, sugar, etc.

SUGAR \$/tonne

Table with columns: Date, Price, Change. Shows sugar prices.

WHEAT \$/tonne

Table with columns: Date, Price, Change. Shows wheat prices.

WHEAT \$/tonne

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WORLD STOCK MARKETS

Table of World Stock Markets including sections for Austria, Belgium/Luxembourg, Denmark, Finland, France, Germany, Italy, Japan, Korea, Netherlands, Norway, Spain, Sweden, Switzerland, and Taiwan.

Table of World Stock Markets including sections for Australia, Hong Kong, India, Indonesia, Malaysia, New Zealand, Singapore, South Africa, South Korea, Taiwan, Thailand, and the Philippines.

Table of World Stock Markets including sections for New Zealand, Singapore, South Africa, South Korea, Taiwan, Thailand, and the Philippines.

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Table of World Stock Markets including sections for Canada, Mexico, and Central America.

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Advertisement for 'Travelling by air on business?' featuring 'Stockholm with Northwest Orient Airlines, Scandinavian Airlines, Pan-Am' and 'Gothenburg with Scandinavian Airlines'. Includes 'FINANCIAL TIMES' logo and contact information for Karl Capp.

2pm prices September 20

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes various stock symbols and their corresponding market data.

Continued on Page 49

Advertisement for Philips television. Text includes 'SEOUL CHOSE PHILIPS TELEVISION', 'SHOULDN'T YOU DO THE SAME?', and the Philips logo. It also mentions 'Official Sponsor of the Seoul Olympic Summer Games'.

Handwritten signature or scribble at the bottom center of the page.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for 12 Month High/Low, Div. Yield, P/E, and Close Price.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for 12 Month High/Low, Div. Yield, P/E, and Close Price.

2pm prices September 20

Table of 2pm prices for September 20, listing various stocks with columns for Div. Yield, P/E, High, Low, and Close Price.

Advertisement for 'Have your F.T. hand delivered in Switzerland' with contact information for Geneva.

Text describing the benefits of the Financial Times newspaper, including international coverage and subscription information.

Advertisement for '12 FREE ISSUES' of the Financial Times, including contact details for Peter Lancaster.

WORLD STOCK MARKETS

AMERICA

Dow and bonds confined to narrow trading range

Wall Street

THE WAIT for this week's series of key economic releases restricted equity and bond movements to a narrow range again yesterday, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average stood 6.22 points higher at 2,687.30 on volume of about 85m shares, having been unable to sustain a gain of around 7 points earlier.

US Treasury bonds were quoted 1/4 point higher at the long end of the yield curve and the yield on the Treasury's benchmark 30-year issue fell to 9.04 per cent.

There was little reaction to yesterday's release of the second set of revisions to second quarter gross national product and its accompanying deflators.

There was mixed news in these figures. The Commerce Department unexpectedly revised growth in the second quarter down to 3.0 per cent from 3.3 per cent estimated earlier.

However, at the same time, the implicit price deflator and the fixed weight index, both indicators of inflation, were revised upwards to their highest levels since the third quarter of 1982 and the second quarter of 1982 respectively.

The Commerce Department said that the implicit price deflator had risen at an annual rate of 5.5 per cent compared with 5.1 per cent reported last month and that the fixed weight index had risen 5.0 per cent compared with 4.7 per cent reported earlier.

The reaction to these figures, which should have been slightly negative overall, was mostly muted because the real issue is whether growth decelerated in the third quarter and by how much.

Traders are more interested in today's August consumer prices expected to show a rise of 0.4 per cent to 0.5 per cent.

The Federal Open Market Committee started its regular meeting yesterday and the markets were looking for any sign of a shift in monetary policy, although none is expected.

Among the largest individual stock movements was Time Inc. shares in which plunged 7 1/2 to \$108 1/2 at mid-session after the company made a statement dispelling rumours that a management buy-out of the company was being planned.

Schlumberger, the oilfield services company, jumped 3 1/4 to \$34 following the announcement late on Monday that its board had approved a Dutch auction self-tender for 30m, or 11 per cent, of its common shares.

Under the offer, shareholders may tender their shares at between \$32.50 and \$37.

Interco dropped 1 1/4 to \$68 1/2 after the company said it had rejected the \$70-a-share offer by Cardinal Acquisition and had decided to adopt a key restructuring and capitalisation programme.

The first step of the restructuring will be the payment to shareholders of a \$25-a-share special dividend made up of cash and senior subordinated debentures.

Georgia Gulf added 3/4 to \$69 1/2 on speculation that the company, which manufactures polyvinyl-chloride chemicals, may benefit from interrupted supply after an explosion at a chemical plant in Norway.

Best Buy, the chain of electronic equipment stores, slipped 3/4 to \$9 1/2 after saying it had abandoned plans either to put itself up for sale or to acquire another company.

Canada

DEMAND for gold stocks boosted the Toronto market at midday, with the composite index up 7 1/2 to 3,282.5.

Echo Bay Mines gained 3/4 to C\$18 1/2 and Placer Dome was unchanged at C\$14 1/2.

TURNOVER fell back in a more cautious day in most of Europe, but rumours helped animate Belgian shares, writes Our Markets Staff.

BRUSSELS was strong again as speculation continued to surround engineering and energy holding company Tractebel, involving members of the protracted battle for Société Générale de Belgique early this year.

The forward market index surged to a new high of 5,448.75, a gain of 94.19, and the cash market index added 60.72 to 5,210.75.

Tractebel climbed Bfr650 to a high for the year of Bfr7,500 with about 70,000 shares changing hands amid news that the group is to decide at next Monday's board meeting how to defend itself.

An unidentified buyer has a stake over 5 per cent and the company is competing with the stakeholder in aiming for a 25 per cent blocking minority.

Groupes Bruxelles Lambert, which has been mooted as a possible buyer - a suggestion it denies - rose Bfr120 to a 1988 high of Bfr3,500. Petrofina, in which Tractebel has a stake of about 10 per cent, put on Bfr250 to Bfr2,375.

PARIS recovered well after a weak start which featured scattered profit-taking. Activity concentrated again on a handful of stocks, with total turnover remaining low in contrast to last week's busy trading.

The CAC General Index closed at 3,307.97 and the OMF 50 index ended the session up 0.49 at 370.09, revived by the positive opening on Wall Street. Volumes were estimated to be similar to or lower than Monday's Ffr1.34bn.

Demand was strong for car components maker Valeo, which rose Ffr12 to Ffr771 with 70,000 shares traded. Luxury goods group LVMH was also busy before Thursday's shareholders' meeting, with about 45,000 shares changing hands. The stock lost Ffr12 to Ffr3,068 amid reports that a vote on the management structure, due to take place at the meeting, might be postponed.

Construction group Bouygues rose in late trading to end Ffr2.10 higher at Ffr459.90, with about 50,000 shares dealt. The company denied rumours that Mr Francis Bouygues, the chairman, had died.

FR INTO a bout of profit-taking after its six-day advance but prices showed only small falls and buyers moved back in towards the end of the session.

The index has lost more than 7 per cent since the start of August, with investors switching their funds to property. The Olympics appear also to have diverted attention away from the equity market.

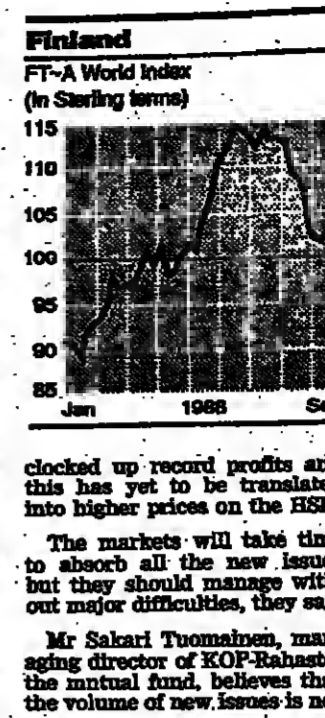
Finland's nerve wavers as issues flood in

Olli Virtanen explains why Helsinki has felt a touch of the jitters this month

A record number of new share issues and conflicting reports about tax reform, the budget and macro-economic developments have kept the Finnish stock market jittery this month.

The volume of new share issues has already climbed to Fm9.8bn since the beginning of this year, well above the previous record level of Fm5.4bn in 1987.

The issuers include Valmet, the metal and engineering company which will be the first state-owned group to join the market, and Skopbank, a savings bank group and only the third bank to enter the exchange. Both will arrive later this autumn.



high in relation to the equally fast-growing market capitalisation. At the end of July, the ESE market capitalisation stood at Fm121.1bn compared with Fm76.8bn at the end of last year. New issues came to 5 per cent of total market value compared with 8.1 per cent last year.

EUROPE

Tractebel speculation drives Brussels higher

London A FIRM pound and a steady opening on Wall Street helped equities maintain their early gains, which followed news of the day.

Volume, however, shrank to a low DM2.49bn worth of domestic shares as declines in New York and Tokyo and news of the Japanese Emperor's serious illness provoked a mood of caution.

The FAZ index at mid-session was up 2.05 at 513.04, and the DAX index showed a closing fall of 6.68 to 1,245.98.

The approach of the end of the third quarter is a significant factor for Germany as far as foreign fund managers are concerned, said a salesman at Hoare Govett. With the recent strength in the market, and quarterly performance to justify "anybody with an underweight position is beginning to feel a bit worried."

There was activity in telecommunications following news that documents on the structure of Snperstat, the planned financial holding company for the sector, would be published in mid-October.

ASIA PACIFIC

News of Emperor's illness speeds up Nikkei decline

Tokyo

PROFIT-TAKING and the overnight weakness on Wall Street set off a downward trend yesterday which accelerated on news that the Emperor of Japan is critically ill, writes Michiko Nakamoto in Tokyo.

The Nikkei average plunged 352.42 to 27,548.58 after scoring gains for five consecutive days. The day's high was 27,873.47 and the low 27,532.44. Declines far outnumbered advances by 765 to 164. Volume reached 1,065m shares compared with 1,052m on Monday.

We have a market that doesn't feel very comfortable going over 28,000, just as it doesn't feel comfortable going below 27,000," said one analyst. The Nikkei had risen over 28,000 briefly on Monday.

Yesterday Japanese shares edged a little lower in London, with the NSE/Nikkei 50 index off 1.04 at 1,733.30.

News of Emperor Hirohito's grave condition dominated the Tokyo market, giving rise to rumours that, should he die, the market might close for a few days. The week is already cut short by a holiday on Friday, so fears of being left with positions if the market were to close over an extended period set off a selling spree, according to some analysts.

"Nobody has ever experienced the death of an Emperor," said one at Daiwa Securities. "When you do not know what is going to happen, it is only natural to want to hold on to cash."

Other analysts preferred to play down the effect of the Emperor's illness, calling the fall a correction, and blaming the weakness on New York and on profit-taking by institutions facing their year-ends.

Paper and printing companies, strengthened by the possibility of increased business should new forms and documents become necessary, maintained their firm note in very heavy trading. Jujo Paper rose Y65 to Y1,050 while Oji Paper increased Y30 to Y1,430. Honshu Paper also gained Y100 to Y928 while Sanyo Kokusaku Pulp added Y67 to Y979. These paper companies were among the 10 most heavily traded issues.

Dainippon Printing was again strong, posting a Y80 gain to Y2,730. Dainippon Ink gained Y41 to Y888 in heavy trading and Toppan Printing advanced Y80 to Y2,010.

Steels mostly lost ground. Nippon Steel, the most heavily traded issue at 124m shares, lost Y13 to Y772 while Kawasaki Steel, second busiest with 88.8m shares, declined Y5 to Y815. NKK, the third most heavily traded issue at 86.8m shares, fell Y13 to Y750.

Trading in Osaka took a similar turn, with share prices ending mostly lower, except those of paper and printing companies. The OSX average lost 307.37 to 26,330.06 and volume fell to 105m shares from 136m on Monday. Honshu Paper rose by its maximum allowable daily limit, adding Y13 to Y928.

The bond market plunged under heavy selling pressure on news of the Emperor's deteriorating condition. The yield on the benchmark 105th government bond rose to 5.170 per cent, up 0.075 from Monday's close. The recent steep rise in the yield also gave traders cause for concern.

Roundup

THE RESPONSE to falls on the US and Japanese markets was mixed, with Singapore and Hong Kong ending lower while Australia managed a small rally.

SINGAPORE fell steeply, with investors troubled by overseas declines and reports from Malaysia that 13 members of parliament had left the ruling party. The Straits Times industrial index tumbled 22.57 to 1,039.96 in low volume of 16.5m shares, up from Monday's 11.5m.

There was a disappointing debut for Tiger Balm, a subsidiary of the Haw Par trading company, which closed at S\$1.65, or 5 cents below its issue price, on 675,000 shares traded. Haw Par fell 14 cents to S\$3.18.

AUSTRALIA recovered a little ground as bargain-hunters picked up gold and resources stocks in spite of the weak billion price and sharp setbacks on Wall Street and in Tokyo.

The All Ordinaries index gained 7.2 to 1,546.77 but turnover was a thin 98m shares worth A\$139m.

In oils, Peko jumped 48 cents to A\$1.68 on news that Santos planned to make a A\$1.50 a share takeover bid, except those of paper and printing companies. The OSX average lost 307.37 to 26,330.06 and volume fell to 105m shares from 136m on Monday. Honshu Paper rose by its maximum allowable daily limit, adding Y13 to Y928.

THE HOOD market plunged under heavy selling pressure on news of the Emperor's deteriorating condition. The yield on the benchmark 105th government bond rose to 5.170 per cent, up 0.075 from Monday's close. The recent steep rise in the yield also gave traders cause for concern.

We've got news for Europe that's too big to keep under our hat.

Chiquita Brands Ltd, the world's leading fresh fruit company and purveyors of Chiquita bananas, has acquired a strategic equity interest in Pascual Hermanos, S.A. Pascual Hermanos is Spain's biggest exporter of citrus products, and the move further strengthens Chiquita as the leading marketer of fresh fruit throughout Europe.

Pascual Hermanos has subsidiaries in twelve European countries, including West Germany, the United Kingdom, Belgium and France. The link with Chiquita Brands is also expected to help Pascual Hermanos promote its exports to the North American market, as well as to the Middle East and Far East. The fit is ideal in other ways, too.

Chiquita's fresh fruit products - pineapples, grapefruits, melons and especially world famous Chiquita bananas - complement perfectly Pascual Hermanos' range of fresh produce, which is comprised mainly of citrus and a variety of fresh vegetables.



FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for NATIONAL AND REGIONAL MARKETS, MONDAY SEPTEMBER 19 1988, FRIDAY SEPTEMBER 16 1988, and DOLLAR INDEX. Rows list various countries and their respective stock indices and dollar values.

Base values: Dec 31, 1986 = 100; Finland = 115.07 (US \$ index), 90.791 (pound sterling) and 94.94 (local). Copyright: The Financial Times, Goldman, Sachs & Co., Wood Mackenzie & Co. Ltd. 1988. Mexican market closed on September 16. Latest prices were unavailable for this edition.